

Recreation, Park, and Open Space Appendices

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-103

Final Draft – January 9, 2009

Imagine West Shore

APPENDIX D.1.1

Community Facilities Park Survey to the Boroughs of Camp Hill, Lemoyne, and Wormleysburg

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-104

Final Draft – January 9, 2009

Imagine West Shore

<Name> Borough Park and Recreation

In drafting the Community Facilities component of the Camp Hill, Lemoyne, and Wormleysburg Joint Comprehensive Plan, the following information is being requested in the most complete and up to date manner. This Survey allows the service provider to share information and make recommendations so that the Plan may accurately reflect the service provider's needs. Please update the following information based on changes that have occurred since the Borough's **<Date>** Comprehensive Plan and return it to ARRO Consulting by Thursday, December 13th. Should you have any questions concerning this Survey, please contact Eugene Briggs, ARRO Consulting, Inc., at 610-495-2114 or eugene.briggs@thearrogroup.com.

(Please use one Survey per park or facility.)

Name, telephone number, and email address of the person completing the survey:

Official name of the park or facility:

Location/address:

Year the park or facility opened:

Building size (sq. ft.) or park acreage as appropriate:

Available/unused building space (sq. ft.) or park acreage as appropriate:

Full-time personnel and titles:

Part-time personnel and titles:

Population served:

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Annual visitors:

**1980
2000**

**1990
2007**

Inventory of equipment and condition:

Current funding sources:

Alternative/desired funding sources:

Recreational services offered:

Compare how the facility/park meets industry standards for servicing a community the size of Camp Hill Borough:

Suggested improvements to operations, personnel, and equipment:

Other pertinent information:

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-106

Final Draft – January 9, 2009

Imagine West Shore

APPENDIX D.1.2

Recreation, Park and Open Space Plan Survey to the Boroughs of Camp Hill, Lemoyne, and Wormleysburg

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-107

Final Draft – January 9, 2009

Imagine West Shore

<Name> Borough Open Space, Park, and Recreation Data Sheet

1. What is the Borough's Open Space, Park, and Recreation Mission Statement?

2. What is the Borough's Open Space, Park, and Recreation Goal?

3. What are the Borough's Open Space, Park, and Recreation objectives?

4. Describe the community's special or unique Open Space, Park and Recreational concerns.

5. What are the relationships between the Recreation Department and other recreation providers?

6. What is the Recreation Department's involvement with regional initiatives?

7. List the public relations and marketing efforts that promote the Recreation Department's functions, services, and programs.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-108

Final Draft – January 9, 2009

Imagine West Shore

8. List and describe the cooperative efforts with other recreation providers, support groups, and area businesses.

9. What are the policies and procedures that govern the general operation of the Borough's park and recreation functions (i.e., use of facilities, non-resident participation, policy manuals, risk management program, and record keeping)?

10. List the opportunities for citizens to get involved with park and recreation planning efforts. Involvement could include the Borough's use of program evaluation forms, distribution of surveys, and public meetings.

11. Describe the Recreation Department's record-keeping procedures.

12. Discuss any Recreation Department's administrative problems.

13. Provide a breakdown of the number and type of personnel involved with providing recreation and park services.

14. Provide the job descriptions and summary of roles and responsibilities of park and recreation personnel.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-109

Final Draft – January 9, 2009

Imagine West Shore

15. Provide the numbers and descriptions of park and recreation volunteers such as those serving on a recreation and park board or arts council, maintaining parks, or assisting with programs.

16. Describe how new park and recreation staff/volunteers are hired/appointed and trained for their new positions.

17. What is the level of staffing (paid or volunteer) needed to effectively administer and maintain the Borough's facilities, programs, and services? Does it meet the community's park and recreation needs?

18. For the Borough owned and operated facilities, please identify the facility or open space name, number and type of equipment or amenities, acreage, and general condition and use.

19. For the Borough owned and operated facilities, please list the extent to which playgrounds meet current safety guidelines as developed by the Consumer Product Safety Commission.

20. For facilities and open space areas owned or managed by the Borough, please list the extent to which facilities comply with Americans with Disabilities Act.

21. For facilities and open space areas owned or managed by the Borough, please list the facilities that have become obsolete or are no longer appropriate for residents.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-110

Final Draft – January 9, 2009

Imagine West Shore

22. For facilities and open space areas owned or managed by the Borough, do the numbers and types of facilities meet then National Recreation and Park Association standards?

23. Explain what the Recreation Department is doing to preserve riparian forest buffers and/or the development of new buffers along watercourses.

24. List and describe any Borough Open Space Preservation Techniques such as mandatory dedication, overlay zoning, official map, and conservation easements.

25. Detail the Borough's current maintenance program (i.e., preventative maintenance, maintenance management plan). Is it effective?

26. List the Recreation Department's major maintenance equipment including their age and purpose.

27. Describe risk management efforts including the inspection of park facilities, particularly playground equipment, etc.

28. Are the maintenance efforts keeping the recreation and park facilities in good repair? Explain?

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-111

Final Draft – January 9, 2009

Imagine West Shore

29. Provide a list of programs sponsored by the Borough. Include the program name, target age and sex of participants, program fee (if any), and participation trends for last five years.

30. Identify recreation program deficiencies within the Borough and how these could be addressed.

31. Does the Borough comply with the Americans with Disabilities Act with respect to Park and Recreation programs and services?

32. Describe the Borough's philosophy toward providing tax dollars to finance recreation and park services.

33. Provide a breakdown of the Recreation Department's major sources and amounts of revenues including municipal taxes, fees and charges, donations, and grants.

34. Describe the current recreation and park budget process.

35. What are your specific recommendations for improving the Recreation Department's administration, personnel, facilities, maintenance, programs, and financing?

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-112

Final Draft – January 9, 2009

Imagine West Shore

36. Please provide the following:

- Municipal-school cooperative agreements.
- Recreation Department's staffing organization chart.
- Recreation Department's personnel policies including, but not limited to any manuals, appraisal systems, opportunities to attend educational conferences and workshops.
- Municipal budget broken down by all Borough Departments for the past five-years.
- Facility and Open Space Inventory. Please provide this information in a table format similar to the one below.

Park Name	Equipment	Condition	Comments

- Name of and contact information for other Open Space, Park, and Recreation providers within the Borough. These can be school districts, major non-profits and quasi-public organizations such as athletic associations, scouts, conservancies, service clubs, YMCA/YWCAs, and major private businesses such as health clubs, bowling alleys, etc. Please provide this information in a table format similar to the one below.

Facility Name	Contact Person	Phone Number	Email

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-113

Final Draft – January 9, 2009

Imagine West Shore

APPENDIX D.1.3

2008 Regional Recreation Survey for the Boroughs of Camp Hill, Lemoyne, and Wormleysburg

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-114

Final Draft – January 9, 2009

Imagine West Shore

2008 Regional Recreation Survey For The Boroughs Of Camp Hill, Lemoyne, and Wormleysburg

Dear Resident:

The Boroughs of Camp Hill, Lemoyne, and Wormleysburg are developing a Joint Comprehensive Plan that will help to revitalize and manage growth within the Boroughs over the next 10 years. As part of this effort, the Boroughs are conducting a survey to determine how they can better serve your recreational needs.

Please take a moment to fill out the survey and return it to the nearest Borough Hall.

OR

The survey may be faxed to Eugene Briggs, ARRO Consulting, Inc., at 610-495-5855 or emailed at eugene.briggs@thearrogroup.com.

The favor of your response is requested by February 14, 2008.

Thank you for your feedback.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-115

Final Draft – January 9, 2009

Imagine West Shore

1. List three recreational activities that you participate in regularly, and where you usually participate in these activities.

Activity	Within the Boroughs	Outside the Boroughs
_____	_____	_____
_____	_____	_____
_____	_____	_____

2. List three recreational activities that you would like to participate in but cannot, and tell us why you feel you cannot.

Activity	Why?
_____	_____
_____	_____
_____	_____

3. Listed below are some specific recreational facilities, programs, and amenities. First, on the left hand side of the page, rate how well these are being provided. Next, on the right hand side of the page, indicate what priority each should have in the future planning of recreational opportunities.

CURRENT RATING				PRIORITY FOR FUTURE		
Good	Fair	Poor	Water recreation.	High	Medium	Low
Good	Fair	Poor	Small neighborhood parks.	High	Medium	Low
Good	Fair	Poor	Formal play courts.	High	Medium	Low
Good	Fair	Poor	Formal play fields.	High	Medium	Low
Good	Fair	Poor	Recreational programs for ages 5-17.	High	Medium	Low
Good	Fair	Poor	Recreational programs for ages 18-44.	High	Medium	Low
Good	Fair	Poor	Recreational programs for ages 45-64.	High	Medium	Low
Good	Fair	Poor	Recreational programs for 65 and over.	High	Medium	Low
Good	Fair	Poor	Facilities for ages 5-17.	High	Medium	Low
Good	Fair	Poor	Facilities for ages 18-44.	High	Medium	Low
Good	Fair	Poor	Facilities for ages 45-64.	High	Medium	Low
Good	Fair	Poor	Facilities for 65 and over.	High	Medium	Low
Good	Fair	Poor	Natural areas and greenways.	High	Medium	Low
Good	Fair	Poor	Biking/walking/jogging trails.	High	Medium	Low
Good	Fair	Poor	Picnic areas.	High	Medium	Low
Good	Fair	Poor	Other: _____	High	Medium	Low

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-116

Final Draft – January 9, 2009

Imagine West Shore

4. Now we ask your opinions about parks, recreation, and open space within the Boroughs. Circle one response for each item.

SA = Strongly Agree

A = Agree

D = Disagree

SD = Strongly Disagree

Improve existing parks before buying more parkland.	SA	A	D	SD
Improve existing recreational facilities before building new ones.	SA	A	D	SD
The Boroughs are responsive to my recreational needs.	SA	A	D	SD
The Boroughs are sensitive to the recreational needs of different ages.	SA	A	D	SD
I enjoy spending my free time within the Boroughs.	SA	A	D	SD
I must leave the Boroughs to participate in recreational/leisure activities.	SA	A	D	SD

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-117

Final Draft – January 9, 2009

Imagine West Shore

APPENDIX D.1.4

2008 Regional Recreation Survey for the Boroughs of Camp Hill, Lemoyne, and Wormleysburg Raw Results

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-118

Final Draft – January 9, 2009

Imagine West Shore

1. List recreational activities that you participate in regularly, and where you participate in these activities.

Activity	Within the Boroughs	Outside the Boroughs
(8) Walking:		City Island
	Yes	Yes
	Negley Park/Walnut St. area	Lower Allen Community Park
	Lemoyne	City Island
		Yes
	100%	
	Penns Borough Manor	Harrisburg
	Yes	Yes
(4) Running/ Jogging:	Along the Streets	Along The Streets
	Streets	City Island/ Riverfront
	20%	80% Riverfront
	Yes	Yes
(6) Biking:		City Island
	Streets	Riverfront
	Cumberland Rd - Erford Road	Typically Rail Trails
		Yes
	City Island	Perry County
	Yes	Yes
(8) Baseball/ Softball:		
Little League	N. 2nd St. Park	
"Teeners"	N. 2nd St. Park Pearce	Games - Adams Rilli
		Highland / Cedar Cliff
	N/A	Susquehanna Township
	Lemoyne / Camp Hill	
		Yes
	Lemoyne	
	Yes	
(3) Basketball:	S. 2nd St. Park	
	Washington Heights Playground	Pete / Church (Peters Field)
	Yes	

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-119

Final Draft – January 9, 2009

Imagine West Shore

(2) Boating:	Rarely in river	Yellow Breeches Susquehanna River
(2) Swimming:	Lemoine Pool N/A	Hampder Twp.
(2) Football:	Wormleysburg Yes	
(2) Tennis:	Lemoine, Camp Hill Yes	New Cumberland
(2) Weight Lifting:		Yes Yes
(1) Golf		Yes
(1) Hunting		Yes
(1) Fishing		Yes
(1) Motorcycling		Yes
(1) Hockey	Yes	
(1) Backpacking		Yes
(1) Playground	Negley	Camp Hill - Lower Allen
(1) Aviation		Yes
(1) Craft/ Art Fair		Harrisburg & Longs Park, Lancaster

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-120

Final Draft – January 9, 2009

Imagine West Shore

2. List recreational activities that you would like to participate in but cannot, and tell why you feel you cannot.

Activity	Why?
Water Park	None Available
Children's play area indoor	None Available
(2) Tennis	Never take the time & permits required?
Biking	No Trails
Indoor Basketball	No Facilities
Weight Room	No Facilities
Game Room	No Facilities
Kayaking	Poor access to river
Baseball/Softball	No fields available - Kids using fields for other non-baseball activities
Dog Park	Ordinance
Music in Park	Ordinance
(2) Skateboard	Ordinance
Skateboard	No Facilities
Skiing	Limited resources nearby
More River boating	Lemoine has done nothing to capitalize on our short riverfront
Being a Kid	Lemoine has nothing for them, for teens
Walking	No Greenway East - West Loop connection
Biking	No Greenway East - West Loop connection
Biking	Poor trail routes, unsafe roads & No marked areas
Biking	My 12 year old wants to go south from H-burg Academy to CH pool and other points south. How? Me too but I' am a road biker the child is not.
Running	Poor trail routes, unsafe roads & No marked areas
Exercise Stations	No Facilities

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoine, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-121

Final Draft – January 9, 2009

Imagine West Shore

3. Listed below are some specific recreational facilities, programs and amenities. First, on the left hand side of the page, rate how well these are being provided. Next, on the right hand side of the page, indicate what priority each should have in the future planning of recreational opportunities.

CURRENT RATING				PRIORITY FOR FUTURE		
Good	Fair	Poor		High	Medium	Low
5	6	4	Water recreation.	9	5	3
6	5	3	Small neighborhood parks.	10	5	1
3	7	4	Formal play courts.	9	2	4
7	6	1	Formal play fields.	8	3	4
2	4	5	Recreational programs for ages 5-17.	9	2	2
2	4	3	Recreational programs for ages 18-44.	1	7	3
1	4	5	Recreational programs for ages 45-64.	3	6	3
0	6	4	Recreational programs for 65 and over.	2	8	2
2	6	3	Facilities for ages 5-17.	10	3	0
1	3	5	Facilities for ages 18-44.	4	6	3
0	6	4	Facilities for ages 45-64.	3	5	3
0	5	4	Facilities for 65 and over.	4	6	2
1	5	9	Natural areas and greenways.	12	3	2
1	3	10	Biking/walking/jogging trails.	12	3	1
3	11	0	Picnic areas.	5	7	3
0	1	3	Other:	4	1	0

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-122

Final Draft – January 9, 2009

Imagine West Shore

4. Now we ask you opinions about parks, recreation and open space within the Boroughs.

SA = Strongly Agree A = Agree D = Disagree SD = Strongly Disagree	SA	A	D
Improve existing parks before buying more parkland	9	5	1
Improve existing recreational facilities before building new ones	7	5	2
The Boroughs are responsive to my recreational needs.	0	6	10
The Boroughs are sensitive to the recreational needs of different ages	0	8	8
I enjoy spending my free time within the Boroughs.	1	7	9
I must leave the Boroughs to participate in recreational/leisure activities	6	4	6

5. Additional comments:

1. Need skateboard park so kids are not ruining properties.
2. Need more picnic areas
3. We visit Lower Allen Park more often than our local one
4. Neighborhood safety is more of a concern near our residence. Feel safer elsewhere.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-123

Final Draft – January 9, 2009

Imagine West Shore

APPENDIX D.1.5

Intergovernmental Agreement between Lemoyne Borough and the West Shore Recreational Commission

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-124

Final Draft – January 9, 2009

Imagine West Shore

WEST SHORE RECREATIONAL COMMISSION INTERGOVERNMENTAL AGREEMENT OF COOPERATION

THIS AGREEMENT, made this 1st day of January 2003, by and among:

Fairview Township, a township of the Commonwealth of Pennsylvania located in York County, herein called "Fairview Township"

Goldsboro Borough, a borough of the Commonwealth of Pennsylvania located in York County, herein called "Goldsboro Borough"

Lemoyne Borough, a borough of the Commonwealth of Pennsylvania located in Cumberland County, herein called "Lemoyne Borough"

Lewisberry Borough, a borough of the Commonwealth of Pennsylvania located in York County, herein called "Lewisberry Borough"

Lower Allen Township, a township of the Commonwealth of Pennsylvania located in Cumberland County, herein called "Lower Allen Township"

Newberry Township, a township of the Commonwealth of Pennsylvania located in York County, herein called "Newberry Township"

New Cumberland Borough, a borough of the Commonwealth of Pennsylvania located in Cumberland County, herein called "New Cumberland Borough"

West Shore School District, a public school district of the Commonwealth of Pennsylvania, the citizens of which reside in Fairview Township, Goldsboro Borough, Lemoyne Borough, Lewisberry Borough, Lower Allen Township, Newberry Township, New Cumberland Borough, and Wormleysburg Borough, herein called "School District" situated in the counties of Cumberland and York, Pennsylvania, hereafter collectively referred to as "Participants" or sometimes individually as "Participant".

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-125

Final Draft – January 9, 2009

Imagine West Shore

WITNESSETH:

WHEREAS, the Intergovernmental Cooperation Act (53 Pa. C.S. Section 2301 et seq., herein call the “Act”) permits municipalities (under the Act the term “municipality” includes school districts) to enter into agreements to cooperate in the exercise or performance of their respective functions, powers or responsibilities, including recreation and parks activities; and

WHEREAS, the Participants are bound by an intergovernmental agreement which formed West Shore Recreation & Leisure Services Board in 1968 and was last updated February 9, 1993; and

WHEREAS, it is believed by the Participants that the citizens within their respective political boundaries will be benefited by continuing a community recreation program jointly administered by them, which program shall comply with all applicable laws; and

WHEREAS, the purpose of this Agreement is to provide a framework and mechanism to adequately maintain community recreation services and facilities, and to organize, manage, sponsor, and supervise community events within the political boundaries of Participants through joint efforts rather than by separate efforts of each Participant; and

WHEREAS, to prevent duplication of effort and to maximize cost effectiveness, and in order to promote and conduct a program of community recreation and parks, the Participants mutually desire to mobilize community resources to effectively and economically meet the present and future recreation and parks needs of their citizens; and

WHEREAS, all Participants are legally authorized to enter into such an Agreement for the joint administration of a community recreation program for their respective citizens.

NOW, THEREFORE, in consideration of the mutual promises contained herein, and intending to be legally bound hereby, the Participants agree as follows:

1. Incorporation of Recitals

The above recitals are hereby incorporated herein as fully set forth.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-126

Final Draft – January 9, 2009

Imagine West Shore

2. Commission

(a) The Participants hereby authorize the extension of the West Shore Recreation & Leisure Services Board, which shall direct, manage, and administer a community recreation program pursuant to this Agreement, and all amendments hereto. The organization will be known as West Shore Recreation Commission (herein called "Commission").

(b) Representation. The Commission shall consist of eight members, as follows:

(1) The School District shall appoint one elected member of the School Board to be a member of the Commission and elected member of the School Board to be his/her alternate to the Commission. Such members may be removed from office at any time for cause or at any time without cause by the School District.

(2) Each Township and Borough Participant shall appoint one member of the Commission and a designated person to be his/her alternate. The member and alternate must be residents of the municipality they represent. Such members may be removed from office at any time for cause or at any time without cause by the appointing municipality.

All appointments shall be made in writing by the Participants.

(c) Alternates. One alternate member shall be appointed by each Participant. The alternate member shall serve in the absence of a regular member and shall have full voting rights. Should both the member and the alternate be unable to attend a Commission meeting, a designated appointee may attend with full voting rights, provided notice is given by the Participant by 12:00 noon on the day of the meeting.

(d) Voting. Each Participant of the Commission shall have one vote.

(e) Establishment of Advisory Committees or Subcommittees. The Chairman of the Commission may establish advisory committees as deemed necessary or desirable for the operation of the Commission. The number of members and membership requirements of said committees shall be established by the Commission from time to time pursuant to the Commission's by-laws.

(f) Vacancy. Any vacancy on the Commission (whether by reason of death, disqualification, resignation or removal of a member thereof) shall be filled by the Participant, which appointed the vacating member of the Commission. If a Commission member who is required to maintain his or her residence in the political boundaries of a Participant ceases to be such a resident, his or her membership shall terminate automatically and his or her position on the Commission shall be deemed vacant. When a

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Commission member who is required to be an elected member of a Participant's governing body is no longer serving as such an elected official, his or her membership on the Commission is terminated. Any vacancy on the Commission must be filled within 60 days.

(g) Attendance. The Commission may request that a Participant remove such Participant's member or alternate for his or her repeated lack of attendance at meetings. Members who attend less than 75% of regularly scheduled meetings or miss two consecutive meetings during one year are subject to removal for cause.

3. Duties of Commission – Powers

(a) Purpose. The Commission shall organize, supervise, administer, maintain and operate a community recreation program for the residents of Fairview Township, Goldsboro Borough, Lemoyne Borough, Lewisberry Borough, Lower Allen Township, Newberry Township, and New Cumberland Borough. The Commission shall not discriminate against any resident in regard to race, color, national origin, religion, sex, age, marital status or disability. As a joint venture of local government, the Commission shall strive to make recreation opportunities available to all residents, regardless of ability or level of income.

(b) Mission Statement. West Shore Recreation Commission, based on an agreement of intergovernmental cooperation, is dedicated to enriching the lives of residents of all ages, abilities and income level by providing quality recreation and leisure services.

(c) Property, Facilities and Equipment.

(1) Acquisition of Real Property. The Commission shall have the authority to purchase, acquire by gift, or otherwise hold, lease, let and convey, by sale or lease, such real property as shall be deemed to be in the best interest of the Commission. The acquisition and purchase of real property shall comply with all bidding requirements of the Intergovernmental Cooperation Act.

(2) Sale of Real Property. The Commission shall have the authority to sell, convey and devise such real property acquired by the Commission in accordance with the following conditions and restrictions.

(i) No real estate owned by the Commission shall be sold for a consideration in excess of fifteen hundred dollars (\$1,500.00), except to the highest bidder after due notice by advertisement for bids or advertisement of a public

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

auction in one newspaper of general circulation in the municipality where such real estate is located. Such advertisement shall be published once not less than ten days prior to the date fixed for the opening of bids or public auction, and such date for opening bids or public auction shall be announced in such advertisement. The award of contracts shall be made only by public announcement at a regular or special meeting of the Commission or at the public auction. All bids shall be accepted on the condition that payment of the purchase price in full shall be made within sixty days of the acceptance of bids. The Commission shall have the authority to reject all bids if such bids are deemed to be less than the fair market value of the real property. In the case of a public auction, the Commission may establish a minimum bid based on the fair market value of the real property. Real estate owned by the Commission may be sold at a consideration of fifteen hundred (\$1,500.00) or less without advertisement or competitive bidding only after the Commission estimates the value thereof upon receipt of an appraisal by a qualified real estate appraiser.

(ii) No real estate owned by the Commission shall be advertised for sale until each Participant has been advised of the proposed sale in writing from the Commission.

(3) Division of Proceeds upon sale of real estate or withdrawal of Participant.

(i) Sale of Real Estate: Division of Proceeds. In the event of a sale of real estate owned by the Commission, the proceeds from such sale shall be reduced by the reasonable closing costs incurred in such sale and the remaining amount shall be distributed to each Participant at an amount equal to the percentage of the total based on the population per capita of the respective municipalities according to the most recent census data from the US Census or the Pennsylvania Data Center as more specifically set forth in Paragraph 6(a) hereunder.

(4) Acquisition of Personal Property. The Commission shall have the authority to purchase, acquire by gift, or otherwise hold, lease, let and convey, by sale or lease, such personal property, equipment and accessories as shall be deemed to be in the best interest of the Commission. The acquisition and purchase of personal property shall comply with all bidding requirements of the Intergovernmental Cooperation Act.

(5) Sale of Personal Property. Except as otherwise hereinafter provided in the case of personal property of an estimated fair market value of less than one thousand (\$1,000.00), no Commission personal property shall be disposed of, by sale or otherwise, except upon approval of the Commission, by ordinance or resolution. In cases where the Commission shall approve a sale of such property, it shall estimate the fair market value of the entire lot to be disposed of. If the Commission shall estimate the fair market value to be one thousand dollars (\$1,000.00) or more, the entire lot shall be advertised for sale once, in at least one newspaper of general circulation in the municipality where the property is located,

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

not less than ten days prior to the date fixed for the opening of bids or public action, and such date of opening of bids or public auction, shall be announced in such advertisement, and sale of the property so advertised shall be made to the best responsible bidder. The Commission may reject any bids received if the bids are believed to be less than the fair market value of the property. The Commission shall, by resolution, adopt a procedure for the sale of surplus personal property, either individual items or lots of items, of an estimated fair market value of less than one thousand dollars (\$1,000.00) and the approval of Commission shall not be required for any individual sale that shall be made in conformity to such procedure.

(d) Employment of Personnel. The Commission may, for the purpose of carrying out its purposes, employ and terminate such personnel as it shall deem proper. All employees of the Commission shall be paid through the Commission. The Commission shall have the authority to enter into contracts for policies of group insurance and employee benefits. The Commission shall employ a Director, who shall serve at the Commission's pleasure, and who shall be responsible for coordinating the development and supervision of all recreational activities and programs. The Director, with the approval of the Commission, shall be responsible for the selection and hiring of all other personnel, including program administrators, supervisors, instructors and leaders. The Director shall be required to attend all regular meetings of the Commission as an ex-officio member and shall not be entitled to vote at any such meeting. Executive sessions of the Commission may be held without the attendance of the Director or staff at the discretion of the Commission.

(e) Conduct of Business. The Commission shall establish its own form of organization and appropriate rules and regulations for the conduct of its business, including adopting its own by-laws. Said by-laws shall incorporate and not be inconsistent therewith any and all provisions set forth in this agreement with regard to the conduct of Commission business and shall be reviewed and commented upon by the governing bodies of the Participants.

(1) Officers. The Commission shall elect a President, Vice-President and Treasurer, all from the membership of the Commission, with each officer position being held by a Commission member representing a different Participant. The Commission Director shall perform the duties of Secretary. The President shall act as chair at all duly called meetings and shall be empowered to execute, together with an attestation by the Secretary, all legally binding and authorized documents on behalf of the Commission. The Vice-President shall serve in the absence of the President. The Secretary shall record the Commission's actions and be custodian of the Commission's records. The Treasurer of the Commission or his/her designee shall receive and expend all Commission funds and shall keep an accounting of all the Commission's finances including, but not limited to, employee payroll. The Treasurer shall also present monthly reports regarding the finances of the Commission to the Commission members. All officers shall serve for a minimum term of one year and shall have all rights, duties and responsibilities as may be contained in this Agreement and the by-laws of the Commission. An officer may serve a maximum

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

of two consecutive terms. If an officer ceases to be a member of the Commission, a successor shall be elected in accordance with the requirements of this Agreement.

(2) Commission Meetings. The Commission shall have regularly scheduled meetings at least every month, except for June or July or as determined by a majority at a regular meeting. The President of the Commission may, when he or she deems it necessary or desirable, and shall, upon the request of any member of the Commission and/or the Director, call a special meeting of the Commission for the purpose of transacting any business designated in the call of the meeting. The call for any regular and special meeting shall be in accordance with the Pennsylvania Sunshine Act.

(3) Quorum. When a majority of the number of members of the Commission (five or more members) are present at a Commission meeting, a quorum will be met and official actions may be taken. Official actions shall require a majority vote of those present. The annual budget must be adopted by a majority of the Participants.

(4) Office. The office of administration for the Commission shall be at a location as to be determined by the Commission to best suit the needs of staff, access for the general public and the community.

(f) Annual Report/Audit. The Commission shall submit an annual report and audit of its activities to the Participants, on or before August 15 of each year.

4. Finances

(a) Fiscal Year - Budget. The Commission shall prepare an annual accounting of all of its operations and activities on a calendar year basis beginning January 1 of each year. On or before September 15 of each year, the Commission shall prepare a budget, which shall include in detail the costs and expenses expected to be incurred by the Commission in the performance of its duties for the succeeding calendar year. Such budget shall include the amount of funds which the Commission expects to receive from sources other than the Participants. Any remaining funds which the Commission budgets as necessary or desirable for the performance of its duties shall be reflected as cash contributions to be received from the Participants in accordance with paragraph 6 hereof. Such budget shall not include any expenditure for any item designated as an in-kind contribution pursuant to paragraph 5 hereof. Any excess funds remaining after the conclusion of a calendar year shall be applied to the fund balance of the Commission.

(b) Approval of Budget. The budget prepared by the Commission shall be submitted to the governing bodies of the Participants for approval on or before September 15 of each year. No budget shall be effective if disapproved by a majority of the

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Participants' governing bodies prior to the end of October of each year. Such disapproval shall be immediately communicated orally or in writing to the other Participants and to the Commission.

5. In Kind Contributions

(a) Use of Municipal real property and personal property.

(i) Real Property. The Participants may make available, without charge, for use by the Commission, the real property of the Participants upon the written request of the Commission. Participants shall consider each written request of the Commission on an individual basis and may permit the use of the real property of the Participant. A Participant's denial of a written request to use the real property of the Participant shall be final and not subject to further challenge by the Commission.

(ii) Personal Property. The Participants may make available, without charge, for use by the Commission, the personal property of the Participants upon the written request of the Commission. The Commission's request shall include the personal property desired to be used by the Commission. Personal property shall not include motor vehicles, highway equipment, maintenance equipment or other property regularly used by the employees of the Participant. Participants shall consider each written request of the Commission on an individual basis and may permit the use of the personal property of the Participant. Any Participant's denial of a written request to use the personal property of the Participant shall be final and not subject to further challenge by the Commission.

The in-kind contributions shall include the costs and expenses related to or associated with the use of the Property of any Participant which would have been incurred by the Participants' property (including but not limited to maintenance, repair, insurance, heat, air-conditioning, ground maintenance, improvements, police and fire protection, water, sewer, utility services and all other items of cost and expense) with respect to the Property irrespective of the Commission's use thereof. The in-kind contributions shall not include costs and expenses which would not have been incurred by the Participants except for the Commission's use of the Property, specifically, the costs and expenses for janitorial services or special property protection with respect to a specific event of the Commission ("Supplement Costs"). The Supplemental Costs actually incurred by each of the Participants shall be included in the Commission's budget and promptly reimbursed by the Commission. The Commission's use of West Shore Natatorium shall be governed separately by a Memorandum of Understanding between the West Shore School District and the Commission and shall be not be subject to the above guidelines concerning in-kind contributions.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

(b) Maintenance of Property. The Participants agree to be responsible for and maintain all recreation facilities and park property that they own in a safe and reasonable condition. The Commission will provide playground equipment safety audits and inspections and report the findings with the Participants.

(c) Capital Improvements/Existing Agreements. The Participants agree to be responsible for capital improvements to facilities and property that they own and further agree that the Commission shall not be responsible for making any such capital improvements. This Agreement, and the duties of the Commission hereunder, shall not interfere with any existing lease agreements or licenses among the Participants or by and between any of the Participants and any third party. Any such agreements or licenses shall remain in full force and effect, and the powers and duties of the Commission are subject to any such agreements or licenses. Nothing in this paragraph creates a duty upon a Participant to make material improvements to its property at the request of the Commission.

(d) Insurance.

(1) Liability Insurance. The Participants shall obtain and maintain liability coverage, which policy of insurance or self-insurance shall contain limits of not less than \$1,000,000 per occurrence for injury or damage to persons or property. The Participants shall provide a certificate of insurance to the Commission annually. The Commission shall obtain and maintain liability coverage which names each Participant as additional insured with respect to the Commission's duties and activities with limits not less than \$1,000,000 per occurrence for injury and damage to persons or property.

(2) Casualty Loss Insurance. The Participants shall each maintain, with respect to their property, such property loss insurance or self-insurance as they shall deem appropriate.

(3) Public Officials Liability Coverage. The Commission shall obtain and maintain public officials liability coverage for its members.

6. Cash Contributions

(a) Cash Contribution Formula. In addition to the in-kind contributions as set forth in this agreement, the Participants agree to contribute to the Commission in accordance with its annual budget as approved by the Commission, the amounts of cash as are necessary or desirable to fund the Commission's operations. In no event will Participants be required to contribute funding above the approved budget level on an annual basis. Each Township and Borough Participant shall contribute a percentage of the total based on the population per capita of the respective municipalities according to the most recent census data from the US Census or

Imagine West Shore

the Pennsylvania State Data Center. The pro rata cash contributions, based on the most recent US Census data for 2000, shall be as follows:

- (1) Fairview Township shall contribute 26.08% thereof
- (2) Goldsboro Borough shall contribute 1.71% thereof
- (3) Lemoyne Borough shall contribute 7.28% thereof
- (4) Lewisberry Borough shall contribute 0.70% thereof
- (5) Lower Allen Township shall contribute 24.74% thereof
- (6) Newberry Township shall contribute 26.10% thereof
- (7) New Cumberland Borough shall contribute 13.39% thereof
- (8) West Shore School District shall contribute \$32,125 thereof.

(b) Cash Contribution Payments. The Participants shall make payments to the Commission in three installments at the beginning of the first three quarters (January, April, July). The April payment shall be one-half of the annual amount. The January and July payments will each be one-quarter of the annual amount. The School District shall make two equal payments in July and September.

7. Effective Date, Term and Termination

(a) Effective Date and Term. This Agreement shall be effective January 1, 2003. This Agreement shall continue in full force and effect and shall be automatically renewed year-to-year thereafter except as otherwise provided in this Agreement.

(b) Withdrawal. Any Participant may withdraw from the terms of this Agreement at the end of any calendar year by giving written notice of such withdrawal to other Participants and the Commission on or before January 1st (twelve months notice). Withdrawal from this Agreement by any Participant shall not terminate the Agreement among the remaining parties. Any funds contributed by a withdrawing Participant shall be retained by the Commission. Withdrawal from this Agreement must be approved by a majority of the voting members of the governing body of the Participant which desires to withdraw, voted on following a public meeting held in accordance with the Pennsylvania Sunshine Act.

(c) Expansion. Additional municipalities may become a Participant in this Agreement at the beginning of any calendar year with a majority approval of the existing Participants and upon written agreement of the additional Participant to be bound by the terms and conditions of the Agreement. The additional Participant will be expected to contribute to the funding of the Commission in accordance with a formula to be determined by the Participants.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

(d) **Dissolution.** In case of dissolution of the Commission by mutual consent of all Participants hereto, the equipment, property, materials, supplies, and capital assets of the Commission that remain shall be distributed to the Participants in proportion to the cumulative contributions of the Participants from the date of this Agreement to the time of dissolution; provided, however, that any Fixtures shall remain property of the Participants on whose Property any such Fixtures are affixed, and shall not be subject to the distribution provided for in this section.

8. Entire Agreement

This Agreement constitutes the entire contract by the Participants and there are no other understandings, oral or written, relating to the subject matter hereof.

9. Amendment

This Agreement shall not be amended or altered except by writing duly approved and signed on behalf of all the Participants.

10. Governing Law

This Agreement shall be governed by the Laws of the Commonwealth of Pennsylvania. This Agreement is adopted pursuant to the Act and each Participant shall take all necessary steps under said statute to comply with the same. Nothing herein shall be deemed to be a waiver by the Commission or any Participant of the right to assert a claim or defense of governmental immunity with respect to any claims or actions against the Commission or the Participants.

11. Further Action

The Participants agree to take all action necessary to carry forth the provisions of this Agreement.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-135

Final Draft – January 9, 2009

Imagine West Shore

IN WITNESS WHEREOF, the parties hereto have hereunto set their hands and seals the day and year first above written.

Attest:	<u>[Signature]</u>	Fairview Township	BY: <u>[Signature]</u>
Attest:	<u>[Signature]</u>	Goldsboro Borough	BY: <u>[Signature]</u>
Attest:	<u>[Signature]</u>	Lemoyne Borough	BY: <u>[Signature]</u>
Attest:	<u>[Signature]</u>	Lewisberry Borough	BY: <u>[Signature]</u>
Attest:	<u>[Signature]</u>	Lower Allen Township	BY: <u>[Signature]</u>
Attest:	<u>[Signature]</u>	Newberry Township	BY: <u>[Signature]</u>
Attest:	<u>[Signature]</u>	New Cumberland Borough	BY: <u>[Signature]</u>
Attest:	<u>[Signature]</u>	West Shore School District	BY: <u>[Signature]</u>

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

APPENDIX D.1.6

Wormleysburg Borough

Borough Code Section 1-601 Recreation Board

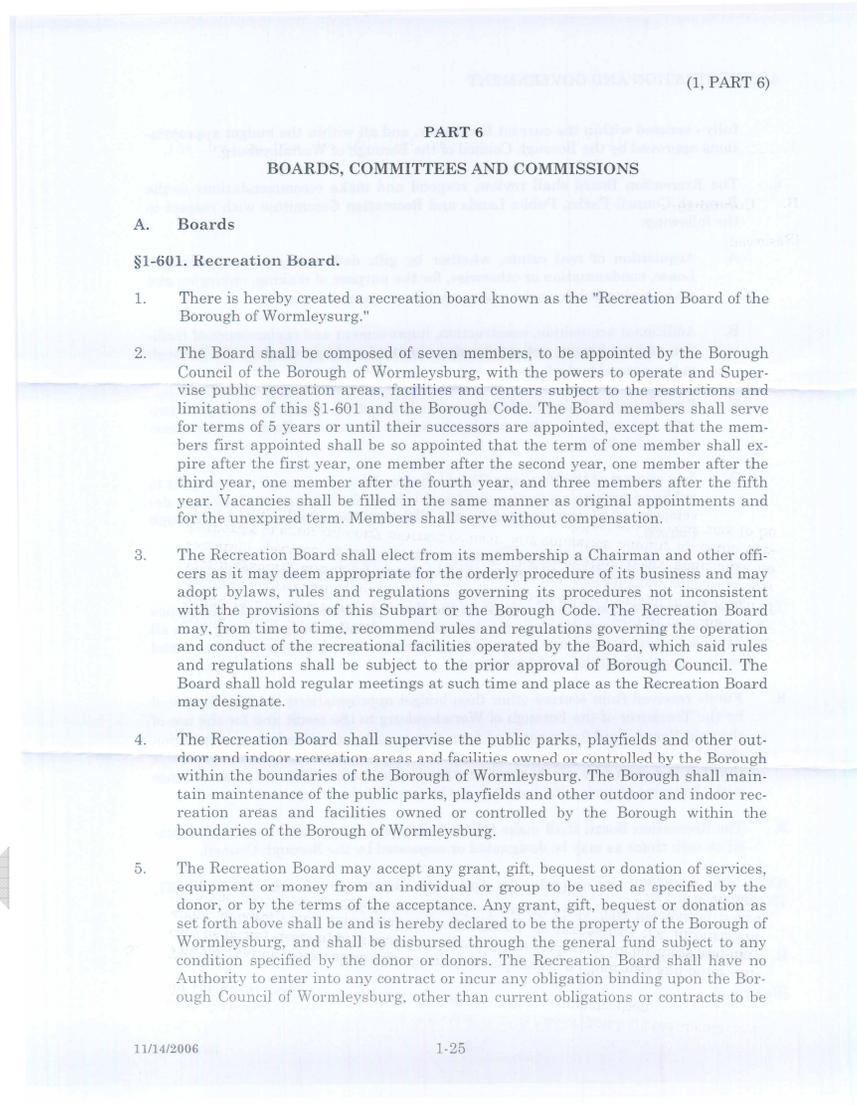
DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-137

Final Draft – January 9, 2009

Imagine West Shore



Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-138

Final Draft – January 9, 2009

Imagine West Shore

ADMINISTRATION AND GOVERNMENT

fully executed within the current fiscal year, and all within the budget appropriations approved by the Borough Council of the Borough of Wormleysburg.

6. The Recreation Board shall review, respond and make recommendations to the Borough Council Parks, Public Lands and Recreation Committee with respect to the following:
 - A. Acquisition of real estate, whether by gift, dedication, devise, purchase, Lease, condemnation or otherwise, for the purpose of making, enlarging and maintaining public parks and recreation areas and facilities.
 - B. Additional acquisition, construction, improvement and replacement of facilities and equipment not previously submitted and approved by the Borough in the annual budget.
 - C. Employment of play leaders, recreation directors, supervisors, superintendent and any such other employees as the Recreation Board deems necessary or advisable.
 - D. Any request of the Planning Commission or Borough Council with respect to public or private recreation land and related facilities or applicants or developers when so requested by the Planning Commission or the Borough Council.
 - E. Such other related matters as shall be determined by Borough Council.
7. The Recreation Board shall submit to the Borough Council Parks, Public Lands and Recreation Committee prior to August 31st a detailed budget setting forth all expenses, revenues and any proposed acquisitions, construction, improvement and replacement of facilities and equipment.
8. Funds received from sources other than budget appropriations shall be deposited by the Treasurer of the Borough of Wormleysburg to the credit and for the use of the said Board. Said funds received from sources other than budget appropriation shall be disbursed in the same manner as budgeted funds are disbursed except that funds received by gift, bequest or otherwise are to be disbursed in accordance with the terms of such gifts, bequests or the terms of the acceptance.
9. The Recreation Board shall make full and complete records to the Borough Council at such times as may be designated or requested by the Borough Council.

(Ord. 296, 8/10/1976; as amended by Ord. 344, 8/10/1982, §1; and by Ord. 451, 12/13/2005, §1)

B. Committees

[Reserved]

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-139

Final Draft – January 9, 2009

Imagine West Shore

APPENDIX D.1.7

Camp Hill Borough Recreation Department

And

Lemoyne Borough Recreation and Park Services

Job Descriptions

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-140

Final Draft – January 9, 2009

Imagine West Shore

- Camp Hill Borough Recreation Department
 - **Director**
 - Job Description:
 - Responsible for the day-to-day operations of the Camp Hill Borough Recreation Commission
 - Roles and Responsibilities:
 - Write recreation section newsletter
 - Organize recreation programming
 - Schedule programming for Recreation Department
 - Schedule fields for associations
 - Pay bills
 - Prepare and manage annual budget
 - Hire instructors and summer staff
 - Run Siebert Park Day Camp
 - Order supplies for programs and camps
 - Organize and manage 5 annual events
 - Organize and manage Box Lunch Program
 - Organize and manage youth basketball program
 - Schedule use of the community room
 - Schedule use of the pavilion
 - Schedule use of the Environment, Education, and Recreation Center
 - Schedule use of the Willow Park community sign
 - Staff for the Recreation Commission
 - Inspect playgrounds and fields
 - Administer registrations
 - Record-keeping and financials
 - Attend necessary meetings
 - Write grants
 - Write monthly council reports

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-141

Final Draft – January 9, 2009

Imagine West Shore

- Lemoyne Borough Recreation and Park Services
 - **Lemoyne Borough Swimming Pool Manager**
 - Job Description:
 - Responsible for the overall operation of the Lemoyne Borough Swimming Pool
 - Roles and Responsibilities:
 - Schedule lifeguard assignments
 - Maintenance of lifesaving equipment
 - Proper performance of lifeguard duties
 - Recruit and train lifeguards
 - Establish locations of lifeguard stands
 - Conduct periodic drills of lifeguard skills
 - Insure cleanliness of swimming pool facilities inside and outside of complex
 - Detailed written reports of all activities and accidents to Borough Manager
 - Schedule areas for swimming classes or other special need groups
 - **Lemoyne Borough Swimming Pool Assistant Manager**
 - Job Description:
 - Responsible for duties assigned by the Pool Manager
 - Roles and Responsibilities:
 - Staff area of assignment
 - Supervise lifeguards in assigned area
 - Enforce the pool's rules and regulations
 - Daily inspections of lifesaving equipment
 - Act as Pool Manager in his/her absence
 - **Lemoyne Borough Swimming Pool Lifeguard**
 - Job Description:
 - Responsible for lifesaving duties
 - Roles and Responsibilities:
 - Staff area of assignment
 - Wear approved uniform and whistle
 - Daily inspections of lifesaving equipment
 - Refrain from unnecessary conversations

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-142

Final Draft – January 9, 2009

Imagine West Shore

- Make requests and issue orders in a courteous and determined manner
- Keep people from congregating in the walk areas in front of lifeguard stands
- Refer detailed inquiries to the Pool Manager or Assistant Pool Manager
- Remove trash from the swimming area
- Clear swimmers from the pool during an electrical storm
- Enforce all pool rules and regulations
- Survey bottom of pool and stow equipment at close of business
- Know specific duties in the event of a major emergency
- Inspect that all doors and gates to the complex are locked when not on duty
- **WSRC Director**
 - Job Description:
 - Responsible for the overall operation of WSRC under the direction of a policy-making board of representatives
 - Roles and Responsibilities:
 - Provide comprehensive recreation and leisure services
 - Establish department policy
 - Serve as a liaison to the policy-making board
 - Attend all WSRC Board meetings
 - Hire and supervise full-time and part-time personnel
 - Keep systematic records
 - Prepare annual budget
 - Approve all expenditures
 - Purchase and maintenance of all office equipment, computer LAN, and vehicles
 - Secure appropriate insurance coverage for the organization and personnel
 - Maintain accurate statistics on department programs, finances and operations
 - Implement new programs and activities
 - Foster staff teamwork in carrying out the organization's mission
 - Provide training opportunities to subordinates
 - Process participant registrations
 - Oversee preparation of daily deposit for financial institution
 - Supervise the preparation of payroll

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

- Facilitate an annual audit of financial records and worker's compensation records
- Coordinate publicity and promotional plans
- Maintain working relationships with municipal officials and community organizations
- **WSRC Recreation Manager**
 - Job Description:
 - Responsible for overseeing the preparation, organization, implementation and evaluation of all recreational programs, and their respective facilities and supervisors
 - Roles and Responsibilities:
 - Provide comprehensive recreation and leisure services
 - Coordinate the overall organization, implementation, operation and evaluation of all recreation programs and their respective facilities
 - Hire and supervise part-time program personnel
 - Keep systematic records
 - Coordinate brochure/promotional material printing and distribution
 - Coordinate communication between WSRC and building facilitators
 - Maintain accurate statistics on assigned programs, finances and operations
 - Implement new programs and activities
 - Attend and report at monthly board meetings
 - Provide recreation expertise and knowledge to community organizations and participating municipalities
 - Administer approximately 25-30% of recreation programs offered
 - Assist in the preparation of statistical reports and the annual report
 - Keep an accurate inventory of all recreation equipment
 - Responsible for the purchase and maintenance of Commission vehicles
 - Process participant registrations
 - Assist with information technology
 - Perform associated responsibilities in the absence of the Director
 - Assist with and provide leadership on special projects
 - Maintain working relationships with municipal officials and community organizations
 - Attend meetings as needed
 - Maintain familiarity with financial procedures

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-144

Final Draft – January 9, 2009

Imagine West Shore

- **WSRC Senior Program Coordinator**
 - Job Description:
 - Responsible for overseeing the preparation, organization, implementation and evaluation of all recreational programs, and their respective facilities and supervisors
 - Roles and Responsibilities:
 - Provide comprehensive recreation and leisure services
 - Coordinate the organization, implementation, operation and evaluation of select recreation programs and their respective facilities
 - Hire and supervise part-time program personnel
 - Keep systematic records
 - Maintain accurate statistics on assigned programs, finances and operations
 - Implement new programs and activities
 - Attend and report at monthly WSRC Board meetings
 - Provide recreation expertise and knowledge to community organizations and participating municipalities
 - Administer approximately 35% of total recreation programs offered
 - Assist in the preparation of statistical reports and the annual report
 - Keep an accurate inventory of all recreation equipment
 - Process participant registrations
 - Maintain working relationships with municipal officials and community organizations
- **WSRC Program Coordinator**
 - Job Description:
 - Responsible for overseeing the preparation, organization, implementation and evaluation of year-round recreation programs, and their respective facilities and supervisors
 - Roles and Responsibilities:
 - Provide comprehensive recreation and leisure services
 - Organize, implement, and evaluate assigned programs, which specifically includes aquatic activities, and their respective facilities
 - Recruit, train and supervise part-time program staff
 - Maintain accurate records on each program's finances, participant statistics, personnel, facilities and equipment inventories
 - Prepare and distribute news releases to local media
 - Direct staff at special events and similar programs

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-145

Final Draft – January 9, 2009

Imagine West Shore

- Maintain supplies and orderliness of the recreation office at West Shore Natatorium
- Schedule all community aquatic programs at the Natatorium with West Shore School District's Aquatic Coordinator
- Process participant registrations and provide customer service in the absence of the Customer Service Supervisor or Representatives
- Suggest and implement new programs and activities
- Maintain working relationships with municipal officials and community organizations
- Attend and report at monthly WSRC Board meetings
- Provide recreation expertise and knowledge to community organizations and participating municipalities
- Assist with agency publicity and promotions
- **WSRC Senior Customer Service Representative**
 - Job Description:
 - Responsible for being the point of contact for customers registering or inquiring about services offered by the WSRC
 - Roles and Responsibilities:
 - Facilitate participant registrations for all programs
 - Coordinate job responsibilities with the other customer service representatives
 - Maintain a schedule of Customer Service projects
 - Maintain the system for processing registrations – cash register, current registration files, and past records
 - Assist Director in the processing of payroll and general ledger computer entry
 - Answer phone and fields or refers customer questions
 - Accurately process program registrations via mail, telephone, fax or in person
 - Process payments (cash, check or bank cards) in registration software, cash register, and credit card software
 - Assist professional staff with special projects such as news releases, statistical reports, and record-keeping
 - Train any new or temporary customer service staff
 - Assist in keeping telephone and website information current
 - Fax documents

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-146

Final Draft – January 9, 2009

Imagine West Shore

APPENDIX D.1.8

2007 List of Public Recreation Programs for the Boroughs of Camp Hill, Lemoyne, and Wormleysburg And Cleve J. Fredricksen Library

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-147

Final Draft – January 9, 2009

Imagine West Shore

Camp Hill Borough

Program Name	Service	Target Audience	Fee
Camp Hill Recreation Department			
Winter Season			
Low Impact Aerobics	Fitness Class	Adult	\$70
Jacki's Aerobic Step	Fitness Class	Adult	\$36
Jacki's Aerobic Dance	Fitness Class	Adult	\$86
Kripalu Yoga (2)	Fitness Class	Adult	\$64
Co-Ed Volleyball	Sports Competition	Adult	\$42
Take the Fear Out of Pruning	Landscape Class	Adult	Free
Christmas Bracelet Class	Craft Class	Youth	\$20
Preschool Science Adventures	Preschool Class	Youth 3-6	\$30
Toddler Time Learning Fun	Preschool Class	Adult and Youth 1-2	\$30
Play Time with Baby	Preschool Class	Adult and Youth 2-12 mos.	\$30
Am. Red Cross Babysitting Certification	Safety Skills Instruction	Ages 11 and up	\$67
Drama Club	Drama Class	Youth 5-11	\$40
Santa's Craft Workshop	Craft Class	Youth 5-11	\$30
Youth Basketball (grades 4-6)	Sports Competition and Instruction	Youth 9-12	\$25
Discounted Ski Tickets	Service	All Ages	\$26+
Spring			
Low Impact Aerobics	Fitness Class	Adult	\$70
Jacki's Aerobic Step	Fitness Class	Adult	\$36
Jacki's Aerobic Dance	Fitness Class	Adult	\$86
Yoga	Fitness Class	Adult	\$64
Co-Ed Volleyball	Sports Competition	Adult	\$42
Play Time with Baby	Preschool Class	Adult and Youth 2-12 mos.	\$30
Preschool Science Adventures	Science Class	Youth 3-6	\$30
Toddler Time Learning Fun	Preschool Class	Adult and Youth 1-2	\$30
Drama Club	Drama Class	Youth 5-11	\$40
Bunny Eggstravaganza	Special Event	Youth	Free
Kite Festivities	Special Event	All Ages	Free
Memorial Day Parade	Special Event	All Ages	Free
Summer			
Low Impact Aerobics	Fitness Class	Adult	\$60
Jacki's Aerobic Step	Fitness Class	Adult	\$23
Jacki's Aerobic Dance	Fitness Class	Adult	\$75
Kripalu Yoga (2)	Fitness Class	Ages 15 and up	\$64
Co-Ed Volleyball	Sports Competition	Adult	\$20
Cardio/Fitness Tennis	Sports Fitness Class	Adult	\$47
AARP 55 Alive Mature Driving (55+)	Safety Skills Class	Adult 55 and up	\$10

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-148

Final Draft – January 9, 2009

Imagine West Shore

Program Name	Service	Target Audience	Fee
Camp Hill Recreation Department (Summer continued)			
Preschool Summer Adventures Camp	Day Camp	Youth 3-5	\$50/week
Siebert Park Day Camp	Day Camp	Youth 5-11	\$115/week
Youth Tennis Lessons (ages 6-8, 9-14)	Sports Competition and Instruction	Youth 6-14	\$47
Am. Red Cross Babysitting Certification	Safety Skills Instruction	Ages 11 and up	\$67
Soccer Camp	Sports Competition and Instruction	Youth 3-12	\$65-140
Commotion in the Ocean	Craft and Science Class	Youth 5-8	\$40
Theatre Camp (2)	Drama Instruction	Youth 10-17	?
Travel Club for Kids	Craft, Cooking and Language Class	Youth 6-10	\$40
Imagination Station Theatre Camp (3)	Drama Instruction	Youth 5-9	\$40
Boys Basketball Camp	Sports Competition and Instruction	Youth 10-13	\$120
Girls Basketball Camp	Sports Competition and Instruction	Youth 8-12	\$30
An Evening Under the Stars (4)	Special Event	All Ages	Free
Box Lunch Review (5)	Music Performance	All Ages	Free
Summer Tennis Tournament (11+)	Sports Competition	Youth 11 and up	?
Summer Learn to Swim (ages 3-14)	Swim Instruction	Youth 3-14	\$15
Camp Hill Municipal Pool	Open Swimming	All Ages	?
Fall			
Halloween Parade and Activities	Special Event	All Ages	Free
Santa's Craft Workshop /Mrs. Claus	Craft Class	Youth 5-11	\$33
Youth Basketball (grades 4-6)	Sports Competition and Instruction	Youth 9-12	\$25
Youth Basketball Clinic (grades 2-3)	Sports Competition and Instruction	Youth 7-8	\$25
Super Cardio Mix	Fitness Class	Adult	\$32
Low Impact Aerobics	Fitness Class	Adult	\$56
Jacki's Aerobic Step	Fitness Class	Adult	\$102
Jacki's Aerobic Dance	Fitness Class	Adult	\$48
Level 1 Kali Ray Triyoga (2)	Fitness Class	Adult	\$56
Co-Ed Volleyball	Sports Competition	Adult	\$30
AARP 55 Alive Mature Driving (55+)	Safety Skills Class	Adult 55 and up	\$10

*Information based on Camp Hill Borough.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-149

Final Draft – January 9, 2009

Imagine West Shore

Lemoyne Borough

Program Name	Service	Target Audience	Fee
Lemoyne Borough Pool	Open Swimming	All Ages	\$10+
Annual Lemoyne Hometown Day	Special Event	All Ages	Free
Halloween Parade	Special Event	All Ages	Free
Christmas Tree Lighting	Special Event	All Ages	Free
West Shore Recreation Commission - Activities located in Lemoyne Borough			
Winter			
Aerobic Dance	Fitness Class	Adult	\$52
Butts and Guts	Fitness Class	Adult	\$52
Pilates (2)	Fitness Class	Adult	\$28
Strength and Stretch for 40+	Fitness Class	Adult 40+	\$52
Men's Basketball	Recreational Sports	Adult	\$40
Co-Rec Dodgeball	Recreational Sports	Adult	\$18
Co-Rec Indoor Soccer	Recreational Sports	Adult	\$23
Cheerleading and Athletic Training (2)	Fitness and Cheerleading Class	Youth 9-12	\$50
Preschool Dance and Movement	Dance Class	Youth 3-5	\$56
Kinder Tots	Dance and Music Class	Youth 2-3	\$37
Dance Party (2)	Dance Class	Youth 7-10	\$50
Spring Crafts and Fun for Kids	Craft Class	Youth 5-11	\$36
Soccer Clinic (3)	Sports Instruction	Youth 3-6	\$44
Wedding Survival Dance Class	Dance Class	Adult	\$64
Beginner Ballroom	Dance Class	Adult	\$64
Gentle Yoga (2)	Fitness Class	Adult	\$33
Prenatal Yoga (2)	Fitness Class	Adult	\$41
Basic Digital Photography	Photography Class	Adult	\$24
Spring			
Aerobic Dance	Fitness Class	Adult	\$52
Butts and Guts	Fitness Class	Adult	\$52
Pilates	Fitness Class	Adult	\$28
Strength and Stretch for 40+	Fitness Class	Adult 40+	\$52
Youth Tennis Lessons (6)	Sports Competition and Instruction	Youth 5-16	\$27
Preschool Drama Fun	Drama Class	Youth 3-6	\$29
Drama Club	Drama Class	Youth 5-11	\$44
After-School Drama Club	Drama Class	Youth 5-11	\$44
Washington, DC Trip	Bus Trip	All Ages	
Mary Poppins on Broadway Trip	Bus Trip	All Ages	
New York City Day Trip	Bus Trip	All Ages	
New York City Weekend Trip	3-Day, 2-Night Bus Trip	All Ages	
Summer			
Cardio Fusion (2)	Fitness Class	Adult	\$42
Butts and Guts (2)	Fitness Class	Adult	\$42

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-150

Final Draft – January 9, 2009

Imagine West Shore

Program Name	Service	Target Audience	Fee
West Shore Recreation Commission (Summer continued)			
Men's Basketball	Recreational Sports	Adult	\$40
Co-Rec Dodgeball	Recreational Sports	Adult	\$18
PlayZone Day Camp – Primary Zone	Day Camp	Youth 5-8	\$106
Youth Tennis Lessons (3)	Sports Instruction	Youth 5-16	\$44
Cheerleading and Athletic Training (2)	Fitness and Cheerleading Class	Youth 9-12	\$42
Preschool Dance and Movement	Dance Class	Youth 3-5	\$56
Circle Time	Craft and Music Class	Youth 2-3	\$56
Kinder Tots	Dance and Music Class	Youth 2-3	\$37
Dance Party (2)	Dance Class	Youth 7-10	\$42
Advanced Robotics	Science Class	Youth 7-12	\$148
Mystical, Magical, Musical Trips (4)	Music, Drama and Dance Class	Youth 10 mos-6 years	\$109
Rehoboth Beach Trip	Bus Trip	All Ages	
New York City Day Trip	Bus Trip	All Ages	
Fall			
Golden Bodies (2)	Fitness Class	Adult 65+	\$28
Aerobic Dance (2)	Fitness Class	Adult	\$52
Butts and Guts (2)	Fitness Class	Adult	\$48
Cardio Mix (2)	Fitness Class	Adult	\$28
Pilates (2)	Fitness Class	Adult	\$28
Men's Basketball	Recreational Sports	Adult	\$40
Co-Rec Dodgeball	Recreational Sports	Adult	\$18
Co-Rec Indoor Soccer	Recreational Sports	Adult	\$23
Soccer Clinic (2)	Sports Instruction	Youth 3-4	\$44
Youth Tennis Lessons (3)	Sports Instruction	Youth 5-16	\$27
Princess Party	Craft and Music Class	Youth 3-5	\$21
Adventures with Dora	Craft and Music Class	Youth 3-5	\$21
Wiggles Dance Party	Craft and Music Class	Youth 3-5	\$21
Thomas Goes to the Zoo	Craft and Music Class	Youth 3-5	\$21
Pirate Adventures	Craft and Music Class	Youth 3-5	\$21
Santa's Craft Workshop	Craft Class	Youth 5-11	\$36
Beginner Ballroom	Dance Class	Adult	\$64
Party Survival Dance Class	Dance Class	Adult	\$64
Basic Digital Photography	Photography Class	Adult	\$24
Intro to Adobe Photoshop	Photography Class	Adult	\$31
Cape May Trip	Bus Trip	All Ages	
New York City Weekend Trip	3-Day, 2-Night Bus Trip	All Ages	
Holiday Shopping in the Big Apple	Bus Trip	All Ages	
Radio City Christmas Spectacular	Bust Trip	All Ages	

*Information based on Lemoyne Borough.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-151

Final Draft – January 9, 2009

Imagine West Shore

Wormleysburg Borough

Program Name	Service	Target Audience	Fee
Wormleysburg Borough Recreation Board			
Spring			
Easter Party	Special Event	Youth 0-12	Free
Summer			
Community Day	Special Event	All Ages	Free
Great River Adventure with SRTA	Special Event	All Ages	\$15
Movie Nights	Special Event	All Ages	Free
River Paddling Clinic	Special Event	All Ages	Free
Fall			
Fishing Derby	Special Event	Youth 0-12	Free
Halloween Party	Special Event	Youth 0-12	Free
Christmas Party	Special Event	Youth 0-12	Free

*Information based on Wormleysburg Borough.

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-152

Final Draft – January 9, 2009

Imagine West Shore

Cleve J. Fredricksen Library

Program Name	Service	Target Audience	Fee
Winter			
Evening of Holiday Harp Music	Special Event	All Ages	Free
Chess Nights	Special Event	Youth 7-13	Free
Holiday Craft Time	Craft Class	Youth 3-6	Free
Library for Lunch: Gingerbread	Craft Class	Youth 3-6	\$1
Family Movie Nights	Special Event	All Ages	Free
Dance, Dance Revolution Tournament	Special Event	Youth 11-18	Free
Snowflake Ornaments	Craft Class	Youth	Free
Exploring Kenya	Enrichment	Adult	Free
The History of Coffee	Enrichment	Adult	Free
Poetry Unwrapped	Poetry Class	Adult and Youth 16 and up	Free
Nursery School Fair	Informational Special Event	Adults	Free
Reading to Dogs	Literary Class	Youth	Free
Family Bingo Nights	Special Event	All Ages	Free
Winter Story Times	Literary Class	Youth 0-6	Free
Cosmetics 101	Enrichment	Youth 14-18	Free
Safe Sitter Certification	Safety Skills Class	Youth 11-13	\$25
Community Quilt Sessions	Craft/Hobby Class	Adults	Free
Murder Mystery Dinner Theatre	Special Event	Adults	\$25
Chocolate Bouquet	Craft Class	Youth 11-18	Free
Video Game Tournaments	Special Event	Youth 11-18	Free
Summer			
Summer Concert Series (4)	Special Event	All Ages	Free
Master Gardeners Plant Clinics	Enrichment	Adults	Free
Summer Reading Club	Literary Class	Youth 3-12	Free
Youth Chess Nights	Special Event	Youth 7-13	Free
Bingo Nights	Special Event	All Ages	Free
Story Times	Literary Class	Youth 3-6	Free
Reptile Detective	Special Event	All Ages	Free
What's Up Wednesday	Special Event	Youth 6-11	Free
Movie Night	Special Event	All Ages	Free
Metamorphosis Performing Co.	Special Event	All Ages	Free
Game Day--Survivor and Human Clue	Special Event	Youth 7-12	Free
Mystery Art	Art Class	Youth 7-12	Free
Teen Summer Reading Program	Literary Class	Youth 12-18	Free
Teen Tuesday Afternoon Movies	Special Event	Youth 12-18	Free
Hypnotist Russ Clarke	Special Event	Youth 12-18	Free
Forensic Science	Science Class	Youth (Teen)	Free
Speed Stacking	Agility Class	Youth 12-18	Free

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-153

Final Draft – January 9, 2009

Imagine West Shore

Program Name	Service	Target Audience	Fee
Cleve J. Fredricksen Library (continued)			
Magician Dave Rojahn	Special Event	All Ages	Free
Comedian Pete Geist	Special Event	All Ages	Free
CSI Egypt	Science Class	Youth 7-12	Free
Toddler Time	Literary Class	Youth 1-3	Free
The Science Guy – John Hadfield	Special Event	All Ages	Free
Safe Sitter Certification	Safety Skills Class	Youth 11-13	\$25
Mystery Science	Science Class		Free
Al Grout–Juggler, Comedian, Magician	Special Event	All Ages	Free
Popcorn Hat Players “Aladdin”	Special Event	All Ages	Free
Knitting	Craft/Hobby Class	Youth 12-18	Free
Library Loop 5k and 1 mile Fun Run/Walk	Special Event	All Ages	\$18
Fall			
Beginner Ballroom	Dance Class	Adult	Free
Brush Up Your Ballroom	Dance Class	Adult	Free
Literary Café Book Club	Literary Class	Adult	Free
Foreign Film Fridays	Special Event	Adult	Free
Parent/Child Workshop	Special Event	Adult & Youth 14-41 months	Free
Preparing for Kindergarten	Informational Workshop	Youth 4-5	Free
Reading to Dogs	Literary Class	Youth	Free
Fall Story Times	Literary Class	Youth 0-5	Free
Chess Nights	Special Event	Youth 7-13	Free
My Gym Children’s Fitness Demo	Fitness Class	Youth 1-3	Free
Party at Pollock	Literary Class	Youth	Free
Bingo Nights	Special Event	All Ages	Free
R.A.P. (Readers at Pollock)	Literary Class	Youth 7-9	Free
Dance, Dance Revolution Tournament	Special Event	Youth 11-18	Free
Video Game Tourney MS/HS students	Special Event	Youth 11-18	Free
Writers Workshops	Literary Class	All Ages	Free
Navigating Maze of Mind Workshops	Informational Workshop	Adults	Free
Meet the Musicians Series	Special Event	All Ages	Free
Edible Books	Cooking Class	Adults	Free
Harvest Happenings	Craft Class	Youth 3-12	Free
Safe Sitter Certification	Safety Skills Class	Youth 11-13	\$25
Guitar Hero Tournament	Special Event	Youth 11-18	Free
Candy Cane Bazaar and Silent Auction	Special Event	All Ages	Free
Library for Lunch – Apples and Pumpkins	Craft Class	Youth 3-6	\$1
Cumberland County Senior Centers			
East Pennsboro, Mechanicsburg & West Shore Centers	Recreation/Wellness Activities	60+	Free to nominal fee

*Information based on Cumberland County.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

APPENDIX D.1.9

Camp Hill Borough Recreation Program Financial Summary Reports

2003 – 2007

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-155

Final Draft – January 9, 2009

Imagine West Shore

PROGRAM FINANCIAL SUMMARY Summer 2003

PROGRAM	MEMBERS	TUITION	SALARY	SUPPLIES	NET
	0				
Aerobics	10	\$239.50	\$315.00		(\$75.50)
Co-Ed Volleyball	15	\$415.50	\$390.00		\$25.50
Jack's Aerobic Class/Step	15	\$874.50	\$532.13	\$165.00	\$177.37
Preschool Camp	20 per week	\$5,600.00	\$2,306.50	\$153.89	\$3,139.61
Siebert Park Day Camp	98	\$53,250.00	\$15,584.07	\$3,592.84	\$34,073.09
Youth Tennis Session 1	16	\$670.25	\$469.17		\$201.08
Youth Tennis Session 2	25	\$1,106.00	\$744.80		\$361.20
Tennis Tournament	canceled				\$0.00
Music in the Park	70	\$2,010.00	\$1,555.00		\$455.00
Box Lunch	100+	\$1,264.35	\$1,050.00	\$236.88	(\$22.53)
Bus Trips	49	\$3,445.00	\$2,793.00		\$652.00
AARP Driving Course	18				\$0.00
Yoga	9	\$933.00	\$672.00		\$261.00
Babysitting Course	9	\$643.00	\$258.00	\$213.00	\$172.00
Soccer Camp	50	\$4,376.00	\$2,345.00		\$2,031.00
Camp Tennis Lessons	40	\$810.00	\$567.00		\$243.00
Cooking Class (appetizers)	7	\$175.00	\$133.00		\$42.00
Cooking Class (pizzas)	7	\$175.00	\$133.00		\$42.00
					\$0.00
					\$0.00
					\$0.00
					\$0.00
					\$0.00
					\$0.00
					\$0.00
					\$0.00
					\$0.00
TOTALS		\$75,987.10	\$29,847.67	\$4,361.61	\$41,777.82

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-158

Final Draft – January 9, 2009

Imagine West Shore

PROGRAM FINANCIAL SUMMARY Summer 2006

PROGRAM	Participants	Program Revenue	Instructor Expense	Operating Expense	Profit / (Loss)
Aerobics	10	\$ 219.00	\$ 175.20		\$ 43.80
Co-Ed Volleyball	Canceled	\$ -	\$ -		\$ -
Jacki's Aerobic Class/Step	10	\$ 517.50	\$ 249.38	\$ 185.00	\$ 83.12
Preschool Camp	23	\$ 3,945.00	\$ 1,851.13	\$ 25.98	\$ 2,067.89
Siebert Park Day Camp	Res.49/Non.Res.44	\$ 75,094.00	\$ 17,364.62	\$ 3,037.78	\$ 54,691.60
Youth Tennis Session 1	36	\$ 1,514.00	\$ 1,043.70	\$ -	\$ 470.30
Youth Tennis Session 2	22	\$ 866.00	\$ 606.20	\$ 104.93	\$ 154.87
Tennis Tournament	Canceled	\$ -	\$ -	\$ -	\$ -
Box Lunch/An Evening Under the Stars	100+/200+	\$ 1,551.30	\$ 450.00	\$ 456.68	\$ 644.62
Bus Trips	15	\$ 1,027.00	\$ 1,393.59	\$ -	\$ (366.59)
Yoga: Session 1	3	\$ 156.00	\$ 108.00	\$ -	\$ 48.00
Babysitting Course	10	\$ 670.00	\$ 196.08	\$ 343.20	\$ 130.72
Soccer Camp	38	\$ 3,134.00	\$ 2,063.00	\$ -	\$ 1,071.00
Camp Tennis Lessons	20 kids per week	\$ 1,385.00	\$ 903.00	\$ -	\$ 482.00
Theatre Camp Session One	28	\$ 6,475.21	\$ 3,149.95	\$ 1,706.46	\$ 1,618.80
Theatre Camp Session Two	22	\$ 3,652.75	\$ 2,667.91	\$ 71.84	\$ 913.00
					\$ -
					\$ -
					\$ -
					\$ -
					\$ -
					\$ -
					\$ -
					\$ -
					\$ -
					\$ -
TOTALS		\$ 100,206.76	\$ 32,221.76	\$ 5,931.87	\$ 62,053.13

There are still expenses for the end of July and August for Siebert Park Day Camp and Preschool Summer Adventures.
Camp Tennis Lessons are not over so expenses and revenues have not been figured out yet.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

PROGRAM FINANCIAL SUMMARY

Fall 2006

Program	Participants	Program Revenue	Instructor Expense	Operating Expense	Profit / (Loss)
AARP	16	\$ -	\$ -	\$ -	\$ -
Aerobics	10	\$ 533.00	\$ 426.40		\$ 106.60
Babysitting Course	10	\$ 683.00	\$ 193.80	\$ 360.00	\$ 129.20
Bus Trip (Sept. - Dec.)	14	\$ 1,494.00	\$ -	\$ 1,191.80	\$ 302.20
Co-Ed Volleyball	15	\$ 1,009.00	\$ 240.00		\$ 769.00
Halloween Activities	0	\$ -	\$ -	\$ -	\$ -
Holiday Bead Class	Canceled				\$ -
Jacki's Aerobic Class/Step	19	\$ 1,551.50	\$ 923.62	\$ 320.00	\$ 307.88
Lion Pride Beading Night	8	\$ 235.00	\$ 164.50		\$ 70.50
Mom's Night Out	Canceled				\$ -
Preschool Drama Fun	10	\$ 365.00	\$ 200.00		\$ 165.00
Santa Workshop	20	\$ 600.00	\$ 500.00		\$ 100.00
Tree Lighting	0	\$ -	\$ -	\$ -	\$ -
Wild & Wacky Ricket Science	10	\$ 365.00	\$ 276.00		\$ 89.00
Yoga	5	\$ 272.00	\$ 180.00		\$ 92.00
Youth Basketball (2nd-3rd)	45	\$ 1,125.00	\$ -	\$ 346.75	\$ 778.25
Youth Basketball (4th - 6th)	87	\$ 5,715.00	\$ 450.00	\$ 2,345.84	\$ 2,919.16
Youth Basketball Travel Teams	17	\$ 1,085.00	\$ 1,000.00		\$ 85.00
					\$ -
					\$ -
					\$ -
					\$ -
TOTALS		\$ 15,032.50	\$ 4,554.32	\$ 4,564.39	\$ 5,913.79

See Report

See Report

5th Grade Boys Travel Team Parents paid the Mech. League fee in addition to the recreation league.
6th Grade Boys Travel Team was paid for by the Camp Hill Recreation Department, because they are only playing Mechanicsburg League travel games.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-171

Final Draft – January 9, 2009

Imagine West Shore

PROGRAM FINANCIAL SUMMARY Spring 2007

Program	Participants	Program Revenue	Instructor Expense	Operating Expense	Profit / (Loss)
Aerobics	10	\$ 680.00	\$ 544.00		\$ 136.00
Drama Club	12	\$ 485.00	\$ 360.00	\$ -	\$ 125.00
Co-Ed Volleyball	15	\$ 422.00	\$ 240.00		\$ 182.00
Jacki's Aerobic Class/Step	15	\$ 1,206.50	\$ 529.87	\$ 500.00	\$ 176.63
Playtime	Canceled				\$ -
Preschool Science	16	\$ 480.00	\$ 320.00	\$ -	\$ 160.00
Toddler Fun	Canceled				\$ -
Yoga (3/5 - 4/23)	2	\$ 146.00	\$ 96.00		\$ 50.00
Bunny Eggstravaganza	39				\$ -
Kite Festivities					\$ -
Memorial Day Parade					\$ -
TOTALS		\$ 2,739.50	\$ 1,545.87	\$ 500.00	\$ 693.63

See Report
See Report
See Report

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-173

Final Draft – January 9, 2009

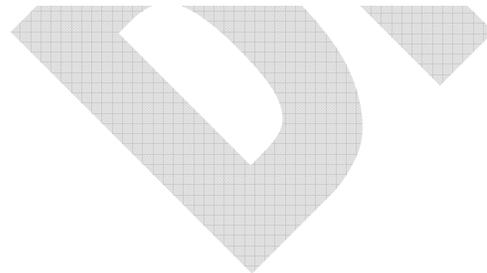
Imagine West Shore

PROGRAM FINANCIAL SUMMARY

Summer 2007

PROGRAM	Participants	Program Revenue	Instructor Expense	Operating Expense	Profit / (Loss)
Aerobics	5	\$ 336.75	\$ 269.40		\$ 67.35
Jacki's Aerobic Class/Step	8	\$ 815.50	\$ 611.63	\$ -	\$ 203.87
Preschool Camp	20 per week	\$ 5,927.00	\$ 1,987.50	\$ -	\$ 3,939.50
Siebert Park Day Camp	101	\$ 77,240.00	\$ 18,841.56	\$ 2,648.39	\$ 55,750.05
Youth Tennis Session 1	30	\$ 1,394.33	\$ 976.03	\$ -	\$ 418.30
Youth Tennis Session 2	18	\$ 835.33	\$ 526.16	\$ 83.67	\$ 225.50
Box Lunch/An Evening Under the Stars	100-150	\$ 2,264.70	\$ 925.00	\$ 407.70	\$ 932.00
Yoga: Session 1	5	\$ 305.00	\$ 234.00	\$ -	\$ 71.00
Yoga: Session 2					
Babysitting Course	9	\$ 603.00	\$ 245.76	\$ 193.40	\$ 163.84
Soccer Camp	61	\$ 4,021.00	\$ 2,850.00	\$ 91.00	\$ 1,080.00
Camp Tennis Lessons	20-25 per week	\$ 1,350.00	\$ 857.00	\$ -	\$ 493.00
Theatre Camp Session One	41	\$ 13,568.70	\$ 7,923.52	\$ 2,657.68	\$ 2,987.50
Theatre Camp Session Two	17	\$ 4,870.00	\$ 3,082.23	\$ 747.77	\$ 1,040.00
Travel Club for Kids	11	\$ 440.00	\$ 352.00		\$ 88.00
Imagination Station 1, 2 & 3	36	\$ 1,510.00	\$ 1,132.50		\$ 377.50
AARP Driving Class	29	\$ -	\$ -	\$ -	\$ -
Boys Basketball Camp	27	\$ 3,240.00	\$ 2,300.25	\$ 129.75	\$ 810.00
Girls Basketball Camp	21	\$ 630.00	\$ 363.25	\$ 109.25	\$ 157.50
TOTALS		\$ 119,351.31	\$ 43,477.79	\$ 7,068.61	\$ 68,804.91

Note: 1st performer for Box Lunch Review was paid directly \$300 by Commerce Bank.



Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-174

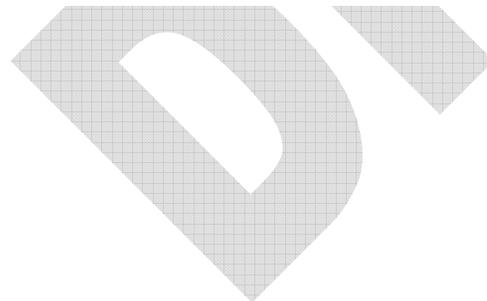
Final Draft – January 9, 2009

Imagine West Shore

PROGRAM FINANCIAL SUMMARY Fall 2007

Program	Participants	Program Revenue	Instructor Expense	Operating Expense	Profit / (Loss)	
AARP	16	\$ -	\$ -	\$ -	\$ -	
Aerobics	10	\$ 291.50	\$ 232.00		\$ 59.50	
Co-Ed Volleyball	15	\$ 615.00	\$ 240.00		\$ 375.00	
Halloween Activities	0	\$ -	\$ -	\$ -	\$ -	See Report
Jacki's Aerobic Dance&Step	24	\$ 1,638.21	\$ 853.21	\$ 500.00	\$ 285.00	
Super Cardio	Canceled					
Santa Workshop	32	\$ 1,056.00	\$ 896.00		\$ 160.00	
Tree Lighting	0	\$ -	\$ -	\$ -	\$ -	See Report
Yoga	Canceled					
Youth Basketball (2nd-3rd)	38	\$ 950.00	\$ -	\$ -	\$ 950.00	
Youth Basketball (4th - 6th)	88	\$ 5,720.00	\$ -	\$ -	\$ 5,720.00	TBA
Youth Basketball Travel Teams	20	\$ 1,150.00	\$ 1,000.00		\$ 150.00	
					\$ -	
					\$ -	
					\$ -	
					\$ -	
TOTALS		\$ 11,420.71	\$ 3,221.21	\$ 500.00	\$ 7,699.50	

5th Grade Boys Travel Team Parents paid the Mech. League fee in addition to the recreation league.
6th Grade Boys Travel Team was paid for by the Camp Hill Recreation Department, because they are only playing Mechanicsburg League travel games.



Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-175

Final Draft – January 9, 2009

Imagine West Shore

APPENDIX D.1.10

West Shore Recreation Commission

2003 – 2007 Statistical Report

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-176

Final Draft – January 9, 2009

Imagine West Shore

WEST SHORE RECREATION COMMISSION 2003 Winter & Spring Programs

	Cost	Sections	Enrolled	% of Max	Revenue	Expense	Net Revenue
AQUATICS							
Adult Swim Lessons	\$49	1	5	50%	\$255	\$196	\$59
Aquascise	5/1/32	3	71	99	2,768	919	1,849
CPR for Prof. Rescuer	61	1	12	100	858	148	710
Hydro Hike	5/3/32/19	3	70	97	2,460	820	1,640
Lifeguard Certification	178	3	31	86	6,444	2,646	3,798
Lifeguard Review	57/20	2	19	79	970	267	703
Open Water Scuba	141	2	11	39	1,729	935	794
Pool Parties - Exclusive	135	2	713		2,064	516	1,548
Rec Swim - Daily Fees	1	2	865		1,798	2,142	-344
Rec Swim - Pool Parties	50/79	4	1248		5,420	In daily fees	5,420
Rec Swim - Punch Cards	20	2	35		746	In daily fees	746
Water Workout	5/1/32	3	65	72	2,523	973	1,550
Whee Swim	22	7	96	98	2,227	565	1,662
Youth Swim Lessons	33	24	225	98	7,485	2,228	5,257
Aquatic Subtotal		59	3466		\$37,747	\$12,355	\$25,392
2002 Comparison		62	3541		\$33,382	\$9,357	\$24,025
FITNESS							
Aerobic Dance	\$46	2	49	82%	\$2,301	\$816	\$1,485
Butts & Guts	46	2	54	108	2,540	740	1,800
Cardio Step	49	2	49	102	2,429	740	1,689
Fitness Boot Camp	63	1	9	41	591	405	186
Forrest Yoga - new!	37	1	13	52	503	235	268
Get Fit	46	2	40	80	1,872	854	1,008
Power Yoga	37	2	27	54	1,044	469	575
Saturday Slimdown - new!	25	2	38	63	953	420	533
Strength & Stretch for 50+	48	2	23	58	1,132	740	392
Strength & Tone	48	2	37	69	1,720	740	980
Fitness Subtotal		18	339		\$15,085	\$6,169	\$8,916
2002 Comparison		19	390		\$19,839	\$7,794	\$11,045
SPORTS							
Men's Basketball	\$36/\$22	5	106	77%	\$3,438	\$312	\$3,126
Golf Lessons	67	4	27	87	1,954	1,125	839
Golf School for Women	67	2	11	55	797	495	302
Men's Over 35 Basketball	36/22	3	77	90	2,609	312	2,297
Tennis 1-2-3	48	1	9	75	441	239	202
Rec Volleyball	36/22	4	94	84	2,888	0	2,888
Sports Subtotal		19	324		\$12,135	\$2,483	\$9,652
2002 Comparison		18	321		\$11,375	\$2,449	\$8,926
TRIPS							
Annapolis, Maryland	43	1	42	95%	1,797	1,241	556
NYC Day Trip	43	2	38	86	1,647	1,275	372
NYC Weekend	243/184	1	49	92	11,521	8,851	2,670
Washington, D.C.	33	1	44	100	1,487	744	753
Trips Subtotal		4	131		16,462	12,111	4,351
2002 Comparison		4	164		14,279	11,055	3,224
SPECIAL EVENTS/SERVICES							
Bonus Books	\$25	1	2	20%	\$80	\$40	\$10
Hershey Track & Field Youth Prc	0	1	131		0	186	-186
Discounted Ski Tickets	various	7	16		845	800	45
Events/Services Subtotal		9	254		\$695	\$826	-\$131
2002 Comparison		11	254		\$3,034	\$3,243	-\$209

WINTER / SPRING 2003

WEST SHORE RECREATION COMMISSION

	Cost	Sections	Enrolled	% of Max	Revenue	Expense	Net Revenue
YOUTH & TEEN							
Babysitting Certification	\$89	1	17	85	\$1,548	\$1,275	\$273
Basketball Club	28	1	40	100	1,144	0	1,144
Birds-R-Us - new!	10	2	37	74	200	100	100
Circle Time	53	1	10	100	530	263	267
Golf Lessons	48/83	2	19	95	1,139	765	374
Hogwerf's Cooking School	20	1	11	92	225	82	143
Horsemanship	215	2	5	56	1,075	825	250
Indoor Soccer	205	1	217		4,510	2,019	2,491
Junior Judo	34	4	37	46	1,288	350	918
Kindler Gym	53	3	28	70	1,489	777	712
Kindler Tots	53/35	3	29	97	1,020	527	493
Pizza Bowl	56	1	19	48	1,081	760	321
Pony Prance	18	1	19	76	347	228	119
Pop Dancing	42	1	12	48	504	360	144
Pre-School Dance & Movement	53	5	44	88	2,316	1,277	1,039
Pre-School Playtime	38/79	2	26	76	1,504	1,031	473
Soccer Clinic	37/49	5	65	90	2,834	1,485	1,449
Strength Training	46	1	17	85	782	288	494
Story Stars	28	1	7	58	168	150	18
Tennis Club - new!	29	4	40	42	1,190	840	320
Youth Subtotal		42	699		\$24,944	\$13,402	\$11,542
2002 Comparison		41	795		\$25,146	\$12,530	\$12,616
LIFELONG LEARNING							
Basic Boating	\$28	1	9	30%	\$290	\$90	\$170
Beginner Acoustic Guitar Clinic	36	1	8	67	293	120	173
Computer Training	71/53/36	6	77	80	3,991	1,850	2,141
Controlling Clutter	14	1	12	60	172	120	52
CPR - American Heart	25	1	6	50	150	102	48
Dog Obedience	49	1	14	88	695	490	196
Egyptian Belly Dancing	112	2	27	75	3,133	2,160	973
Fun With Herbs - new!	18	1	11	44	203	0	203
Gentle Yoga	25	3	35	39	936	315	621
Graphics & More	35	1	4	40	140	92	48
Horsemanship, Adult	215	2	4	40	880	660	200
Intro to the Internet	38	1	7	44	257	138	119
Jiu-Jitsu	34	2	8	20	272	68	184
Piano Level 1	108	1	7	88	874	622	252
Romantic Dancing - new!	83	1	16	80	1,046	720	326
Self Defense	34	1	6	30	204	140	64
Simply Spanish	31	1	13	76	428	348	80
Snap A Photo	49	1	14	88	731	160	571
Social Dancing	63	1	5	25	315	225	90
Spring Gardening	13	1	18	90	242	50	192
Spring Landscaping	34	1	16	80	589	150	419
Stained Glass	79	1	12	75	972	690	312
Stress Management Yoga	39	3	66	73	2,675	622	2,053
Swing/Latin Dance	63	2	14	35	1,001	630	371
Tai Chi	61	4	38	32	2,395	1,330	1,065
Tap Pups	59	3	36	46	2,276	1,440	836
Top Picks - new!	11	1	9	38	69	0	69
Understanding Mortgages	15	1	6	30	80	0	80
Lifelong Learning Subtotal		46	488		\$25,230	\$13,322	\$11,908
2002 Comparison		44	569		\$24,395	\$12,142	\$12,253

WINTER / SPRING 2003

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-177

Final Draft – January 9, 2009

Imagine West Shore

Programs Canceled - 75 (26% of total offered)

* denotes new program

Aquatics (22) LTS (13) Youth Swim Lessons (9)	Sports (5) Golf Lessons B,C,D,H Tennis Tournament	Fitness (6) Fitness Boot Camp B & C Prenatal Yoga A & B
Lifelong Learning (14) Aerobics on Horseback* Computer Training Lev. 3 Edible & Medicinal Plants* Gentle Yoga Guitar Lessons Horse Care Horsemanship Ji-Jitsu Pet First Aid A & B Piano Lessons - Level 2 Self Defense Tai Chi Part 1 Wade Island Canoeing & Biding*	Youth/Teen (21) Girls Basketball Camp Caricature Camp* Golf Lessons C Horsemanship Camp A & B Junior Judo - Beg. & Int. Kinder Tots A & C Psychiatry* Pre-School Dance/Move A,B,D Rock Guitar Workshop* Salute to the Flag* Tennis Lesson M,N,O,P,T Youth Tennis Tourney G	Trips (4) Brody Bear Bananza Ellis Island & Statue of Liberty Franklin Institute* New York City Day Trip
	Playgrounds (5) Pickering Creek Elementary Lewisberry Borough Park Newberry Elementary Wass Park	

Participant Comments

About Mad Scientist:

"My daughter really enjoyed this. She did Science Explorers last year, but this seemed a much better value and she did as much, if not more, in this shorter time frame than Science Explorers. Melissa seems like she is right on to it!!!"

About Unsolved Mysteries:

"All I can say is that my son looked forward to attending the program each day. You kept his interest and caused him to think and process information."

About Kitchen Science:

"One of the best classes and teachers my son ever had at the W. S. Rec."

About Beginner Drawing:

"We wish the class was only 1.5 hours long instead of 2. My child commented that the class has changed the way she looks at the world around her. I am very pleased!"

About Improving Social Skills:

"Patty Polensky is a phenomenal teacher, and when teamed with Mary Ann Shaw - wow, what a dynamic duo!"

Summer 2003

West Shore Recreation Commission

www.wsrec.org

West Shore Recreation Commission

2003 SUMMER STATISTICAL REPORT

Program Revenue and Direct Expenses for the Season

	2003	2002	2001
Income - program fees	\$189,888	\$199,508	\$199,577
Expense - program staff & supplies	\$116,890	\$125,108	\$127,719
Net Revenue	\$72,998	\$74,400	\$71,858

Program Highlights

- ☛ **15 Scholarships** were awarded for the summer playground program. Children eligible for West Shore School District's free or reduced meals participated at half price.
- ☛ **Online Registration** was available for 130 activities. 98 persons enrolled in activities by using this method.
- ☛ **6 participants** from West Shore Rec's local meet of the Hesthey Track & Field Youth Program advanced to the state meet in State College after competing in the district meet in Carlisle. Donnel Hodges was selected to participate in the North American Final in Hesthey, PA on August 9th.
- ☛ **The following factors** may have affected this summer's programs in immeasurable ways: excessive rain, sluggish economy, change in location of office. For example, discount ticket sales were down 21% from 2002, which could be a result of any or all of the factors noted.

2003 Summer Participation by Municipality*

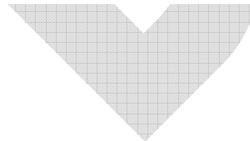
Municipality	Participants *		Population
	2003	2002	
Fairview Township	1,220	1,401	14,321
Goldshoro Borough	45	59	939
Lemoyne Borough	150	179	3,995
Lewisberry Borough	44	24	385
Lower Allen Township	652	641	13,583
Newberry Township	835	966	14,332
New Cumberland Borough	425	527	7,349
Non-residents	213	181	---
total:	3,584	3,978	54,904

* - does not include Rec Swim daily admissions, Pool Party attendance or Discount Ticket Sales.

Summer 2003

West Shore Recreation Commission

www.wsrec.org



Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-178

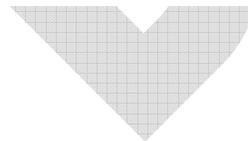
Final Draft - January 9, 2009

Imagine West Shore

2003 Summer Programs

AQUATICS	Cost	Sections	Enrolled	% of Max	Revenue	Expense	Net Revenue
Rec Swim - Daily Fees	\$4	1	2,325	na	\$2,119	\$4,066	(\$1,947)
Rec Swim - Punch Cards	\$20	1	24	na	566		566
Rec Swim - Pool Parties	\$1	2	239	na	1,034	in daily fees	1,034
Exclusive Parties	\$135	1	47	na	163	84	79
Wheel Swim	\$28	2	31	87%	911	120	791
Youth Swim Lessons	\$33	18	117	76	3,898	1,578	2,318
Learn-To-Swim	\$29	54	412	77	12,181	4,862	7,319
Adult Swim Lessons	\$38	1	5	50	206	147	59
Aquacise	\$32	2	48	100	1,541	530	1,011
Water Workout	\$32	2	66	110	2,101	525	1,576
Hydro Hike	\$20	2	41	85	828	273	555
Guard Start Camp	\$65	1	8	73	525	210	315
Swim Team & Trial	\$159	1	88	98	14,117	7,270	6,847
Aquatic Subtotal			3,451		\$40,188	\$19,865	\$20,323
2002 Comparison			94		3,341	\$38,529	13,663**
** Note: The expense for Rec Swim was under-reported for 2002							
FITNESS	Cost	Sections	Enrolled	% of Max	Revenue	Expense	Net Revenue
Aerobic Dance	\$46	1	14	47%	\$688	\$408	\$278
Bulls & Out	\$38	2	38	75	1,406	580	826
Cardio Step	\$49	1	21	85	1,026	400	626
Fitness Boot Camp	\$112	1	15	80	1,880	1,160	500
Get Fit	\$46	1	13	50	608	432	176
Power Yoga	\$28	2	42	84	1,210	352	858
Weekday Slideshow	\$25	1	11	44	255	210	45
Fitness Subtotal			9	154	\$6,851	\$3,542	\$3,309
2002 Comparison			8	153	\$5,837	\$2,688	\$2,949
SPORTS	Cost	Sections	Enrolled	% of Max	Revenue	Expense	Net Revenue
Co-Rec Sand Volleyball	\$38	1	30	103%	\$1,125	\$120	\$1,005
Adult Tennis 1-2-3	\$48	2	23	95	1,162	365	777
Golf Lessons	\$67	2	18	95	1,226	770	456
Golf School for Women	\$67	1	8	60	467	270	177
Sports Subtotal			6	77	\$3,969	\$1,545	\$2,415
2002 Comparison			6	69	\$3,933	\$1,970	\$1,963
SPECIAL SERVICES	Cost	Sections	Enrolled	% of Max	Revenue	Expense	Net Revenue
Discount Tickets*	varied	1	308	na	\$24,398	\$23,264	\$1,134
Picnic Kits	\$10/\$15	3	18	na	273	35	238
Services Subtotal			4	328	\$24,671	\$23,299	\$1,372
2002 Comparison			4	442	\$30,976	\$29,488	\$1,488
*Discount Ticket sales are based on the number of people purchasing a block of tickets, not on the number of tickets sold.							
PLAYGROUNDS	Cost	Sections	Enrolled	% of Max	Revenue	Expense	Net Revenue
Summer Playgrounds	\$3844	8	332	na	15,273	16,914	(1,641)
Playground Subtotal			8	332	15,273	16,914	(1,641)
2002 Comparison			8	374	17,021	17,811	(790)
YOUTH SCHOLARSHIPS	Cost	Sections	Enrolled	% of Max	Revenue	Expense	Net Revenue
Playgrounds (scholarship expense already deducted in Playgrounds)	\$19/\$22	1	15	na	\$0	\$250	\$0
Scholarship Subtotal			1	15	\$0	\$250	\$0
2002 Comparison			2	27	\$0	\$537	\$0

Summer 2003



2003 Summer Programs

YOUTH & TEEN	Cost	Sections	Enrolled	% of Max	Revenue	Expense	Net Revenue
PlayZone Day Camp	\$62/116	27	585	90%	\$81,709	\$30,037	\$31,672
Babysitting Certification	\$64	3	36	100	2,304	666	1,738
Bowling Club	\$66	1	17	68	962	680	282
Can You Dig This? - new	\$148	1	9	32	1,332	1,128	206
Circle Time	\$55	1	9	90	496	263	232
Crafts for Kids	\$65	1	11	92	736	415	320
Discovery Walk - new	\$10	1	10	67	70	35	35
Drama Club	\$36	1	29	97	1,132	667	465
Drawing, Beginning	\$59	1	11	92	684	120	544
Field Hockey Camp	\$36	1	17	85	623	120	503
Golf Camp	\$98	2	8	40	813	360	253
Golf Lessons	49/63	4	27	88	1,463	1,045	418
Gym Sports	\$49	1	7	58	358	245	113
Horseman's Camp	\$234	1	3	60	772	485	277
Improving Social Skills - new	\$133	1	10	100	1,330	575	755
Inventors Workshop - new	\$39	1	18	72	702	468	234
Kinder Gym	\$55	2	15	75	825	428	397
Kinder Tots	\$35	1	10	100	350	175	175
Kitchen Science - new	\$39	1	11	44	453	288	167
Mad Scientist - new	\$39	1	19	76	753	494	259
MUS Soccer Camp	\$126/73/55	3	21	23	1,620	1,188	434
Photo Fun Camp	\$28	1	11	55	315	160	155
Pre-School Dance & Move	\$55	1	9	90	500	263	237
Pre-School Playtime A	\$71	2	27	79	1,917	1,178	739
Rollercoaster Science - new	\$39	1	16	64	648	416	232
Take a Dive	\$145	1	15	60	2,351	1,890	461
Tennis Lessons	49/37/22	15	132	71	4,901	3,246	1,655
Tennis Tourney	14/16	6	32	33	494	276	218
Ultimate Sports Camp - new	\$150	2	8	30	945	780	165
Unsolved Mysteries - new	\$36	1	12	48	432	276	156
Volleyball Camp - Girls	\$46	1	22	110	1,041	250	791
Youth Subtotal			87	1,165	\$93,059	\$46,721	\$44,288
2002 Comparison			92	1,168	\$90,871	\$51,403	\$38,468
LIFELONG LEARNING	Cost	Sections	Enrolled	% of Max	Revenue	Expense	Net Revenue
Computer Training	\$1	2	26	79%	\$1,094	\$467	627
Piano Lessons - Level 1	\$108	1	5	50	540	415	125
Tai Chi	\$61	2	18	30	1,170	630	540
Tango/Latin Dance - new	\$48	1	9	45	474	306	168
Wedding Survival	\$48	1	13	85	666	442	224
Which Way Do I Go?	\$37,877	2	30	30	135	60	75
Stress Management Yoga	\$39	1	21	84	879	233	646
Lifelong Learning Subtotal			19	122	\$4,958	\$2,653	\$2,405
2002 Comparison			12	141	\$7,237	\$3,372	\$3,865
TRIPS	Cost	Sections	Enrolled	% of Max	Revenue	Expense	Net Revenue
Zoo or Smithsonian Trip	\$32	1	30	91%	\$928	\$651	\$327
Trips Subtotal			1	30	\$928	\$651	\$327
2002 Comparison			4	145	\$5,841	\$4,383	\$1,458
2003 Summer Total			212	5,637	\$188,868	\$116,890	\$72,998
2002 Summer Total			232	5,880	\$199,508	\$125,108	\$74,400

Summer 2003

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

SCHOLARSHIPS	Cost	Hours	Bus Pass	Enrolled	% of Bus	Revenue	Expense	Net Revenue
Rec Swim Punch Cards	\$20		1	2	NA	\$0	\$40	\$0
2002 Comparison			1	9	NA	\$0	\$180	\$0
2003 Fall Total			132	3,590		\$110,640	\$53,680	\$56,960
2002 Fall Total			147	3,172		\$119,934	\$58,077	\$61,857

39 PROGRAMS CANCELED (23% OF TOTAL OFFERED) * DENOTES NEW PROGRAM

Aquatics	Trips	Tai Chi C
Lifeguard Certification	Holocaust Museum	Why Dividends Matter
Open Water Scouts	Lifelong Learning	Youth
Fitness	Beginners Acoustic Guitar	Circle Time B
Buns & Guts A & B	Civil War Dancing *	Gym Sports
Cardio Kick A & B	Combating Cancer *	Kinder Tots B
CardioStep A & B	Dog Obedience	Mom and Me Soccer *
Outdoor Interval Walking A & B *	Eclectic Belly Dancing	Pop Dancing
Power Yoga	First Aid and CPR	Soccer Clinic C
Sports	Migration Bird Walk	Story Stars
Golf Lessons A & C	Party Survival Dance *	Tennis Lessons G & H
Tennis 1,2,3 - Intermediate	Piano Lessons, Levels 1 & 2	Tennis Match Play Mixer *
	Puppy Kindergarten	

2003 FALL PARTICIPATION BY MUNICIPALITY (2002 FIGURES)

Municipality	Participants *	Population
Fairview Township	702 (716)	14,321
Goldsboro Borough	28 (36)	939
Lemoyne Borough	113 (109)	3,995
Lewisberry Borough	17 (30)	385
Lower Allen Township	449 (449)	13,583
Newberry Township	496 (521)	14,332
New Cumberland Borough	271 (346)	7,349
Non-residents	363 (360)	---
total:	2,439 (2,567)	54,904

* - does not include Rec Swim daily admissions or Pool Party attendance.

West Shore Recreation Commission

2003 FALL STATISTICAL REPORT

PROGRAM REVENUE AND DIRECT EXPENSES FOR THE SEASON

	2003	2002	2001
Income - Program Fees	\$110,640	\$119,934	\$107,770
Expense - Program Staff & Supplies	\$53,680	\$58,077	\$48,659
	\$6,960	61,857	\$9,111

PROGRAM HIGHLIGHTS

- Popular activities were Aquatics, Hydro Hike, Intro to Yoga, Co-Rac Volleyball, Radio City Christmas Show Trip, Stress Management Yoga, and Youth Tennis Lessons.
- Scholarships were available for 8 youth activities, available at the recommendation of a WSSD school counselor.
- Online Registration was available for 135 of the 172 activities offered. 94 persons enrolled in activities by using this method.
- Brochure Ads were solicited for the 2004 Winter/Spring issue of the brochure, but were collected in the fall. LB Smith Ford and Goldberg, Katzman & Shipman each placed double-size ads, and Rainbow Vision placed a business card size ad.
- The Swim Team pricing was challenged by some of the parents of participants and considerable time was spent analyzing and adjusting this activity.
- BJ McNeillie was presented with the Instructor of the Year award. BJ teaches a variety of Yoga classes, including Gentle Yoga, Yoga for Kids, and Stress Management Yoga. Doug Goodlander was selected as Volunteer of the Year for his efforts with Co-Rac Volleyball, Hensley Track & Field, and other activities.

PARTICIPANT COMMENTS - A SAMPLING OF COMMENTS FROM PARTICIPANT EVALUATIONS

- Water Workout:** "This program is a godsend! It's the only thing that keeps me in shape (and that's not an easy job). Wish it was 3 days per week!" (Doree Parado, instructor)
- Sensational September Science:** "I have already recommended this class to other parents. My daughter thoroughly enjoyed the class and learned so much." (Melissa Rorer, instructor)
- Intro to Yoga:** "The instructor was excellent! I have taken yoga classes in different parts of this country and Europe, but she had a different approach and technique. Really enjoyed her instruction!" (Kay Megan, instructor)
- Understanding the Mortgage Process:** "This class opened my eyes to the whole process and I am so glad to have been a part of it - especially for only \$15!!!" (Dag Zerbowe, instructor)
- Basketball Buddies:** "We loved the coach. My son thought he was great. I loved that he taught them drills and skills they can use in the game of basketball." (Todd Miller, instructor)
- Intro to Stained Glass:** "Learned a craft that I never thought I could do. Instructor showed much patience." (Mike Johnston, instructor)
- Stress Management Yoga:** "This is a wonderful, relaxing program. BJ makes this class so very rewarding. Please keep this program all year around." (BJ McNeillie, instructor)
- Kinder Tots:** "The place was very dirty. The program was fun, would be recommended if it were at a different place." (Gisela Jones International staff, instructor)

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-180

Final Draft - January 9, 2009

Imagine West Shore

2003 FALL PROGRAMS

AQUATICS	Cost	Hours	Sec. fees	Enrolled	% of Max	Revenue	Expense	Net Revenue
Rec Swim - Daily Fees	\$4	105	1	465	NA	\$787	In Pool Parties \$787	\$787
Rec Swim - Punch Cards	20	NA	1	31	NA	620	In Pool Parties 620	620
Rec Swim - Pool Parties	50/70	105	2	706	NA	2,771	2,036	735
Exclusive Parties	135	34	1	368	NA	1,308	327	981
Adult Swim Lessons	49	8	1	7	70	383	191	172
Aquatics	51/20	28	3	68	94	2,025	705	1,320
CPR for Prof. Rescuer Challenge	15	2	1	5	83	108	53	55
Techniques & Turns	29	9	2	18	75	827	194	333
Hydro Hike	53/21	22	2	50	104	1,896	581	1,335
Swim Team - Preseason	34	18	1	40	53	1,386	594	792
242/199								
Swim Team	HS: 88	212	3	94	85	15,888	9,519	6,167
Water Workout	51/20	28	3	73	81	2,629	667	1,962
Wheel Swim	29	15	5	80	88	1,754	381	1,373
Youth Swim Lessons	33	96	52	95	96	3,135	1,188	1,947
Aquatic Subtotal			38	2,000		\$34,945	\$16,457	\$18,488
2002 Comparison			42	2,107		\$37,921	\$14,544	\$23,377
FITNESS								
Aerobic Dance	\$43	30	2	38	63%	\$1,704	\$765	\$939
Butts & Guts	45/42	29	2	41	79	1,789	700	1,089
CardioStep	48/40	28	2	44	92	1,917	680	1,237
Fitness Boot Camp Basics	59	14	1	8	36	523	336	187
Get Fit	46	52	2	38	89	1,731	884	847
Strength & Stretch for 40+	45/42	29	2	35	70	1,525	700	825
Strength & Tons	21/18	13	2	27	56	636	310	326
Power Yoga	28	9	1	14	56	392	176	216
Intro to Yoga - new!	28	9	1	25	100	761	176	585
Power Yoga Short Forms - new!	23	7.5	1	9	36	224	147	77
Yo-PI - new!	28	8	1	11	44	313	326	132
Fitness Subtotal			17	288		\$11,395	\$5,010	\$6,385
2002 Comparison			17	289		\$12,286	\$5,941	\$6,347
SPORTS								
Mens Basketball	\$38	60	3	50	60%	\$1,925	\$120	\$1,805
Mens 35+ Basketball	38	40	2	44	76	1,722	240	1,482
Golf Lessons	67	8	2	9	45	603	406	198
Tennis 1-2-3	49	12	1	8	67	407	206	202
Co-Rec Volleyball	38	40	2	54	95	2,058	0	2,058
Volleyball League	395	217	3	222	NA	12,035	4,063	7,972
Sports Subtotal			13	437		\$18,754	\$6,633	\$13,121
2002 Comparison			15	490		\$20,435	\$8,523	\$13,912
TRIPS								
PA Fall Foliage - Wellston	68	12.5	1	52	100%	\$3,629	\$2,770	\$859
NYC Day Trip	49	14	1	40	81	2,546	1,376	1,170
NYC Weekend	143/269/184	56	1	38	83	8,789	7,320	1,469
Radio City Christmas	88	14	1	53	102	4,500	1,339	3,161
Trips Subtotal			4	183		\$19,344	\$12,805	\$6,539
2002 Comparison			5	135		\$15,008	\$12,086	\$2,922

Fall 2003

2003 FALL PROGRAMS

LIFELONG LEARNING	Cost	Hours	Sec. fees	Enrolled	% of Max	Revenue	Expense	Net Revenue
Beyond the Basics - new!	\$71	8	1	6	36%	\$447	\$256	\$189
Buying Your Home	19	3	1	9	58	106	0	106
Computer Training - Lev. 1	38	6	2	22	69	803	348	455
Computer Training - Lev. 2	53	9	2	18	58	970	488	502
Computer Training - Lev. 3	71	71	1	11	69	817	348	469
Controlling Clutter	14	3	1	18	80	237	160	77
CPR - American Heart	25	6	1	7	58	175	102	73
Fall Gardening	14	1.5	1	21	84	302	50	252
Gentle Yoga	25	12	2	32	53	832	285	547
Holiday Survival - new!	48	4	1	6	30	288	204	84
Horseanship - Adult	228	9	1	2	50	456	380	108
Natural Health & Healing	35	1.5	1	4	20	140	100	40
Selling Your Home	19	3	1	7	44	95	0	95
Sign Language	58	18	1	10	50	580	344	236
Simply Spanish	34	9	1	18	72	657	153	504
Stained Glass	79	7.5	1	9	56	711	495	216
Tai Chi	61	24	3	30	33	1,884	1,050	834
Tango/Latin Dance	63	6	1	10	50	649	450	199
Tap Pops	59	12	2	25	48	1,493	940	553
Turn Back Bio Clock - new!	35	1.5	1	2	10	70	50	20
Understanding Mortgages	15	2.5	1	8	31	80	0	80
Yoga for Stress Management	39	18	2	43	72	1,742	465	1,277
Lifelong Learning Subtotal			28	316		\$13,634	\$6,620	\$6,914
2002 Comparison			39	407		\$20,258	\$11,012	\$9,246
YOUTH & TEEN								
Babysitting Certification	\$64	15	2	22	92%	\$1,428	\$453	\$975
Basketball Buddies	26	6.5	1	16	100	418	94	322
Bird Identification	10	1	1	8	27	50	25	25
Circle Time	55	4.5	1	7	70	385	231	154
Golf Lessons	63/49	10	3	19	79	1,113	796	318
Hogwarts Academy of Mystery - new!	42	8	1	11	55	462	330	132
Hogwarts Cooking School - new!	20	1.5	1	12	100	258	78	180
Horseanship	228	9	1	3	60	884	525	159
Kinder Gym	55	9	2	12	60	660	396	264
Kinder Tots	36	6	2	18	90	653	351	302
Pizza Bowl	58	6	1	21	84	1,227	840	387
Pony France - Halloween	22	1.5	1	18	72	396	258	141
PreSchool Dance & Movement	55	9	2	22	110	1,210	579	631
PreSchool Playtime	53	12	1	9	100	482	183	299
Seasonal Sept. Science - new!	64	6	1	7	28	448	322	126
Soccer Clinic	54/41	10.5	2	27	75	1,230	630	600
Tennis Lessons	31	30	6	42	70	1,311	924	387
Yoga For Kids - new!	21	6	1	10	40	210	105	105
Youth Subtotal			30	284		\$12,623	\$7,116	\$5,508
2002 Comparison			28	319		\$13,859	\$7,851	\$6,008
SPECIAL SERVICES								
Bonus Books	\$25		1	2	NA	\$45	\$40	\$5
Brochure Ads - 2004 Writer			1	3	NA	\$1,335	\$0	\$1,335
Services Subtotal			1	2		\$45	\$40	\$5
2002 Comparison			1	6		\$166	\$120	\$45

Fall 2003

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

LIFELONG LEARNING (cont)	Cost	Hours	Sec-tions	Enrolled	% of Max	Revenue	Expense	Net Revenue
Snap A Photo	40	8	1	8	50	407	160	247
Spring Gardening	14	1.5	1	1	33	14	0	14
Spring Landscaping	34	4.5	1	16	80	554	150	404
Stained Glass	79	7.5	1	10	63	790	550	240
Stress Management Yoga	41	9	3	46	53	2,112	575	1,537
Tai Chi	64/54	8	4	35	29	2,192	1,579	617
Tango/Latin Dancing	64	6	1	5	25	377	225	152
Tap Pups	59	6	3	31	49	1,640	931	718
Top Picks	11	1.5	1	3	13	33	0	33
Wedding Survival	49	4	2	24	60	1,191	758	435
Which Way Do I Go?	13/9	3	2	33	100	139	55	84
Lifelong Learning Subtotal			49	551		\$21,276	\$19,187	\$11,088
2003 Comparison			46	498		\$25,230	\$13,322	\$11,908

YOUTH SCHOLARSHIPS	
Rec Swim Punch Card	0 1 1 \$0 \$0 \$0
Scholarship Subtotal	1 1 1 \$0 \$0 \$0
2003 Scholarship Subtotal	0 95 -95

2004 Winter/Spring Total		201	5,677	\$129,417	\$59,646	\$65,771
2003 Winter/Spring Total		198	5,712	\$132,298	\$69,093	\$71,630

Programs Canceled (16% of total offered) * denotes new program

Aquatics (6)	Fitness (4)	Youth & Teens (10)
Adult Swim A&B	Intro to Yoga B	Circle Time B
CPR for Professional Rescuer	Power Yoga B	Golf Lesson C
Guard Start	Resistance Ball Training A&B*	Kinder Gyn D
Semi-Private Diving E	Lifelong Learning (10)	Pre-Teen Dance Lessons*
Vacation & Bodyboard Safety*	Civil War Dancing B	Pre-School Dance & Movement
Sports (8)	Freedom From Smoking *	A,B,F
Golf Lessons B,C,F,G	Gentle Yoga D,E,F	Salsa to the Play Cooking
Golf School for Women	Hensmanship A&B	Yoga For Kids C&D
Parent/Coach Soccer Clinic*	Piano Lessons - Level 2	Special Events/Services (1)
Tennis - Doubles	Planting an Herb Garden	Harrisburg Symphony Tickets *
Women's Basketball	Tango/Latin Dancing A	

2004 Winter/Spring Participation by Municipality (2003 figures)

Municipality	Participants *	Population
Fairview Township	1,032 (998)	14,321
Goldbeer Borough	45 (48)	939
Lemoine Borough	183 (130)	3,995
Lewisberry Borough	19 (32)	385
Lower Allen Township	635 (684)	13,583
Newbury Township	657 (687)	14,332
New Cumberland Borough	428 (480)	7,349
Non-residents	384 (488)	---
total	3,383 (3,567)	54,904

* - Does not include Rec Swim daily admissions, Post Party attendance or Ski Ticket Sales.

West Shore Recreation Commission

2004 WINTER & SPRING STATISTICAL REPORT

Program Revenue and Direct Expenses for the Season

	2004	2003	2002
Income - Program Fees	\$125,417	\$132,298	\$130,450
Expense - Program Staff & Supplies	\$59,646	\$60,668	\$58,570
Net Revenue	\$65,771	\$71,630	\$71,785

Program Highlights

- Popular activities were Youth Swim Lessons, Wheel Swim, Pre-School Playtime, and Basketball Club for children, Pilates, Eclectic Belly Dance, Basic Digital Photography, and Rec Volleyball for adults, and for all ages: New York City Trips.
- Brochure Ads were solicited for the first time. Three ads from Goldberg, Kazman & Shipman, Rainbow Vision and LB Smith Ford contributed \$1,355 to underwriting the brochure cost.
- "Program Spotlight" was initiated in 2004 where a different activity is featured each season at a reduced price in order to introduce residents to its benefits. The spotlight activity for the Winter/Spring season: Tai Chi - Part I.
- Website Stats: During the period of March 1-10 (as tracked by Webtrends Web Track Report) the number of visitors to www.wsrcc.org averaged 310 each weekday. 5,824 hits were received on March 2nd. The most active hour of the day for this period was 1-2 pm. The PDF version of the brochure was downloaded over 300 times.
- Online Registration was available for 150 activities with 171 persons utilizing this method.

Participant Comments - a sampling of comments from participant evaluations.

Pilates: "Marisa is an excellent instructor. She explains the movements well, knows what she is doing, makes the workouts fun and encourages you to keep trying - even if you can't get it exactly right the first few times. First rate instruction! Thank you so much for this class!"

Pre-School Playtime: "This program would be great to see more often at the senior center. It provides the children a time to interact with others during the cold months."

Semi-Private Diving Lessons: "The instructor renewed our child's interest in diving. We will support efforts to expand the opportunity for diving in the West Shore. Brad is the person to do it."

Strength & Tone for 40+: "Patty does a great job. She always asks for suggestions and feedback. I really like her emphasis on health and fitness rather than cosmetic beauty."

Computer Training: "My questions were answered. I no longer feel so afraid of my computer. Thanks."

Stress Management Yoga: "Since my first class, I actually started sleeping all night. I think I am learning to relax. Thanks, Bill!" "This class is changing saving my life!!" "If all persons would take this class we would have no road rage, no anger, no terrorism, no wars . . ." "This is truly the best of ways I find myself. I walk away every session finding peace within. Thank you." "I thought of this class as a gift to myself."

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-182

Final Draft - January 9, 2009

Imagine West Shore

WEST SHORE RECREATION COMMISSION 2004 Winter & Spring Programs

AQUATICS	Cost	Hours	Sec- Items	Enrolled	% of Max	Revenue	Expense	Net Revenue
Aquatics	54/34	15/10	3	59	82%	\$2,514	\$954	\$1,520
CPR for Prof. Rescuer Review	44	3	1	13	100	505	46	400
Diving Lessons	43	10	2	15	63	894	425	259
Diving Lessons - Semi-Private	34	3	4	20	100	740	255	485
Hydro Hike	55/38/24	15/10/5	3	49	68	1,508	895	1,042
Lifeguard Certification	178	28.5	1	8	67	1,439	654	785
Lifeguard Review	57	4	1	7	58	433	89	344
Open Water Scuba	141	31.5	1	3	21	423	292	131
Pool Parties - Exclusive	135	20	2	670	n/a	1,686	571	1,114
Rec Swim - Daily Fees	4/2	54	2	814	n/a	2,257	1,801	456
Rec Swim - Pool Parties	82/32	54	4	1235	n/a	4,787	In daily fees	4,787
Rec Swim - Pool Parties	20	54	2	32	n/a	952	In daily fees	652
Water Safety Instr. - FIT	29	4	1	5	42	115	85	30
Water Safety Instructor	132	12	1	5	42	948	760	-132
Water Workout	54/24	15/10	3	65	72	2,480	850	1,587
Wheel Swim	29	3	4	57	102	1,657	251	1,406
Youth Swim Lessons	33	4.7	19	172	98	5,781	2,200	3,581
Aquatic Subtotal			54	3329		\$28,699	\$10,282	\$18,497
2003 Comparison			59	3456		\$37,747	\$12,355	\$25,392
FITNESS								
Aerobic Dance	\$45	15	2	32	53%	\$1,400	\$795	\$715
Butts & Guts	35/19	11/5	2	63	84	1,860	685	1,175
Fitness Boot Camp Basics	68	16	1	8	35	609	384	225
Fitness Boot Camp	114	18	1	6	24	687	440	257
Get Fit	48	16	2	44	85	2,172	864	1,308
Intro to Yoga	40	12.8	1	19	75	708	249	519
Pilates - new!	21/16	4.3/3.8	3	93	95	1,852	357	1,505
Power Yoga	40/25	12.8/8.5	3	36	48	1,159	581	588
Step Workout	46/37	15/12	2	23	48	924	488	438
Strength & Stretch for 40+	35/19	11/5	3	48	84	1,354	685	669
Yo-Fi	28/25	8/7	2	20	40	542	330	212
Fitness Subtotal			22	391		\$13,437	\$5,826	\$7,611
2003 Comparison			18	339		\$15,085	\$6,169	\$8,916
SPORTS								
Golf Lessons	\$87	4	3	21	70%	\$1,487	\$945	\$522
Men's Basketball	38/23	20/12	5	114	79	3,827	312	3,515
Men's Over 35 Basketball	38/23	20/12	3	62	70	2,086	512	1,774
Tennis 1-2-3	49	6	1	8	67	422	222	200
Rec Volleyball	38/23	20/12	5	117	89	3,758	313	3,437
Sports Subtotal			14	301		\$10,063	\$1,157	\$8,926
2003 Comparison			19	324		\$12,135	\$2,483	\$9,652
TRIPS								
Philadelphia Flower Show	59	10	1	37	77%	\$2,428	\$1,853	\$573
NYC Day Trip	49	15	1	52	100	2,638	1,569	1,069
NYC Weekend	243/184	60	1	62	100	12,001	9,348	2,653
Washington, D.C.	35	12	1	48	92	1,777	986	791
Wine in the Woods - new!	57	9.5	1	40	77	2,434	1,582	822
Trips Subtotal			6	192		21,276	15,318	5,968
2003 Comparison			4	131		16,462	12,111	4,351

Winter-Spring 2004

WEST SHORE RECREATION COMMISSION

SPECIAL EVENTS/SERVICE:	Cost	Hours	Sec- Items	Enrolled	% of Max	Revenue	Expense	Net Revenue
Bonus Books	\$25	n/a	1	7	50%	\$170	\$140	\$30
Hockey Track & Field Youth Prog	0	3	1	107	n/a	0	112	-112
Ski Roundup Ticket Program	various	n/a	3	9	n/a	616	582	33
PRRS Discounted Ski Tals.	various	n/a	4	18	n/a	3,210	1,252	1,958
Events/Services Subtotal			9	542		\$1,996	\$1,976	\$19
2003 Comparison			9	254		\$695	\$826	-\$131
YOUTH & TEEN								
Babysitting Certification	\$58	6	2	22	52	\$1,293	\$521	\$772
Basketball Club	29	9	1	40	100	1,178	113	1,065
Chocolate Convention - new!	20	1.5	1	14	100	304	145	159
Circle Time	55	4.5	1	10	100	590	263	287
Competition in the Ocean - new!	42	6	1	11	55	462	330	132
Drama Club	42	6	1	25	93	1,097	790	317
Gym Sports	49	6	1	13	108	637	455	182
Golf Lessons	63/49	4/2	4	31	82	1,790	1,295	525
Hogwart's Cooking School	21	1.5	1	12	100	258	86	172
Homeworking	228	9	1	5	100	1,140	875	265
Indoor Soccer	210	n/a	1	243	n/a	5,040	2,127	2,917
Junior Judo	39	8	2	24	60	938	400	536
Kindergarten	55	6	3	25	83	1,375	790	585
Kindergarten	36	3	4	31	78	1,116	614	502
Messes & Masterpieces - new!	35	8	1	10	42	350	290	100
Pony Parade	19	1	1	24	96	482	336	128
Pre-School Dance & Movement	55	4.5	3	23	77	1,319	691	628
Pre-School Playtime	\$7/44	18/9	2	18	100	1,179	473	706
Soccer Clinic	56/42	6/4.5	5	70	88	3,543	1,620	1,923
Spring Crafts for Kids - new!	35	4	1	10	100	351	250	101
Strength Training	46	32	1	14	70	626	288	338
Tennis Club	29	6	4	43	45	1,292	860	432
Wilds, Wacky Science - new!	49	8	1	9	36	441	315	126
Yoga for Kids	23	6	2	22	44	925	222	294
Youth Subtotal			45	759		\$27,345	\$14,066	\$13,189
2003 Comparison			42	699		\$24,944	\$13,402	\$11,542
LIFELONG LEARNING								
Backyard Bird Count - new!	\$10	1.5	1	9	23%	\$60	\$30	\$30
Basic Boating	28	9	1	16	53	496	240	216
Basic Digital Photography - new!	21	4	2	29	97	612	160	452
Civil War Dancing	38	9	1	9	23	342	180	162
Computer Training	71/53/36	6/4.5/3	5	53	86	2,620	1,155	1,465
Coffee & Dessert Tasting	18	1.5	1	19	86	331	190	141
CPR - American Heart	25	4	2	19	79	488	306	182
Create a Trough Planter	28	2	1	6	24	168	120	48
Dog Obedience	41	6	1	15	94	608	106	500
Eclectic Belly Dance	41	6	2	30	100	1,320	360	960
Garden Yoga	26	6	3	43	48	1,169	333	833
Guitar Clinic	38	4	1	6	50	216	120	96
Home Based Business - new!	59	n/a	1	2	2	136	90	46
Intro to the Internet	36	3	1	8	38	227	129	98
Piano Level 1	108	9	1	6	75	648	496	150
Puppy Kindergarten	29	4.5	1	11	69	328	81	247
Romantic Dancing	49	4	1	14	70	731	475	255
Saturday Morning Bird Walk	10	1.5	1	27	90	178	85	91
Self Defense for Women	44	8	1	9	45	435	200	235
Simply Spanish	34	9	1	9	36	336	153	183
Spreadsheet for Beginners	49	4	1	8	50	407	196	211

Winter-Spring 2004

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

PLAYGROUNDS	Cost	Hours	Res- sons	Enrolled	% of Max	Revenue	Expense	Net Revenue
Summer Playgrounds	\$38,44	114	8	264	na	\$12,839	\$12,330	\$509
Playground Subtotal			6	264	na	\$12,839	\$12,330	\$509
2003 Comparison			8	332		\$15,275	\$16,914	(\$1,641)
			12					
2004 Summer Total			220	6,969		\$195,139	\$119,288	\$76,851
2003 Summer Total			212	5,637		\$189,888	\$116,890	\$72,998

Programs Canceled - 59 (21% of total offered)

* denotes new program

Aquatics (21)	Youth/Teen (22)	Lifelong Learning (3)
LTS (13)	Circle Take B	A Summer Tot Party*
Youth Swim Lessons (7)	Golf Camp	Adult Horsemanship
Wheel Swim (1)	Golf Lessons A, D	Computer Training--Level 2
	Horsemanship Camp II	
Fitness (4)	Kindergarten A, E	Trips (2)
Fitness Boot Camp II	Photo Fun Camp	Aberdeen Ironbirds Baseball*
Hatha Vinyasa*	Planet Pre-School Camp*	School's Out Celebration Mystery*
Yoga Basics*	Rocket Robotics*	
Yoga in the Park*	Summer Youth Tennis M, P, Q	Playgrounds (5)
	Tots Bumper Bowling A*	City Field*
Sports (2)	World Games Camp A & B*	Lower Allen Comm. Park
Co-Rec Sand Volleyball--LACP*	Your Dog and You*	Nagley Park
Golf Lessons, Adult--C, F	Youth Tennis Team, A, B, E, F, G	Newberry Elementary
		Wass Park

Participant Comments

About **Bugz Club and Kitchen Science**: "These classes were great. I am so glad they were available as my son was'1 in camp this year. It gave him something fun and gratifying to do."

About **Inventors Workshop**: "This was inspiring to Jonkaa because it encouraged thought and creativity."

About **Kinder Dance**: "This class has helped my son's coordination and listening skills a lot. Thank you!"

About **Step Workout**: "Shelley is a great instructor! The class was a great workout, the music was fun and motivating and I had a blast!"

2004 Summer Participation by Municipality

Municipality	Participants *		Population
	2004	2003	
Fairview Township	1,590	1,229	14,321
Goldboro Borough	58	45	939
Lemoine Borough	213	150	3,995
Lewisberry Borough	29	44	385
Lower Allen Township	898	652	13,583
Newberry Township	988	835	14,332
New Cumberland Borough	476	425	7,349
Non-residents	227	213	---
total:	4,529	3,584	54,964

* - does not include Pool Party attendance or Rec Swim daily admissions. Discount Ticket Sales are included for the first time due to a software upgrade.

Summer 2004

West Shore Recreation Commission

West Shore Recreation Commission

2004 SUMMER STATISTICAL REPORT

Program Revenue and Direct Expenses for the Season

	2004	2003	2002
Income - program fees	\$195,139	\$189,888	\$199,508
Expense - program staff & supplies	\$119,288	\$116,890	\$125,108
Net Revenue	\$75,851	\$72,998	\$74,400

Season Notes

- ☞ 11 Scholarships were awarded for the summer playground program. Children eligible for West Shore School District's free or reduced meals participated at half price.
- ☞ Online Registration was available for 144 activities. 86 persons enrolled in activities by using this method, mostly for youth activities this season.
- ☞ Popular programs were Diving Lessons, Girls Field Hockey, and PlayZone Day Camp for youth, Pilates, Aquacise, Digital Photography, Dog Obedience and Belly Dance for adults, and bus trips to the Phillies' new stadium, Woodloch Pines and the White House. Representative Todd Platts secured the White House tour on West Shore Rec's behalf.
- ☞ Attendance dropped significantly in the Learn to Swim and Summer Playground programs. Much of this is attributed to the decline in the number of children in grades K through 7. Expenses could be reduced and the summer playground program covered and exceeded direct expenses for the first time.
- ☞ Rec Swim was reduced by two days each week to Mon/Wed/Fri thanks to advance notice that St. Theresa's Day Camp would not be operating this summer and not attending Rec Swim.
- ☞ Summer 2004 was the first season the former West Shore Rec swim team utilized the West Shore Natatorium as an independent organization.

Participant Comments

About Pre-school Dance and Movement:

"Rachel loved this class! After each class we had to discuss all the silly things Ms. Candy said and did. I was impressed with how well she listened/attended & retained! Thank you! It was just what we were looking for!"

About Kinder Tots:

"My daughter loved this class! She thoroughly enjoyed every moment. Thank you for a quality program at an affordable price."

comments continued on page 4

Summer 2004

West Shore Recreation Commission

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoine, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-184

Final Draft - January 9, 2009

Imagine West Shore

2004 Summer Programs

YOUTH & TEEN	Cost	Hours	Sec- Units	Enrolled	% of Max	Revenue	Expense	Net Revenue
PlayZone Day Camp	\$92/116	33/58	35	599	92%	\$67,568	\$32,825	\$34,743
Babysitting Certification	\$51	6	2	21	88	1,116	416	700
Bowling Club	\$56	7.5	1	11	44	650	462	188
Bumper Bowling, Tots -new	\$56	9	1	2	7	112	84	28
Bugz Club	\$39	7.5	1	14	56	548	392	154
Commotion in the Ocean	\$38	7.5	1	15	60	585	420	165
Crafts for Kids	\$65	10	1	12	100	800	430	370
Discovery Walk	\$10	1.5	1	13	65	93	45	48
Drama Club	\$49	8	1	12	43	586	420	168
Drawing, Beginning	\$50	10	1	8	75	549	340	209
Girls Field Hockey Camp	19/\$14	8	4	96	48	1,791	1,028	753
Golf Lessons	\$49/\$63	24	3	20	77	1,131	770	361
Gym Sports	\$52	6	1	12	100	840	480	360
Hogwart's Acad. of Mystery	\$35	7.5	1	7	26	295	175	81
Hogwart's Cooking School	\$21	1.5	1	6	50	125	78	48
Horsemanship Camp	\$234	12.5	1	5	50	1,310	875	435
Inventors Workshop	\$39	7.5	1	9	36	351	252	99
Kinder Gym	\$55	4.5	2	13	65	732	395	337
Kinder Tots	\$36	3	3	27	87	983	527	456
Kitchen Science	\$37	7.5	1	20	80	751	520	231
Mosaics & Masterpieces	\$38	7.5	1	13	52	507	354	143
Not Just Rocket Science -new	\$63	7.5	1	9	50	567	405	162
Pony Prince	\$19	1	1	16	64	316	224	92
Pre-School Dance & Move.	\$55	4.5	5	43	86	2,433	1,218	1,215
Pre-School Playtime A	\$79	22	2	17	84	1,343	722	621
Soccer Camp	56/74/127	4/7	3	29	32	2,621	1,958	623
Take a Dive	\$145	15	1	8	32	1,180	1,080	80
Tennis Lessons	24/39/51	4/6	17	126	59	4,705	3,018	1,689
Tennis Tourney	14/18	na	2	13	41	228	124	102
Volleyball Camp, Girls	\$46	10	1	23	110	1,072	347	725
Wild & Wacky Science	\$39	7.5	1	15	60	585	420	165
Yoga for Kids	\$18	6	1	3	36	162	111	51
Youth & Teen Subtotal			109	1,344		\$96,385	\$50,963	\$45,422
2003 Comparison			87	1,185		\$93,009	\$48,721	\$44,288

West Shore Recreation Commission

2004 Summer Programs

AQUATICS	Cost	Hours	Sec- Units	Enrolled	% of Max	Revenue	Expense	Net Revenue
Rec Swim - Daily Fees	\$4	60	1	1,536	n/a	\$1,301	\$1,698	(\$397)
Rec Swim - Pouch Cards	\$20	60	1	20	n/a	365		365
Rec Swim - Pool Parties	\$52/\$82	24	2	225	n/a	892		892
Exclusive Parties	\$135	18	1	95	n/a	405		335
Wheel Swim	\$29	3	2	22	79	638	137	501
Youth Swim Lessons	\$33	4.7	17	122	81	4,051	1,506	2,545
Learn-To-Swim	\$30	6	39	339	85	9,974	3,494	6,480
Diving Lessons	\$44	9	1	14	100	551	159	392
Advanced Diving Lessons	\$51	12	1	7	58	402	159	243
Aquatics	\$33	10	2	48	100	1,601	953	1,038
Water Workout	\$35	10	2	45	75	1,500	371	1,129
Hydro Hike	\$21	5	2	23	48	483	258	225
Open Water Scuba	\$141	31	2	14	58	2,352	1,190	1,162
Aquatic Subtotal			73	2,512		\$24,816	\$9,695	\$14,911
2003 Comparison			86	3,451		\$40,168	\$19,655	\$20,523

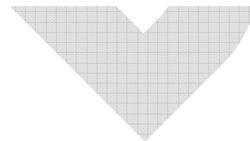
FITNESS	Cost	Hours	Sec- Units	Enrolled	% of Max	Revenue	Expense	Net Revenue
Aerobic Dance	\$45	15	1	9	30%	\$452	\$383	\$69
Fitness Boot Camp	\$114	18	1	9	36	1,040	700	340
Get Fit	\$39	13	1	15	58	597	351	246
Pilates	\$18	3.8	2	70	100	1,300	210	1,090
Power Hour - new!	\$44	14	1	8	32	352	274	78
Power Practice - new!	\$47	15	1	9	36	437	293	144
Step Workout	\$37	12	2	33	69	1,226	614	612
Fitness Subtotal			9	153		\$5,464	\$2,625	\$2,779
2003 Comparison			9	154		\$6,851	\$3,542	\$3,309

SPORTS	Cost	Hours	Sec- Units	Enrolled	% of Max	Revenue	Expense	Net Revenue
Co-Rec Sand Volleyball	\$38	20	1	29	97%	\$1,201	\$120	\$1,081
Adult Tennis 1-2-3	\$49	12	2	18	75	848	414	434
Golf Lessons	\$67	4	4	27	84	1,869	1,180	689
Golf School for Women	\$67	4	1	8	80	536	360	176
Sports Subtotal			8	82		\$4,454	\$2,074	\$2,380
2003 Comparison			6	77		\$3,960	\$1,545	\$2,415

SPECIAL SERVICES	Cost	Hours	Sec- Units	Enrolled	% of Max	Revenue	Expense	Net Revenue
Discount Tickets	varied		1	1,233	na	\$30,661	\$29,591	\$1,350
Picnic Kits	\$10/\$15		4	19	na	172	24	158
Services Subtotal			5	1,252		\$31,128	\$29,615	\$1,613
2003 Comparison			4	328		\$24,671	\$23,299	\$1,372

TRIPS	Cost	Hours	Sec- Units	Enrolled	% of Max	Revenue	Expense	Net Revenue
Aberdeen Ironbirds -new/na.	\$48	8	0	0	0%	\$140	\$182	(\$42)
National Zoo or Smithsonian	\$28	10	1	43	98	1,242	783	459
New York City Daytrip	\$49	15	1	50	98	2,870	1,597	1,073
Phillies vs. O's Baseball - new	\$57	8	1	44	100	3,013	2,287	726
Woodloch Pines	\$59	12	1	46	100	2,668	2,096	572
White House Tour - new!	\$46	12	2	108	100	4,048	2,213	1,835
Trips Subtotal			6	291		\$13,761	\$9,158	\$4,623
2003 Comparison			1	30		\$978	\$651	\$327

West Shore Recreation Commission



Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

29 PROGRAMS CANCELLED (17.5% of total offered) * denotes new program

Aquatics

Aqua Support*
CPR for the Prof. Rescuer
Open Water Scouts

Fitness

Fitness Boot Camp A & B
Hatha Vinyasa

Trips

NYC Holiday Shopping

Youth

Deck the Halls – Ponyride*
Golf Lessons B
Improving Social Skills
Paranormal Riding Lessons
Pre-School Playtime A&B
Soccer Clinic C

Lifelong Learning

3 Weeks of Wellness*
Civil War Dancing *
Cavinova Connection *
Emergency Dance Survival
Holistic Nutrition*
Jujitsu
Sign Language
Simply Spanish A&B
Social Ditching A
Women & Money*

Sports

Co-Rec Dodgeball
Golf Lessons B
Tennis 1,2,3 – Beginner
Women's Basketball

West Shore Recreation
Commission

West Shore Recreation
Commission

2004 Fall Statistical Report

PROGRAM REVENUE & DIRECT EXPENSES FOR THE SEASON

	2004	2003	2002
Income - program fees	\$98,328	\$110,640	\$119,934
Expenses - program staff, supplies	\$48,260	\$53,680	\$58,007
	\$50,068	\$56,960	\$61,857

SEASON HIGHLIGHTS & NOTES

- **Program Partners / Advertisers:** Pattermore Funeral Home & Cremation Services, West Shore Sportsman's Association, and US Smith Field.
- **Instructor of the Year** was presented to adult tennis instructor **Joseph Sackey**.
- **The Program Spotlight** activity was Aqua Support, a new activity designed to provide water exercise for persons with special needs.
- This was the first fall season conducted with the former swim team utilizing the Natatorium as an independent group. The diving instructor also decided to join the ACWS (Aquatic Club of the West Shore) rather than coach a diving team through West Shore Rec.
- **The Radio City Christmas Spectacular Trip** was initially filed for December 3rd. The date of the show on the tickets (second choice of December 10th) was not realized until the trip departed on 1/23. Participants were given the option of a second trip on December 10 to the show or a full-refund. 48 persons opted for the full refund after spending the day in New York. As many tickets as possible were sold outside of Radio City at a reduced cost on December 10.
- **Online Registration** was available for 165 activities.
- Each season, over **500 free passes to Rec Swim** are provided to the West Shore School District students in grades 2, 4, 6 or 9 during their swimming unit.
- The West Shore Recreation Commission **website** received an average of 300 visits per day during the fall season.
- **Popular activities** for the fall season were: Wheel Swim, Youth Swim Lessons, Pool Parties, Fall Fun Day, Soccer Clinic and Youth Tennis Lessons, Step Workout, Plates, and Band of Brothers Trip (WW Memorial).

PARTICIPANT COMMENTS - from course evaluation forms

"My only comment is you have too many choices! I was interested in the Sign Language class, but had already signed up for Co-Rec Dodgeball and just can't commit to two activities in a week. I just learned only 3 people signed up for the Sign Language class so it will probably be cancelled. PLEASE offer it again! Great value, though. I checked out Sign Language at HACC and the course is offered during the day for \$100. Yours was nearly half price for residents!" (received by e-mail)

"This program has helped my breathing and asthma. I definitely will take it again."
(Stress Management Yoga, BJ McVellie, instructor)

"The coach was excellent with the kids. He gave as much one on one time as he could. He is an excellent coach and cares about all the kids." (Basketball Buckles, Todd Miller, instructor)

"The teacher is one of the best I have ever had. Excellent teacher and person."
(Computer Level 4, Cookie Gugan, instructor)

"This class was extremely helpful to me and many excellent ideas on training my black lab."
(Puppy Kindergarten, Kathy Gestford, instructor)

"I love this class! Maria is an excellent instructor and I have really been seeing profitable results. Since I started the class in January, I have lost 15 lbs. And went from size 10-12 to 4-6! Thank you!" (Plates, Motoso Stipe, instructor)

"I think my son got more than his money's worth—great instruction!"
(Junior Judo, John Wertz, instructor)

PARTICIPATION BY MUNICIPALITY — not available for this season due to a software issue.



704 Litzum Road, Suite 101
Camp Hill, PA 17011
717-620-9515
717-620-9518

www.westshorerec.org

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-186

Final Draft – January 9, 2009

Imagine West Shore

West Shore Recreation Commission

AQUATICS	Cost	Hours	Sec- Area	Enrolled	% of Max	Revenue	Expense	Net Revenue
Rec Swim - Daily Fees	\$4	99	3	522	NA	\$1,225	In Pool Parties	\$1,225
Rec Swim - Punch Cards	20	NA	1	33	NA	660	In Pool Parties	660
Rec Swim - Pool Parties	52/82	83	2	820	NA	2,929	1,783	1,146
Exclusive Parties	135	30	1	371	NA	995	232	763
Adult Swim Lessons	48	8	1	5	60%	294	188	106
Aquatics	47/20	20	2	41	85	1,441	490	951
Diving Lessons	59	15	1	16	100	980	257	723
Hydro Hike	52/22	20	2	28	58	1,158	505	653
Water Workout	51/41	27	2	48	82	2,315	671	1,644
Wheel Swim	29	15	5	77	95	2,242	492	1,840
Youth Swim Lessons	33	61	13	131	89	6,223	1,250	5,023
Aquatic Subtotal			32	2,084		\$18,812	\$5,878	\$12,734
2003 Comparison			38	2,080		\$34,945	\$16,457	\$18,488
FITNESS								
Aerobic Dance	\$48/42	30	2	36	60%	\$1,580	\$765	\$915
Buts & Guts	44/41	27	2	37	74	1,526	640	886
Get Fit	48/42	30	2	31	60	1,450	810	640
Strength & Stretch for 40+	44/41	27	2	48	92	1,980	640	1,340
Step Workout	43/40	27	2	48	100	1,995	488	1,509
Power Hour	56	18	1	7	28	409	352	57
Power Practice	56	18	1	9	35	514	352	162
Pilates	24/20	16.8	4	99	71	2,328	642	1,686
Fitness Subtotal			16	313		\$11,962	\$4,887	\$7,295
2003 Comparison			17	288		\$11,395	\$6,010	\$5,385
SPORTS								
Mens Basketball	\$39	60	3	68	81%	\$2,798	\$240	\$2,558
Mens 35+ Basketball	39	40	2	41	88	1,538	240	1,298
Golf Lessons	67	4	1	10	100	710	450	260
Co-Rec Volleyball	39	40	2	57	98	2,246	0	2,246
Volleyball League	418	374	3	293	NA	13,804	5,729	8,079
Sports Subtotal			11	469		\$21,696	\$6,655	\$14,441
2003 Comparison			13	437		\$18,754	\$5,633	\$13,121
TRIPS								
Band of Brothers - new!	\$29	24.0	2	94	98%	\$2,962	\$1,679	\$1,283
Cape May Victorian Days	79	16	1	42	100	3,304	2,573	731
NYC Weekend	243/289/104	66	1	25	54	5,826	5,400	336
Radio City Christmas	90	15	1	5	10	1,605	4,072	(2,467)
Trips Subtotal			5	167		\$13,697	\$13,814	\$(117)
2003 Comparison			4	183		\$19,344	\$12,805	\$6,539
SPECIAL SERVICES								
Bonus Books	\$25		1	1	NA	\$25	\$20	\$5
Brochure Ads - 2005 Winter	various		1	4	NA	1,895	0	1,895
Movie Tickets - new!	6.50		1	10	NA	65	62	3
Services Subtotal			3	15		\$1,985	\$89	\$1,805
2003 Comparison			1	2		\$1,300	\$40	\$1,340
SCHOLARSHIPS								
Rec Swim Punch Cards	\$20		1	0		\$0	\$0	\$0
2003 Comparison			1	2	NA	\$0	\$0	\$0

2004 Fall Statistical Report

West Shore Recreation Commission

LIFELONG LEARNING	Cost	Hours	Sec- Area	Enrolled	% of Max	Revenue	Expense	Net Revenue
Basic Digital Photography	\$22	8	2	19	95%	\$432	\$160	\$272
Basic Guide to Antiques - new!	21	4	1	18	72	364	140	244
Computer Training - Lev. 1	36	6	2	21	68	778	339	439
Computer Training - Lev. 2	53	9	2	22	69	1,182	522	660
Computer Training - Lev. 3	71	6	1	8	50	589	294	295
Computer Training - Lev. 4 - new	71	6	1	7	44	518	276	242
Coffee & Dessert Tasting - new	18	1.5	1	22	92	491	330	161
CPR - American Heart	31	5	1	6	50	186	132	54
Dog Obedience	41	6	1	11	92	463	108	355
Eclectic Belly Dance	48/27	11	2	25	83	984	330	654
Fall Gardening	14	1.5	1	17	68	242	50	192
Gentle Yoga	28	8	2	22	37	626	222	404
Hawk Watching - new!	10	1	1	11	44	116	55	61
Home Based Business	58	48	1	2	N/A	118	90	28
Horseanship - Adult	228	10.5	1	2	N/A	499	350	149
How to Start Internet Business - new!	65	46	1	2	N/A	130	100	30
Intro to Stained Glass	79	7.5	1	10	63	814	590	264
Puppy Kindergarten	28	6	1	12	86	348	113	235
Self Defense	44	8	1	10	50	440	200	240
Social Dancing	64	5	1	11	55	723	495	228
Stress Management Yoga	41	19	2	40	67	1,719	408	1,311
Tai Chi	64	32	4	40	33	2,684	1,800	884
Tap Pups	59	12	2	30	58	1,858	1,200	658
Telecommuting	46	44	1	1	N/A	48	35	11
Which Way Do I Go?	9/13	3	2	18	18	87	35	52
Lifelong Learning Subtotal			36	387		\$16,324	\$4,334	\$7,990
2003 Comparison			29	316		\$13,534	\$6,620	\$6,914
YOUTH & TEEN								
Basketball Buddies	\$26	6.3	1	14	100%	\$364	\$75	\$289
Circle Time	55	9	2	14	58	787	461	326
Fall Fun Day - new!	28	10	1	31	100	899	322	577
Golf Lessons	49	2	1	7	88	343	245	98
Gymnastics	62	6	1	13	108	676	520	156
Halloween Party Prance	25	2	1	16	64	408	288	120
Hogwarts's Cooking School	21	1.5	1	8	67	173	83	90
Holiday Crafts For Kids - new!	35	4	1	11	44	385	275	110
Horseanship	228	9	1	5	100	1,140	675	285
In-Line Hockey - new!	75	10	1	6	24	450	360	90
Junior Judo	39	8	1	11	55	442	200	242
Kindergarten Gym	55	9	2	22	92	1,210	592	618
Kindergarten Totals	38	9	3	34	94	1,218	614	604
Pizza Bowl	66	7.5	1	17	68	652	714	(238)
Preschool Dance & Movement	55	9	2	17	77	935	627	308
Science-ation Club - new!	63	6	1	8	32	523	360	163
Soccer Clinic	42/56	9	2	32	100	1,290	625	765
Tennis Lessons	28/33	29	6	49	82	1,697	1,178	481
Tots Bumper Bowling	58	6	1	9	30	504	378	126
Yoga For Kids	23	12	2	12	24	276	222	54
Youth Subtotal			32	336		\$14,632	\$6,812	\$5,820
2003 Comparison			30	284		\$12,623	\$7,115	\$5,508
2004 Fall Total			136	3,781		\$96,328	\$48,260	\$50,068
2003 Fall Total			133	3,592		\$111,975	\$53,720	\$58,255

2004 Fall Statistical Report

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

WEST SHORE RECREATION COMMISSION 2005 Winter & Spring Programs

	Cost	Hours	Sec- ions	Enrolled	% of Max	Revenue	Expense	Net Revenue
AQUATICS								
Adult Swim	\$49	8	1	8	85%	\$351	\$195	\$156
Aquatics	35/53	10/15	3	49	68	2,043	858	1,185
CPR for Prof. Rescuer Review	44	3.5	1	14	100	554	117	437
Diving Lessons	35/77	6/18	2	23	96	1,365	404	961
Hydro Hike	244/550	6/10/15	3	27	38	1,115	780	335
Lifeguard Certification	176	17.5	1	11	52	1,838	941	897
Lifeguard Review	5	10.5	1	4	33	20	20	0
Open Water Scuba	141	10.5	1	8	57	1,454	880	784
Pool Parties - Exclusive	135	42	2	518	n/a	1,572	350	1,222
Rec Swim - Daily Fees	4	106	2	768	n/a	1,889	2,358	(469)
Rec Swim - Pool Parties	55/85	63	2	738	n/a	3,039	n/a	3,039
Rec Swim - Punch Cards	20	106	2	32	n/a	520	n/a	520
Water Workout	35/53	10/15	3	59	66	2,444	605	1,839
Whiteo Swim	30	3	5	80	100	2,409	494	1,915
Youth Swim Lessons	35	4.7	19	184	85	6,552	2,048	4,504
Aquatic Subtotal			48	2,521		\$27,215	\$10,050	\$17,165
2004 Comparison			54	3,329		\$26,669	\$10,202	\$16,467
FITNESS								
Aerobic Dance	\$51	16	2	27	45%	\$1,407	\$816	\$591
Body Sculpting	45	4.5	1	4	33	180	140	40
Buns & Guts	20/41	6/13	3	63	84	2,133	705	1,388
Get Fit	51	16	2	30	68	1,548	894	654
Hatha Vinyasa	45	13.8	1	9	36	405	269	136
Plates	25/21	4.5/3.8	6	162	77	3,932	963	2,969
Power Hour	23/28	7/8	2	20	40	517	293	224
Step Workout	51	14/15	2	49	102	2,534	522	2,012
Strength & Stretch for 40+	20/41	6/13	1	62	83	2,075	755	1,310
Strength & Tone	51	14/15	2	28	58	1,458	522	936
Fitness Subtotal			22	454		\$16,189	\$5,919	\$10,270
2004 Comparison			22	391		\$13,437	\$5,826	\$7,611
SPORTS								
Co-Rec Dodgeball	\$18	8	1	17	94%	\$316	\$95	\$221
Golf Lessons	67	4	3	16	60	1,246	610	436
Golf School for Women	67	4	1	4	40	288	183	105
Men's Basketball	39/23	20/12	5	105	76	3,599	312	3,287
Men's Over 35 Basketball	39/23	20/12	3	48	55	1,803	312	1,491
Rec Volleyball	39/23	20/12	5	123	92	4,128	120	4,008
Sports Subtotal			18	315		\$11,381	\$1,829	\$9,552
2004 Comparison			14	301		\$10,263	\$1,157	\$9,106
TRIPS								
Lion King at the Hippodrome -w-	\$112	9.8	1	44	100%	\$5,412	\$4,042	\$1,370
NYC Day Trip	49	15	1	52	100	2,758	1,652	1,106
NYC Weekend	185/285/243	60	3	43	100	10,306	8,848	1,457
Washington, D.C.	36	12	1	49	94	1,862	1,031	832
Trips Subtotal			6	168		\$20,338	\$15,573	\$4,765
2004 Comparison			5	192		\$21,276	\$15,318	\$5,958

Winter-Spring 2005

WEST SHORE RECREATION COMMISSION

	Cost	Hours	Sec- ions	Enrolled	% of Max	Revenue	Expense	Net Revenue
LIFELONG LEARNING								
Adult Horsemanship	\$228	9	1	2	40%	\$455	\$350	\$105
Am. Heart First Aid & CPR	35	6	2	16	100	560	400	160
Basic Digital Photography	24	4	3	29	87	703	240	463
Basic Firearms -w-	15	3	2	18	25	290	0	290
Basic Guide to Antiques	24	4	1	27	96	654	190	464
Belly Dance Movement	51	7	2	16	53	521	448	473
Binding for Beginners -w-	12	1.5	1	14	56	172	172	0
Computer Training	36/47/71	34.5/6	5	23	31	1,334	900	434
Dog Obedience	41	6	1	10	63	410	134	276
Gentle Yoga	25	5	3	34	57	952	333	619
Guitar Clinic	39	4	1	6	50	234	120	114
Puppy Kindergarten	33	6.0	1	10	71	330	108	222
Romantic Dancing	64	5	1	18	90	1,171	810	361
Self Defense for Women	44	8	1	9	45	356	200	156
Sign Language	58	16	1	8	40	464	344	120
Simply Spanish	37	9	1	16	64	592	153	439
Spring Landscaping	38	4.5	1	17	85	688	250	418
Stained Glass	79	7.5	1	6	38	474	330	144
Stress Management Yoga	\$42	9	3	63	70	\$2,698	\$725	\$1,973
Tap Pups	59	6	3	31	40	1,860	1,180	680
Web-Based Classes	46/65	n/a	4	6	2	385	285	100
Wedding Survival	64	5	2	16	40	1,024	720	304
Which Way Do I Go?	9/13	3	2	12	10	82	35	47
Lifelong Learning Subtotal			43	416		\$16,781	\$8,277	\$8,504
2004 Comparison			49	561		\$21,275	\$10,187	\$11,088
YOUTH & TEEN								
Athletic Training	\$32	32	1	15	100%	\$790	\$320	\$480
Baby-sitting Certification	51	6	1	12	100	612	236	376
Baseball Clinics -w-	35	3	2	57	95	2,011	1,425	586
Basketball Club	29	9	1	22	50	696	0	696
Cheerleading/Athletic Training - Circle Time	50	4.5	3	28	78	1,430	1,098	422
Drama Club	55	4.5	1	10	83	560	283	277
Gym Sports	44	8	1	22	79	1,007	690	347
Gym Sports	54	6	1	8	67	432	320	112
Golf Lessons	49/63	24	4	36	90	2,003	1,420	583
Hogwarts' Cooking School	21	1.5	1	12	90	252	92	160
Horsemanship	228	9	1	5	60	884	525	359
Indoor Soccer	215	6	1	156	n/a	3,010	1,219	1,791
Junior Judo	41	8	1	12	60	451	200	251
Kinder Gym	55	4.5	3	24	67	1,320	724	596
Kinder Tots	38	3	4	38	79	1,379	746	633
Parent/Child Sports Activities -w-	50	4.5	2	13	65	350	252	98
Pizza Bowl	47	6.3	1	3	8	141	105	36
Pony Parties	18	1	1	25	100	487	360	137
Pre-School Dance & Movement	55	4.5	5	56	93	3,097	1,492	1,605
Saving & Spending for Kids -w-	9	1.5	1	12	80	81	0	81
Soccer Clinic	55/56	4.5/6	4	58	91	2,847	1,360	1,487
Spring Crafts for Kids	35	4	1	10	20	372	250	122
Spring Youth Tennis	28	4	3	22	67	616	352	264
Survival -w-	11	1	1	7	28	77	35	42
Tennis Club	31	6	2	15	31	474	300	174
Tots Bumper Bowling	47	5	1	5	17	235	175	60
Winter Fun Day	32	10	1	19	86	582	200	382
Youth Subtotal			49	700		\$25,946	\$14,629	\$11,917
2004 Comparison			45	750		\$27,245	\$14,095	\$13,150

Winter-Spring 2005

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-188

Final Draft – January 9, 2009

Imagine West Shore

SPECIAL SERVICES	Cost	Hours	Sec- tions	Enrolled	% of Max	Revenue	Expense	Net Revenue
Brochure Sponsor Ads	varied		1	6	na	\$2,125	na	\$2,125
Brochure Subscription	\$5		1	1	na	5	0	5
Discount Tickets	varied		1	919	na	24,955	24,125	830
Gift Certificate / Waste Basket	varied		1	3	na	100	0	100
Picnic Kits	\$10/\$15		3	14	na	228	0	228
Summer Trip Sponsorship	varied	na	1	1	na	852	0	852
Services Subtotal			8	944		\$28,013	\$24,125	\$3,888
2004 Comparison			5	1,252		\$31,128	\$29,615	\$1,513
PLAYGROUNDS								
Summer Playgrounds	\$42/\$40	114	7	250	na	\$11,012	\$13,356	(\$2,344)
Playground Subtotal			7	250	na	\$11,012	\$13,356	(\$2,344)
2004 Comparison			6	264		\$12,839	\$12,330	\$509
2005 Summer Total			233	5,306		\$190,489	\$115,127	\$75,363
2004 Summer Total			220	5,069		\$196,139	\$119,288	\$75,851

Programs Canceled - 47 (16.8% of total offered) * denotes new program

Aquatics (13)	Youth/Teen (19)	Lifelong Learning (4)
Guard Start Camp	Art & Crafts/works	Adult Housework
LTS (7)	Beginner Drawing	Computer Training - Level 1
Youth Swim Lessons (2)	Circle Time B	Genie Yoga
White Swim (3)	Girls Field Hockey Camp (2)	Stained Glass Camp
	Golf Lessons A&C	
Fitness (4)	Inline Hockey League	Trips (2)
Get Fit A&B	Kinder Tots A&E	Atlantic City*
Power Hour	MILS Soccer Camp C	Spirit of America
Yoga in the Park	PlayZone - Washington Heights*	
	Science Make It Take It Camp*	Playgrounds (3)
Sports (2)	Tennis Lessons (5)	Allendale Playlot
Golf Lessons - Intermediate		Lower Allen Comm. Park
Golf School for Women		Negley Park

2005 Summer Participation by Municipality

Municipality	Participants *		Population
	2005	2004	
Fairview Township	1,416	1,590	14,321
Goldensboro Borough	44	58	939
Lemoyne Borough	152	213	3,995
Lewisberry Borough	36	29	385
Lower Allen Township	729	898	13,583
Newberry Township	854	988	14,332
New Cumberland Borough	472	476	7,349
WSSE / WSRC	39	NA	-----
Non-residents	334	221	-----
total:	4,096	4,529	54,904

Summer 2005 West Shore Recreation Commission

* - does not include Pool Party attendance or Rec Swim daily admissions.

West Shore Recreation Commission

2005 SUMMER STATISTICAL REPORT

Program Revenue and Direct Expenses for the Season

	2005	2004	2003
Income - program fees	\$190,489	\$195,139	\$189,888
Expense - program staff & supplies	\$115,127	\$119,288	\$116,890
Net Revenue	\$75,363	\$75,851	\$72,998

Season Notes

- ☞ The Band of Brothers Trip was co-sponsored by Parkmore Funeral Home & Cremation Services of New Cumberland. Parkmore's provided escorts for the trip, an informative video on veteran's benefits and covered most of the cost of lunch at the Udvar-Hazy air and space museum.
- ☞ Online Registration was available for 166 activities. 172 persons enrolled in activities by using this method, mostly for youth activities this season.
- ☞ White House Tour: Representatives Todd Platts secured the White House tour on West Shore Rec's behalf for the second time.
- ☞ Program Partners: LB Smith Post, Waveland Direct, Parkmore Funeral Home, Rick West of First Realty all submitted ads for the summer recreation guide.
- ☞ Attendance continued to drop significantly in the Learn to Swim and Summer Playground programs. Some of the decline can be attributed to fewer children in grades K through 7.
- ☞ EZ Tickets (online) were available for sale for the first time for Busch Gardens and Sea World theme parks. Tickets were custom ordered and printed at the time of sale. This means no tickets to count and secure onsite and no need to return unsold tickets.
- ☞ 9 Scholarships were awarded for the summer playground program. Children eligible for West Shore School District's free or reduced meals participated at half price.

Participant Comments

About Soccer Clinic (ages 5-6): "Again a wonderful program. We have been in this program twice and absolutely agree that the instructor and method of teaching are superb!"

About Kinder Gym: "Ms. Erin is a definite asset to the West Shore Rec. Her enthusiasm and love for the children are evident. My daughter loved this class. It was lot of fun for both of us."

About Dog Obedience: "Very well versed in dog behavior. Even during this terrible heat wave she stayed very upbeat and very hands on. She is a wonderful instructor. Would very much like to be able to attend a class for the next level in Dog Obedience."

About Yoga for Kids: "My child had a wonderful learning experience."

Comments about PlayZone Summer Day Camp are available in the PlayZone report.

Summer 2005

West Shore Recreation Commission

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

2005 Summer Statistical Report

	Cost	Hours	Sections	Enrolled	% of Max	Revenue	Expense	Net Revenue
AQUATICS								
Adult Swim Lessons	\$49	8	1	10	100	494	205	289
Aquatics	\$37	10	2	37	77	1,377	495	882
Diving Lessons	\$36/\$41	7/8.5	2	30	97	1,227	305	922
Exclusive Parties	\$135	14	1	2	n/a	270	63	207
Hydro Hike	\$21	5	2	39	81	823	254	569
Learn-To-Swim	\$32	6	45	280	58	8,793	3,523	5,270
Open Water Scuba	\$119	4	1	8	43	750	510	240
Rec Swim - Daily Punch Card	\$4/\$20	99	1	1,310	n/a	\$2,333	\$2,074	\$259
Rec Swim - Pool Parties	\$35/\$35	42	2	322	n/a	475	n/a	475
Water Workout	\$37	10	2	24	40	881	356	525
Wave Swim	\$30	3	7	86	57	2,605	588	2,038
Youth Swim Lessons	\$35	4.7	56	115	45	3,616	1,224	2,392
Aquatics Subtotal				82	2,261	\$23,644	\$9,576	\$14,068
2004 Comparison				73	2,512	\$24,516	\$9,605	\$14,911
FITNESS								
Aerobic Dance	\$61	15	1	10	33	535	383	152
Plates	\$25	4.5	2	53	76	1,393	350	1,043
Step Workout	\$37	11	2	26	54	973	396	577
Strength & Tone	\$37	11	1	12	50	444	150	294
Fitness Subtotal				6	191	\$3,345	\$1,327	\$2,018
2004 Comparison				9	153	\$5,404	\$2,625	\$2,779
SPORTS								
Co-Rec Sand Volleyball	\$39	20	1	30	100%	\$1,302	\$120	\$1,182
Golf Lessons	\$68	4	3	20	87	1,400	925	475
Tennis 1-2-3	\$49	12	1	11	92	589	222	367
Sports Subtotal				5	61	\$3,271	\$1,265	\$2,006
2004 Comparison				8	82	\$4,454	\$2,074	\$2,380
LIFELONG LEARNING								
Wedding Survival	\$36	5	1	1	5%	\$64	\$45	\$19
American Heart CPR	\$31	5	1	5	63	155	110	45
Basic Digital Photography	\$21	3	2	19	95	384	120	264
Belly Dance Movement	\$44	6	2	27	90	1,206	384	882
Computer Training	\$38	3	1	6	38	239	129	110
Dog Obedience	\$41	6	1	11	92	451	129	322
Early Bird ID Walk - new!	\$13	1.5	1	6	24	78	53	25
Puppy Kindergarten	\$41	6	1	8	67	328	237	91
Self Defense Workshop	\$17	3	2	14	28	238	160	88
Social Dancing	\$64	5	1	8	40	512	360	152
Stress Management Yoga	\$35	7.5	1	18	60	652	139	513
Tai Chi	\$40	5	4	33	28	1,380	928	462
WEB Organize or agonize	\$65	n/a	1	1	n/a	65	50	15
Lifelong Learning Subtotal				18	156	\$5,748	\$2,789	\$2,959
2004 Comparison				13	171	\$6,032	\$2,818	\$3,214

West Shore Recreation Commission

2005 Summer Statistical Report

	Cost	Hours	Sections	Enrolled	% of Max	Revenue	Expense	Net Revenue
TRIPS								
Phillies vs. Red Sox	\$61	8.5	1	44	100%	\$2,694	\$1,785	\$909
National Zoo/Smithsonian	\$31	10	1	30	68	965	806	160
New York City Day Trip	\$50	15	1	37	84	1,960	1,485	475
Band of Brothers	\$34	12	2	87	101	3,113	2,299	854
White House Tour	\$46	12	2	67	86	2,686	1,524	1,042
Trips Subtotal				7	265	\$11,399	\$7,859	\$3,440
2004 Comparison				6	291	\$13,781	\$9,158	\$4,623
YOUTH & TEEN								
Advanced Robotics Camp	\$144	14	1	14	74	2,016	1,680	336
Babysitting Certification	\$50	6	1	12	100	672	232	440
Baseball Camp - new!	\$74	12	1	42	74	3,152	945	2,207
Basketball Buddies	\$28	7.5	1	27	90	756	0	756
Body Sculpting	\$32	3.0	2	15	63	480	345	135
Bowling Club	\$66	6	1	4	16	224	164	60
Boys Wrestling Camp - new!	\$35	8	2	19	32	695	480	185
Bugz Club	\$44	7.5	1	8	32	352	240	112
Cheerleading/Athletic Training	\$34	3	2	19	79	676	456	220
Circle Time	\$65	4.5	1	4	33	220	132	88
Commotion in the Ocean	\$44	7.5	1	19	76	836	570	266
Crafty Kids Workshop - new!	\$37	4	1	13	43	492	325	167
CSI for Kids - new!	\$37	6	1	17	68	629	425	204
Discovery Walk	\$13	1.5	1	12	80	117	53	64
Drama Club	\$44	7.5	1	11	39	484	330	154
Girls Volleyball Camp	\$46	10	1	22	92	1,026	341	685
Golf Camp - new!	\$117	10	2	18	100	2,106	1,620	486
Golf Lessons	\$50/\$64	4	3	18	60	1,027	745	282
Gym Sports	\$56	6	1	7	58	392	280	112
Hogwarts Cooking School	\$21	1.5	1	11	92	221	51	150
Horseman's Camp	\$234	12.5	2	12	60	2,608	2,280	328
Junior Judo	\$41	8	1	11	55	483	260	263
Kinder Gym	\$65	4.5	2	14	58	770	395	375
Kinder Totals	\$38	3	3	16	44	587	351	236
Kitchen Science - new!	\$29	4	1	12	48	357	240	117
MLS Soccer Camp	\$67/\$75	4/7.5/15	3	24	24	1,572	1,188	374
Parents/Child Sports Activities	\$34	3	2	14	70	466	336	150
PlayZone Day Camp	\$23/\$60	33/94	36	617	92%	\$70,881	\$33,689	\$38,092
Pony Prance	\$22	1	1	24	96	691	384	207
Preschool Dance/Movement	\$55	4.5	5	42	70	2,344	1,250	1,094
Soccer Clinic	\$37/\$49	3/5	3	38	88	1,548	750	798
Spirit Dance - new!	\$34	3	2	16	67	554	384	170
Summer Youth Tennis	\$26/\$294	4/6/60	11	93	67	3,881	2,518	1,363
Tots Bumper Bowling	\$56	8	1	6	20	336	246	90
Wild & Wacky Science	\$64	7.5	1	17	100	1,126	765	361
Yoga for Kids	\$23	6	1	5	20	130	111	19
Youth & Teen Subtotal				100	1,268	\$104,057	\$54,730	\$49,327
2004 Comparison				100	1,244	\$96,385	\$50,963	\$45,422

West Shore Recreation Commission

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

42 PROGRAMS CANCELED (23% OF TOTAL OFFERED) * DENOTES NEW PROGRAM

<p>Aquatics Adult Swim Lessons Aquatics B Youth Swim B Level 4 Youth Swim C Level 1 & 6 Youth Swim F Level 3</p> <p>Fitness Body Sculpting A & B Get Fit B Yoga Lunch A *</p> <p>Trips A Holiday Festival * Atlantic City and Show Steven F. Uchar Hazy Center *</p>	<p>Lifelong Learning Basic Guide to Antiques Beyond Monopoly A & B * Hawk Watch Trip * Intro to Square Danding Latin/Tango Prenatal Yoga A & B * Protect Yourself from Identity Theft* Self Defense Workshop A Survival Teach Your Baby Sign Language *</p> <p>Sports Golf Lessons A, C & D</p>	<p>Youth Cheerleading & Athletic Training A Fall Youth Tennis D Golf Lessons, Youth A & C Higson's Cooking School In-Line Hockey Junior Judo Open Beginner Horsemanship Pizza Bowl Saving & Spending for Kids Soccer Clinic (B 5 & 6 year olds Social Dance A Tots Bumper Bowling Youth Horsemanship</p>
---	---	---

2005 FALL PARTICIPATION BY MUNICIPALITY

Municipality	Participants *	Population
Fairview Township	633	14,321
Goldsboro Borough	14	939
Lemoine Borough	116	3,995
Lewisberry Borough	10	385
Lower Allen Township	371	13,583
Newberry Township	347	14,332
New Cumberland Borough	210	7,349
Non-residents	304	---
total:	2,085	54,904

* - does not include Rec Swim daily admissions or Pool Party attendance.

West Shore Recreation Commission

2005 FALL STATISTICAL REPORT

PROGRAM REVENUE AND DIRECT EXPENSES FOR THE SEASON

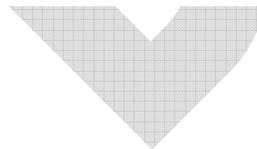
	2005	2004	2003
Income - program fees	\$90,182	\$98,328	\$110,640
Expense - program staff & supplies	\$64,198	\$48,260	\$53,680
	\$45,984	\$50,068	\$56,960

PROGRAM HIGHLIGHTS

- ☛ **Popular activities** were Fall Fun Days, Wheel Swim, Youth Swim Lessons, and Pool Parties for children and Pilates, Computer Training, and Stress Management Yoga for adults.
- ☛ **Online Registration** was available for all but 9 of the 184 activities offered.
- ☛ **Program Partners/Brochure Advertisers** included LB Smith Ford, Parthemore Funeral Home, Waveline Direct, West Shore Sportsmen's Association, and Rick Werck - Exit Realty.
- ☛ Waveline Direct printed **the brochure in four colors** in an exchange for an ad.
- ☛ **Victoria Dressler** was presented with the **Instructor of the Year** award. Vicki is a water safety instructor who teaches Wheel Swim and Youth Swim Lessons.
- ☛ Approximately 500 **free passes to Rec Swim** are provided to WSSD students who complete their swimming unit.

PARTICIPANT COMMENTS - A SAMPLING OF COMMENTS FROM PARTICIPANT EVALUATIONS

- ☛ **Basic Digital Photography** (b-niles) "Just thought you would want to know how much I enjoyed the Digital Camera class yesterday. The instructor was great. He covered everything and was so nice to everyone. Also he was so pleasant - smiled a lot. He made sure everyone had a chance to ask questions about their camera. Wish we could get him to do a more advanced class. I think we all came away knowing a lot more than when we arrived there. Thanks for having the class." (Brian Gil, instructor)
- ☛ **American Heartsaver CPR:** "Everyone should take this course. I'll be telling friends about it." (Dave Crossley, instructor)
- ☛ **Cheerleading & Athletic Training:** "Miss Jess is a great instructor. I would say this was by far the best West Shore Rec program our child has attended." (Alicia Matheisen, instructor)
- ☛ **Basketball Club:** "The instructor knew all the fundamentals and provided positive enforcement. My son liked it very much because of the instructor." (Dave Katz, instructor)
- ☛ **Parent/Child Sports Activities:** "My son looked forward every week to see Ms. Jess. Thank you for having this class." (Alicia Matheisen, instructor)



Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoine, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-191

Final Draft - January 9, 2009

Imagine West Shore

2005 Fall Statistical Report

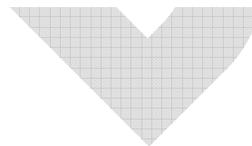
	Cost	Hours	Sec-tions	Enrolled	% of Max	Revenue	Expense	Net Revenue
AQUATICS								
Aquatics	\$22,552	6/14	2	46	56%	\$1,739	\$548	\$1,191
Diving Lessons	\$53	12	1	15	100	827	186	641
Exclusive Parties	\$135	30	1	545	n/a	1,287	318	969
Hydro Hike	\$24,526	6/14	2	22	46	916	493	423
Open Water Scuba	\$119	9	1	2	14	310	170	140
Rec Swim - Daily/Punch Card	\$4,820	87	1	332	n/a	\$1,098	\$1,291	(\$193)
Rec Swim - Pool Parties	\$55,585	45	2	701	n/a	2,644	2,644	0
Water Workout	\$22,555	6/15	2	36	60	1,484	515	968
Wheel Swim	\$30	3	5	75	94	2,258	490	1,818
Youth Swim Lessons	\$35	4.7	12	93	83	3,354	1,060	2,304
Aquatic Subtotal			29	1,870		\$15,937	\$4,992	\$10,945
2004 Comparison			33	2,094		\$18,612	\$5,678	\$12,734
FITNESS								
Aerobic Dance	\$46,549	14/15	2	31	52%	\$1,504	\$740	\$764
Butts & Guts	\$38,541	11/13	2	38	76	1,427	580	847
Get Fit	\$46	14	1	10	38	474	378	96
Plates	\$25	4.5	6	131	62	3,411	1,050	2,361
Step Workout	\$44,547	13/14	2	40	93	963	1,278	1,278
Strength & Stretch 40+	\$36,841	11/13	2	43	96	1,677	580	1,097
Strength & Tone	\$47	14	1	9	38	417	252	165
Yoga Lunch - new	\$17	5	1	9	36	158	85	72
Fitness Subtotal			17	311		\$10,909	\$4,229	\$6,680
2004 Comparison			16	313		\$11,982	\$5,010	\$7,295
SPORTS								
Co-Rec Dodgeball	\$18	8	1	14	70%	\$256	\$64	\$192
Co-Rec Indoor Soccer	\$26	8	1	12	86	303	64	239
Co-Rec Volleyball	\$38	20	2	48	79	1,933	0	1,933
Golf Lessons	\$68	4	1	10	100	700	500	200
Mens Basketball	\$39	20	3	50	60	2,031	240	1,791
Men's 35+ Basketball	\$39	20	2	29	48	1,109	240	869
Tennis 1-2-3	\$49	12	1	7	58	373	222	151
Volleyball League	\$428	280	5	248	N/A	12,028	4,786	7,231
Sports Subtotal			16	416		\$18,731	\$6,125	\$12,606
2004 Comparison			11	460		\$21,095	\$6,655	\$14,441
LIFELONG LEARNING								
Adult Horsemanship	\$228	9	1	2	40%	\$524	\$380	\$144
American Heart CPR	\$31	5	1	5	63	155	110	45
American Heart First Aid & CPR	\$35	5	1	6	75	221	150	71
Basic Digital Photography	\$21	3	2	17	85	357	120	237
Beginner Excel	\$48	4	1	15	94	686	292	394
Belly Dance Movement	\$30,953	4/7	2	22	73	948	352	594
Basic Handgun - new	\$15	4	2	14	47	225	0	225
Business Killers - new	\$11	1.5	1	5	20	44	0	44
Computer Training	\$38,657/3	3 / 4.5 / 6	6	62	67	3,358	1,476	1,882
Dog Obedience	\$41	6	1	6	50	258	134	124
Fall Gardening	\$16	1.5	1	11	44	186	90	96
Financial Strategies - new	\$41	8	1	2	8	41	30	11
Gentle Yoga	\$26	6	2	19	32	542	222	320
Holiday Survival	\$94	5	1	7	35	448	315	133

West Shore Recreation Commission

2005 Fall Statistical Report

	Cost	Hours	Sec-tions	Enrolled	% of Max	Revenue	Expense	Net Revenue
Introduction to Stained Glass	\$79	7.5	1	8	50%	\$632	\$440	\$192
Jujitsu	\$44	8	1	7	35	321	200	121
Outlook Express E-mail - new	\$32	2.5	1	9	82	288	130	158
Puppy Kindergarten	\$41	6	1	10	83	422	134	288
Self Defense Workshop	\$17	3	1	10	50	175	75	100
Simply Spanish	\$37	9	1	20	80	740	163	577
Social Dancing	\$64	5	1	6	30	403	270	133
Stress Management Yoga	\$42	9	2	49	82	2,187	408	1,759
Tai Chi	\$56	7	4	35	29	1,994	1,378	616
Tap Pups	\$61	6	2	20	38	1,310	800	510
Web: Parenting Your Parents	\$46	N/A	1	1	N/A	45	35	11
Web: Why do I Go	\$8513	3.0	2	14	14	73	30	43
Lifelong Learning Subtotal			41	382		\$16,562	\$7,724	\$8,838
2004 Comparison			36	387		\$16,324	\$8,334	\$7,990
TRIPS								
Radio City & Holiday Shopping	\$49,111	15	3	76	85%	\$6,920	\$6,502	\$418
New York City Weekend	various	36	3	33	75	7,910	7,605	305
Trips Subtotal			6	109		\$14,830	\$14,107	\$723
2004 Comparison			5	167		\$13,697	\$13,814	(\$117)
YOUTH & TEEN								
Basketball Club	\$31	8	1	10	25	\$319	0	\$319
Cheerleading/Athletic Training	\$50	4.5	3	25	69	1,285	960	395
Fall Fun Day	\$38,998	10/20	3	40	87	1,951	779	1,172
Summer Youth Tennis	\$33	5	5	24	48	812	678	236
Golf Lessons	\$50,564	2/4	2	13	65	829	645	284
Gym Sports	\$56	8	1	4	67	224	160	64
Halloween Party Prance	\$27	1	1	13	52	351	247	104
Kindergarten Gym	\$25	4.5	2	16	67	880	460	420
Kindergarten Totals	\$36	3	1	12	100	432	219	213
Mini Horsemanship	\$27	1	1	21	84	459	315	144
Parent/Child Sports Activities	\$30	4.5	2	18	90	915	648	267
Preschool Dance & Movement	\$65	4.5	3	25	68	1,400	757	643
Soccer Clinic	\$44	4.5	1	14	100	600	270	330
Social Dance	\$50	4.5	1	9	75	450	324	126
Youth & Teen Subtotal			27	244		\$10,917	\$6,200	\$4,717
2004 Comparison			32	336		\$14,632	\$8,612	\$6,020
SPECIAL SERVICES								
Bonus Book	25		1	5	50%	\$125	\$90	\$35
Brochure Sponsor Ads	varied		1	3	n/a	1410	n/a	1410
Brochure Subscription	\$5		1	104	n/a	5	0	5
Discount Tickets	varied		3	16	n/a	766	731	25
Services Subtotal			6	131		\$2,296	\$821	\$1,475
2004 Comparison			5	1,252		\$31,128	\$29,615	\$1,513
2005 Fall Total			142	3,463		\$96,182	\$44,196	\$45,984
2004 Fall Total			136	3,781		\$98,328	\$48,260	\$50,068

West Shore Recreation Commission



Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

West Shore Recreation Commission

2006 WINTER & SPRING STATISTICAL REPORT

SPECIAL EVENTS/SERVICES	Cost	Hours	Sec-tions	Enrolled	% of Max	Revenue	Expense	Net Revenue
Bonus Books	\$25	n/a	1	5	45%	\$125	\$90	\$35
Brochure Sponsor Ads	various	n/a	1	3	n/a	1,290	0	1,290
Discounted Ski Tickets	various	n/a	1	74	n/a	674	649	25
Hanshey Track & Field Youth Prog.	0	3	1	111	n/a	0	81	-81
Movie Tickets	6.50	n/a	1	19	n/a	124	124	0
Events/Services Subtotal			5	212		\$2,213	\$944	\$1,269
2005 Comparison			4	212		\$2,172	\$2,216	-\$44
YOUTH SCHOLARSHIPS								
Rec Swim Punch Card	20	n/a	1	15	n/a	0	0	0
Scholarship Subtotal			1	15		\$0	\$0	\$0
2005 Scholarship Subtotal			3	8		\$0	\$0	\$0
2006 Winter/Spring Total	196	4,693				\$116,969	\$57,943	\$61,826
2005 Winter/Spring Total	201	5,677				\$125,417	\$50,646	\$65,771

Programs Canceled (18% of total offered) * denotes new program

	Youth & Teens (21)	Lifelong Learning (13)
Aquatics (4)	Brain Games for Babies*	All About Antiques
Adult Swim Lessons	Call Me Picasso, Please*	America's Heart First Aid and CPR
Hydro Hike C	Creative Collage*	Computer Training - Level 4
Youth Swim Lessons - Lev. 3,6	Expanded for Preschoolers B*	Easy Jewelry Techniques*
Sports (21)	Kinder Gym C	Fairy and Fabulous A,B*
Teens - IntermEDIATE	Mask Making*	Gentle Yoga C
TGF Rec Volleyball	Mobile Money Up with Baby B,C*	Introduction to Jujitsu
Fitness (2)	Movers and Shakers B,C*	Rubber Stamping Fun*
Circuit Training B	Pizza Bowl	Self Defense Workshop A,B
Planks - I	Preschool Arts & Crafts*	Tai Chi - Level I B
Trips (2)	Tennis Club, Cartooze A,B,C,D	Teach Your Baby Sign Language*
Philly Flower Show Trip	Tie Dye*	
Wac in the Woods	USTA Tennis Tournament A,B,C*	
	Winter Fun Day A	

2006 Winter/Spring Participation by Municipality

Municipality	2006	2005*	Population
Fairview Township	1,145	1,119	14,521
Goldboro Borough	38	35	939
Lemoine Borough	122	142	3,995
Lewisberry Borough	37	33	385
Lower Allen Township	549	609	13,583
Newberry Township	631	737	14,332
New Cumberland Borough	493	446	7,349
Non-residents	211	632	---
total:	3,256	3,738	54,004

Note: * - Does not include Rec Swim daily admissions or Pool Party attendance.

Program Revenue and Direct Expenses for the Season

	2006	2005	2004
Income - Program Fees	\$116,969	\$120,022	\$125,417
Expense - Program Staff & Supplies	\$57,943	\$57,883	\$59,646
Net Revenue	\$61,026	\$62,129	\$65,771

Program Highlights

- Brochure Program Partners: LB Smith Ford, Parhamore Funeral Home and Cremation Services, Rick Werst of Exit Realty, and Slim and Tena/Ripped for Men.
- Online Registration was available for 220 activities with 351 persons utilizing this method.
- Popular Activities: Diving Lessons, Water Otters, Wise Swim, Belly Dance Movement, Basic Digital Photography, Wire Jewelry Techniques, Mini-Horsemanship Lesson, Soccer Clinic, Baseball Clinics, and New York City Weekend Trip.
- Holiday Inn Harrisburg Hotel provided complimentary space for the Gentle Yoga activity.

Participant Comments - a sampling of comments from participant evaluations.

Caring Canines: "Very good program. A definite benefit to the dogs and the elderly."

PreNatal Yoga: "I loved the handouts. I enjoyed checking in at the beginning of class and the sharing of stories." and "My doctor was impressed with what we were doing. I couldn't wait to get to class! Thanks for having it!"

Intro to Stained Glass: "Great instructor who was very patient with the students."

Wire Jewelry: "I am also a teacher. This was a fun, relaxing night for me. Thank you!"

Romantic Dancing: "Great recreational, romantic experience for couples. We had a ball!"

Pilates: "I've taken this class with Marisa many times and love it. She is a great motivator and source of knowledge. I would recommend it to anyone!"

Wedding Survival: "Can't wait to dance at my daughter's wedding in October."

Baseball Clinic: "Coach Wagner and assistants did a great job at making learning fun for the boys."

Gym Sports: "Our son enjoyed the variety of the sports offered and the positive, enthusiastic instructors. Thank you!"

Weird and Wacky Science: "Melissa was structured, but flexible. She emphasized the concepts in a fun environment and allowed the students to learn and discover on their own. I will look for other classes offered with this instructor."

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoine, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

WEST SHORE RECREATION COMMISSION								
2005 Winter & Spring Programs								
	Cost	Hours	Sec- Hours Enrolled	% of Max	Revenue	Expense	Net Revenue	
AQUATICS								
Aquatics	\$35,053	10,115	3	86	94%	\$2,632	\$893	\$1,739
CPR for Prof. Rescuer Review	44	3	2	20	83	673	248	425
Diving Lessons	3584	6,015	2	22	100	1,430	538	891
Hydro Hike	2440	8,010	2	25	52	780	405	375
Lifeguard Certification	178	17.5	1	15	75	3,045	1,810	1,435
Open Water Scuba	119	31,530	2	11	45	1,868	935	734
Pool Parties - Exclusive	135	2	2	645	n/a	1,885	438	1,249
Rec Swim - Daily/Pass	4/20	n/a	2	847	n/a	2,190	1,330	860
Rec Swim - Pool Parties	55/85	n/a	2	810	n/a	3,025	In daily fees	3,025
Water Otters -new!	35	5	1	8	100	280	138	142
Water Workout	35/53	10/15	3	47	52	1,840	901	948
Wheel Swim	30	6	5	80	100	2,416	512	1,906
Youth Swim Lessons	35	4.7	22	180	88	2,302	2,525	4,176
Aquatics Subtotal	49	2,576	48	2,521		\$27,985	\$10,892	\$17,896
2005 Comparison			48	2,521		\$27,215	\$10,050	\$17,165
FITNESS								
Aerobic Dance	\$45	14	2	27	45%	\$1,293	\$714	\$579
Butts & Guts	51	16	2	44	88	2,253	740	1,513
Circuit Training	53	18	1	50	38	562	432	130
Plates	22/26/48	3,844.5	8	141	61	3,759	1,433	2,323
Plates Plus -new!	84	9	3	17	57	1,420	720	708
Step Workout	54	16	2	37	77	2,019	800	1,219
Strength & Stretch for 40+	51	18	2	38	75	1,983	740	1,243
Strength & Tone	54	16	2	20	58	1,628	576	952
Fitness Subtotal	22	342	22	342		\$14,822	\$6,155	\$8,667
2005 Comparison			22	454		\$16,189	\$5,819	\$10,270
SPORTS								
Co-Rec Dodgeball	18	8	1	17	85%	\$315	\$91	\$225
Co-Rec Indoor Soccer	25	8	1	8	67	228	93	135
Golf Lessons	68	4	4	21	53	1,508	525	983
Men's Basketball	23/39	12/20	8	143	63	4,813	824	4,189
Rec Volleyball	23/39	12/20	4	93	79	3,190	0	3,190
Tennis	49	10	1	2	75	407	215	191
Sports Subtotal	18	274	18	274		\$10,896	\$1,458	\$8,638
2005 Comparison			18	315		\$11,381	\$1,829	\$8,552
LIFELONG LEARNING								
Adult Horsemanship	\$228	9	1	4	80%	\$912	\$760	\$152
Am. Heart CPR	31	5	1	6	73	186	132	54
Basic Digital Photography	21	3	2	20	100	426	120	306
Beginner Ballroom	64	5	2	18	45	1,152	810	342
Belly Dance Movement	52	7	2	32	107	1,744	448	1,296
Briding for Beginners	13	1.5	1	7	28	91	53	38
Business Killers	11	1.5	1	5	20	33	0	33
Caring Canines -new!	43	6	1	7	70	301	146	155
Computer Training	38/55/73	34,515	3	37	77	1,800	777	1,023
Dog Obedience	43	6	1	8	67	344	151	193
Gentle Yoga	26	6	2	16	40	416	222	194
Guitar Clinic	42	4	1	5	42	210	120	90
Hip Hop -new!	64	5	1	14	70	504	630	304
Medicare Options -new	11	1.5	2	5	12	44	0	44
Outlook Express E-mail/Internet	32	2.5	1	7	44	224	115	109

Winter-Spring 2006

WEST SHORE RECREATION COMMISSION								
LIFELONG LEARNING								
	Cost	Hours	Sec- Hours Enrolled	% of Max	Revenue	Expense	Net Revenue	
PreNatal Yoga	38	5	3	23	25	\$685	\$513	\$372
Puppy Kindergarten	43	6.0	1	5	42	215	151	64
Romantic Dancing	64	5	1	14	84	886	630	256
Simply Spanish	37	9	1	18	72	738	153	585
Spring Landscaping	36	4.5	1	10	50	360	250	130
Square Dancing for Exercise	39	15	1	8	31	328	240	88
Stained Glass	79	7.5	1	8	50	832	440	162
Stress Management Yoga	42	9	3	55	61	2,432	900	1,932
Tai Chi	64	8	3	32	36	2,124	1,440	684
Tap Pups	61	6	2	16	31	1,012	600	412
Ukrainian Egg Decorating -new!	24	2	1	12	80	309	105	204
Web-Based Classes	65	n/a	1	n/a	n/a	65	50	15
Wedding Survival	64	5	1	8	40	512	360	152
Which Way Do I Go?	13	3	1	21	21	69	30	39
Wine Jewelry Techniques -new!	27	2	1	16	100	440	122	318
Lifelong Learning Subtotal	43	423	43	423		\$19,414	\$9,946	\$9,468
2005 Comparison			43	416		\$16,781	\$8,277	\$8,504
YOUTH & TEEN								
Babysitting Certification	54	6	2	24	100%	\$1,289	\$753	\$543
Baseball Clinics	35	3	2	65	108	2,279	1,625	650
Basketball Club	31	9	1	24	60	767	0	767
Cheerleading/Athletic Training	59	4.5	2	22	85	1,130	792	338
Circle Time	55	4.5	2	16	67	880	500	380
Dance Party	50	4.5	2	15	63	785	540	225
Drama Club	38	6	1	25	71	760	520	240
Espanol For Preschoolers -new!	68	6	1	10	100	880	650	230
Friday Night Fun -new!	29	3	1	10	25	290	200	90
Gym Sports	56	6	1	12	100	689	480	209
Golf Lessons	219	1.2	6	43	72	2,573	1,725	848
Hogwarts Cooking School	21	1.5	1	11	92	237	93	144
Horsemanship	228	9	2	8	86	1,824	1,520	304
Junior Judo	41	8	1	8	40	328	200	128
Kniver Gym	55	4.5	3	27	75	1,520	815	705
Kniver Tots	36	3	4	37	77	1,325	509	816
Mini-Horsemanship	24	1	1	26	104	648	415	227
Mobile Mommy -new!	31	4.5	1	5	50	155	120	35
Movers and Shakers -new!	29	3	1	5	42	145	120	25
Pre-School Dance & Movement	55	4.5	5	50	71	2,801	1,422	1,379
Pre-School Power Hour -new!	36	5	1	12	100	434	300	134
Pre-School Science Adv. -new!	29	3	1	9	60	281	180	81
Scripture -new!	40	6	1	12	100	480	204	276
Soccer Clinic	44/58	4,5/6	2	30	100	1,554	680	874
Spring Crafts Night	36	4	1	9	23	324	225	99
Spring Youth Tennis	28	4	3	35	73	956	0	956
Toddler Fun Time -new!	29	3	1	11	100	319	220	99
Wild & Wacky Science	65	7	1	9	36	585	405	180
Winter Fun Day	38	10	2	68	95	1,829	828	1,001
Youth Subtotal	53	613	53	613		\$28,117	\$16,523	\$12,064
2005 Comparison			48	700		\$25,946	\$14,029	\$11,917
TRIPS								
NYC Day Trip	51	15	1	51	98%	\$2,881	\$1,849	\$832
NYC Weekend	18/21/29/90	30	3	51	100	12,019	10,425	1,594
Washington, D.C.	36	12	1	46	100	1,832	1,021	598
Trips Subtotal	5	146	5	146		\$16,319	\$13,285	\$3,024
2005 Comparison			6	188		\$20,338	\$15,373	\$4,765

Winter-Spring 2006

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Programs Canceled - 74 (24% of total offered)

* denotes new program

Aquatics (15)
 Guard Start Camp
 LTS I Level 4, 5
 LTS II Level 3, 5
 LTS III Level 5
 LTS IV Level 5
 Water Workout A
 Youth Swim - Level 3 (C, D, L),
 Level 4 (K), Level 5 (B, J), Level 6 (F)

Fitness (4)
 Aerobic Dance
 Pilates Bag/Int E, F
 Step Workout B

Sports (4)
 Co-Rec Sand Volleyball Clinic*
 Golf Lessons A, C & F

Youth/Teen (38)
 3.2.1. Blast-Off*
 Cheerleading & Athlete Training A, D
 Circle Time A
 Dance Party A, B & D
 Golf Camp A, B & E
 Golf Lessons A, E, F, G & H
 Horsemanship Camp A
 Kids Fitness Camp A, B, C*
 Kinder Gym B
 Kinder Tots A, B & D
 Mystical, Magical, Musical Trips A,D,E*
 Play Zone - Ozuna B
 Play Zone - Washington Heights
 Preschool Dance & Movement A, C
 Salsa in the Garden*
 Summer Blast - Hillside & Red Mill*
 Summer Youth Tennis K, M, P & R
 The Chemistry Mystery*

Lifelong Learning (12)
 Adult Horsemanship
 Beginner Ballroom A, B
 Caring Canines
 Container Gardening A, B*
 Senile Yoga
 Hip Hop
 Networking Basics*
 PC Basics*
 Prenatal Yoga
 Self Defense for 65+*

Trips (1)
 National Zoo / Smithsonian Institute

2006 Summer Participation by Municipality

Municipality	Participants *		Population
	2006	2005	
Fairview Township	1,543	1,436	14,321
Goldsboro Borough	62	44	939
Lemoine Borough	179	152	3,995
Lewisberry Borough	19	36	385
Lower Allen Township	665	729	13,583
Newberry Township	701	854	14,332
New Cumberland Borough	458	472	7,349
WSBD / WSRC	34	39	-----
Non-residents	335	334	-----
total:	3,996	4,066	54,904

* - does not include Pool Party attendance or Rec Swim daily admissions.

West Shore Recreation Commission 2006 SUMMER STATISTICAL REPORT

Program Revenue and Direct Expenses for the Season

	2006	2005	2004
Income - program fees	\$174,083	\$190,489	\$195,139
Expense - program staff & supplies	\$103,982	\$115,127	\$119,288
Net Revenue	\$70,101	\$75,363	\$75,851

Season Notes

- YogaFit, a new fitness class offered for free, gave residents a chance to "try before you buy" to encourage new participation in fitness activities. Marisa Stipe was the volunteer instructor.
- Summer Blast and Summer Blast Junior replaced the Summer Playground program with an emphasis on stronger leadership and more structure. Of the three sites offered, Red Park was the only one conducted. Hillside Elementary enrollments were just under the necessary minimum; there was limited interest in the Red Mill Elementary site. Summer Blast Junior reached maximum enrollment and was highly successful for ages 4-6.
- Millard Freysinger was the first participant featured in West's Spotlight for his 35+ years in the Merit Basketball program. Intern Ruth Van Yperen conducted the interview, wrote the article and took the photograph for the brochure.
- Half-priced Scholarships were available for 8 programs, including Summer Blast and Learn to Swim, for children eligible for West Shore School District's free or reduced meals.
- Program Partners: LB Smith Ford, Parthmore Funeral Home, and Slim & Tone all submitted ads for the summer recreation guide.

Participant Comments

About **Stress Management Yoga**: "This is a wonderful class. BJ is very knowledgeable, enthusiastic and encouraging. Again, how about a discount for repeat classes."

About **Water Otters**: "This is such a great prep for Level 1 with a good teacher/swimmer ratio."

About **Strength & Stretch for 40+**: "There seemed to be better variety this session. You may want to consider 2 classes - beginner and intermediate for the repeat students who could be pushed more."

About **American Heart Association CPR**: "Dave Crossley is an excellent and patient instructor. Should hold these classes for the general public more often. Add First Aid and AED to the regular CPR course."

About **Mystical, Magical, Musical Trips**: "Wonderful program - very well organized. My son loved it! We are planning on signing up for future classes."

About **Soccer Clinic** (ages 3-4): "Although Adam wasn't always cooperative, I know he a great time learning soccer! Thanks for being so patient."

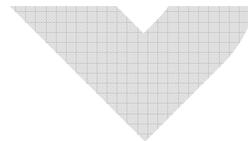
Comments about **PlayZone Summer Day Camp** and **Summer Blast** are available in those respective reports.

Summer 2006

West Shore Recreation Commission

Summer 2006

West Shore Recreation Commission



Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoine, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

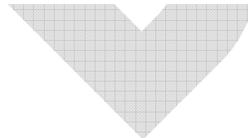
D.1-195

Final Draft - January 9, 2009

Imagine West Shore

WEST SHORE RECREATION COMMISSION									
2006 Summer Programs									
	Cost	Hours	Sec- tions	% of Enrolled	Max	Revenue	Expense	Net Revenue	
AQUATICS									
Adult Swim	\$35	4.7	1	5	60%	\$218	\$88	\$130	
Aquatics	37	9/10	2	34	71	1,204	441	763	
Diving Lessons	61/59	9/7	2	22	85	1,190	483	706	
Fundamentals Of Instructor Train	29	6	1	7	58	192	112	80	
Hydro Hike	40	10	2	33	69	1,240	531	709	
Learn To Swim	214	1/8	41	308	80	10,901	4,570	6,331	
Rec Swim - Daily/Punch	4/20	n/a	1	1467	n/a	2,246	3,188	-942	
Rec Swim - Pool Parties	55/85	27	2	199	n/a	750	In daily fees	750	
Pool Parties - Exclusive	135	18	1	83	n/a	405	103	302	
Water Otters	35	4.7/8	6	42	88	1,492	757	735	
Water Workout	37	10	1	11	37	407	258	149	
Water Safety Instructor	167	32	1	7	58	1,079	815	264	
Youth Swim Lessons	35	4.7	14	102	85	3,520	797	2,723	
Aquatic Subtotal			75	2,281		\$24,963	\$12,123	\$12,780	
2005 Comparison			82	2,281		\$23,644	\$9,576	\$14,068	
FITNESS									
Fit Camp -new	36	6	1	4	40	144	120	24	
Pilates	28	4.5	4	61	44	1,700	700	1,000	
Pilates Plus	66	8	1	8	80	528	300	328	
Step Workout	41	7	1	18	75	439	126	313	
Strength & Tone	37	11	2	20	83	733	416	317	
Fitness Subtotal			9	111		\$3,644	\$1,962	\$1,682	
2005 Comparison			8	101		\$3,345	\$1,327	\$2,018	
SPORTS									
Co-Rec Dodgeball	\$18	8	1	17	85%	\$330	\$64	\$266	
Golf Lessons	68	4	4	33	69	2,289	1,545	744	
Men's Basketball	39	20	1	20	67	827	120	707	
Rec Volleyball	39	20	1	32	107	1,322	120	1,202	
Tennis	51	12	1	9	75	543	222	321	
Sports Subtotal			8	111		\$5,211	\$2,071	\$3,140	
2005 Comparison			5	61		\$3,271	\$1,265	\$2,006	
LIFELONG LEARNING									
American Heart CPR	\$31	5	1	6	75%	\$155	\$132	\$23	
Basic Digital Photography	24	3	2	16	80	387	120	247	
Basic Handgun Safety	15	4	1	8	53	110	0	110	
Belly Dance Movement	45	6	2	30	100	1,398	384	1,014	
Computer Training	38/55	3/4.5	2	21	66	990	417	573	
Dog Obedience	43	6	1	13	108	542	151	391	
Puppy Kindergarten	43	6	1	9	75	387	151	236	
Stained Glass	79	7.5	1	4	25	340	220	120	
Stress Management Yoga	42	9	1	14	47	634	166	468	
Tai Chi	76	10	2	18	30	1,394	1,012	372	
Web-Based Classes	65	n/a	1	1	n/a	46	35	11	
Lifelong Learning Subtotal			15	140		\$6,353	\$2,788	\$3,565	
2005 Comparison			16	156		\$5,748	\$2,789	\$2,959	
SPECIAL EVENTS/SERVICES									
Brochure Sponsor Ads	various	n/a	1	3	n/a	1,290	14	1,276	
Discounted Tickets	various	n/a	28	983	n/a	26,402	25,282	1,120	
Events/Services Subtotal			29	986		\$27,692	\$25,296	\$2,396	
2005 Comparison			8	944		\$28,013	\$24,125	\$3,888	

Winter-Spring 2006



WEST SHORE RECREATION COMMISSION									
YOUTH & TEEN									
	Cost	Hours	Sec- tions	% of Enrolled	Max	Revenue	Expense	Net Revenue	
Babysitting Certification	56	6	2	24	100%	\$1,344	\$905	\$439	
Baseball Camp	76	9	1	20	44	1,239	604	635	
Basketball Club	33	8	1	12	40	396	0	396	
Baton Twirling - new	25	6	1	11	92	283	72	211	
Call Me Picasso	49	7.5	1	6	75	294	258	36	
Cheerleading/Athletic Training - Circle Time	42	3.8	2	11	46	901	330	171	
Dance Party	56	4.5	1	6	50	336	197	139	
Discovery Walk	42	3.8	1	8	67	349	240	109	
Espanol for Pre-Schoolers	13	1.5	1	13	87	78	52	26	
Field Hockey Camp	88	6	1	8	60	528	390	138	
Girls Volleyball Camp	38	10	2	49	61	1,886	1,225	670	
Golf Camp	46	10	1	17	71	815	240	575	
Golf Lessons	130	10	2	9	38	1,170	810	360	
Gym Sports	90	2	4	13	43	865	435	230	
Hip Hop Camp - new	56	4.5	1	7	58	420	290	146	
HorsemanShip	35	3	1	8	67	291	200	91	
Kindergarten	234	12.5	1	6	90	1,170	1,000	170	
Kindergarten	35	4.5	1	8	67	448	253	195	
Mad About Science - new	37	3	2	16	67	582	329	253	
Mini-HorsemanShip	78	8	1	12	80	906	720	216	
MLS Soccer Camp	28	2	1	17	68	484	320	164	
Mobile Mommy Wheelies - new	54/88	3.8/7.5	2	30	60	1,652	1,300	352	
Mystical, Magical Music - new	29	4.5	1	10	100	310	120	190	
PlayZone Day Camp	84	3.8	3	26	87	2,409	1,890	719	
Pre-School Dance & Movement	102/132	33/54	27	507	89	62,935	33,360	29,575	
Pre-School Dance & Movement	56	4.5	3	25	69	1,400	757	643	
Roby Poly Robotics - new	146	14	1	10	38	1,490	1,298	192	
Soccer Clinic	39/51	3.8/5	3	41	93	1,779	800	979	
Summer Blast - new	48/169	15/87	7	67	94	4,434	2,014	2,420	
Summer Blast Junior - new	128	33	1	12	100	1,536	779	757	
Summer Science Discovery	62	4.5	1	15	100	988	720	248	
Summer Youth Tennis	28/45/57	4/6/0/8	14	90	52	3,839	2,364	1,275	
Toss Bumper Bowling	57	6	1	6	60	359	248	113	
Youth Subtotal			83	1,117		\$97,321	\$53,898	\$43,423	
2005 Comparison			100	1,268		\$104,057	\$54,730	\$49,327	
TRIPS									
Baltimore and Baseball - new	\$68	10	1	44	100%	\$3,034	\$2,215	\$819	
Band of Brothers	\$30	12	1	35	67	1,402	1,128	274	
NYC Day Trip	56	15	1	46	88	2,631	1,824	807	
White House Tour	44	13	1	51	77	1,261	1,077	184	
Summer Trip Sponsors	various	n/a	1	1	n/a	231	0	231	
Trips Subtotal			4	186		\$8,828	\$6,244	\$2,584	
2005 Comparison			7	295		\$11,399	\$7,959	\$3,440	
YOUTH SCHOLARSHIPS									
Learn-To-Swim	18	n/a	1	2	n/a	0	0	0	
Scholarship Subtotal			1	3		\$0	\$0	\$0	
2005 Scholarship Subtotal			3	6		\$0	\$0	\$0	
2006 Summer Total			234	4,926		\$173,852	\$103,982	\$69,870	
2005 Summer Total			233	5,306		\$190,489	\$116,127	\$75,363	

Winter-Spring 2008

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

YOUTH & TEEN (continued)	Cost	Hours	Sec- ions	Enrolled	% of Max	Revenue	Expense	Net Revenue
Soccer Clinic	\$44	3.8	2	28	100	1,055	450	605
USTA Tennis Tournament	\$11	9	4	28	88	383	0	383
Youth Horsemanship	\$228	9	1	4	80	912	750	152
Youth & Teen Subtotal			48	521		\$21,683	\$13,188	\$8,495
2005 Comparison			27	244		\$10,917	\$6,200	\$4,717
2006 Fall Total			172	3,124		\$98,467	\$48,331	\$52,136
2005 Fall Total			142	3,463		\$90,182	\$44,198	\$45,984

30 PROGRAMS CANCELED (15% OF TOTAL OFFERED) * DENOTES NEW PROGRAM

Aquatics (2)	Lifelong Learning (13)	Youth (18)
Youth Swim Lessons C (Level 6) & F (Level 4)	Adoption Search & Reunification*	Cheer. & Athletic Training C
Fitness (4)	American Heart CPR	Circle Time A & B
Circuit Training A & B	Coffee & Dessert*	Dance Party A
Strength/Stretch 40+ A & B*	Dog Obedience	Fall Youth Tennis D, E & F
Trips (3)	Fall Gardening	Fun and Games for 4-6*
Autumnfest at Seven Springs*	Gentle Yoga C	Kinder Tots A
NYC Weekend	Hip Hop	Mini Mad Scientists B*
US Holocaust Memorial	Jujitsu	Parent/Child Sports Activities A
Sports (7)	PreNatal Yoga A & B	Preschool Dance & Move, C
Adult Tennis 1-2-3	Reverse Mortgage B*	Santa's Holiday Craft E*
Golf Lessons B	Self Defense Workshop B	Sign Language for Kids*
	Tai Chi Senior A	Spanish with Seniors: women*
	Which Way Do I Go?	USTA Youth Tennis Tour.
		IG's 18&over, Girls 18&over
		Wild & Wacky Rocket Science*

2006 FALL PARTICIPATION BY MUNICIPALITY

Municipality	Participants *		Population
	2006	2005	
Fairview Township	737	633	14,321
Goldsboro Borough	38	14	939
Lemoine Borough	143	116	3,995
Lewisberry Borough	15	10	385
Lower Allen Township	406	371	13,583
Newberry Township	464	347	14,332
New Cumberland Borough	273	210	7,349
Non-residents	533	304	---
total:	2,611	2,005	54,904

* - does not include Rec Swim daily admissions or Pool Party attendance.

WEST SHORE RECREATION COMMISSION

2006 FALL STATISTICAL REPORT

PROGRAM REVENUE AND DIRECT EXPENSES FOR THE SEASON

	2006	2005	2004
Income - program fees	\$98,467	\$90,182	\$98,328
Expense - program staff & supplies	46,331	\$44,198	\$48,260
	\$52,136	\$45,984	\$50,068

PROGRAM HIGHLIGHTS

- Popular activities were Fall Fun Days, Santa's Holiday Craft, Wheel Swim, Youth Swim Lessons, and Pool Parties for children and Pilates, Computer Training, Volleyball, Stress Management Yoga, and the holiday bus trips to New York for adults.
- Program Partners/Brochure Advertisers included LB Smith Ford, Parthenore Funeral Home, Waveline Direct, and Slim and Tone.
- Mary Weaver was featured in Westle's Spotlight for her progressive participation in aquatic programs.
- Dave Crossley was presented with the Instructor of the Year award. Dave has taught CPR and First Aid safety classes for the community for over 20 years. He recently retired from Lower Allen Township EMS.
- Approximately 500 free passes to Rec Swim were provided to WSSD students who complete their swimming unit.

PARTICIPANT COMMENTS - A SAMPLING OF COMMENTS FROM PARTICIPANT EVALUATIONS

- Gentle Yoga:** "I wish more people were aware of the benefits of this class." (B.J. McWille, instructor)
- Basic Handgun Safety & Marksmanship:** "I appreciated Brian and Jim's experience and knowledge. It made me feel comfortable that their expertise was providing me with accurate information and quality instruction. Thank you for offering such a great class. Also liked the personal attention and help to correct my errors and to make sure I was operating my handgun safely and correctly," and "I was afraid and uncertain of my weapon before attending - I learned safety and I can hit the target." (Classic Fire Arms instructor)
- Halloween Pony France:** "We have participated in the Pony France many times - kids love it. My only comment is kids should ride whichever horse they get when waiting in line - everyone wanted Big Bird. Does it really matter?" (Jorrie Hooker and Todd Equine Learning Center, instructor)
- Soccer Clinic:** "Best instructor yet at West Shore Rec. My daughter is afraid to try new things, but ended up loving soccer due to Coach Mark Brown's enthusiasm and skill with kids."
- Strength and Tone:** "Great class! I have lost inches after only 2 sessions while maintaining my weight." (Kim Sorseveiro, instructor)
- Beginner Excel Computer:** "Excellent information. Thank you for making this available for residents." (Cookie Gagan, instructor)

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoine, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-197

Final Draft - January 9, 2009

Imagine West Shore

2006 Fall Statistical Report

	Cost	Hours	Sec- tions	Enrolled	% of Max	Revenue	Expense	Net Revenue
AQUATICS								
Adult Swim	\$49	8	1	9	90%	\$496	\$193	\$263
Aquatics	\$22/\$52	6/14	3	52	72	2,075	627	1,248
Diving Lessons	\$54	12	1	14	100	729	256	473
Exclusive Parties	\$135	28	1	217	n/a	1,280	311	969
Hydro Hike	\$24/\$56	6/14	2	30	63	1,085	533	552
Open Water Scuba	\$119	9	1	4	29	548	0	548
Rec Swim - Daily/Punch Card	\$5/\$20	48	1	305	n/a	947	1,233	(286)
Rec Swim - Pool Parties	\$55/\$85	48	2	454	n/a	1,892	in daily fees	1,892
Water Otters	\$35	4.7	2	14	88	482	327	155
Water Workout	\$22/\$52	6/14	2	31	52	1,168	448	720
Whee Swim	\$30	3	5	80	103	2,404	494	1,910
Youth Swim Lessons	\$35	4.7	15	116	83	4,076	1,370	2,708
Aquatic Subtotal			36	1,326		\$17,144	\$5,992	\$11,152
2005 Comparison			29	1,870		\$15,937	\$4,902	\$10,945
FITNESS								
Aerobic Dance	\$46/\$52	14/16	2	22	37%	\$1,102	\$765	\$337
Butts & Guts	\$19/\$22	6/7	2	30	60	646	310	336
Fit Camp	\$36	6	2	12	60	396	240	156
Mobile Mommy	\$29/\$31	4.5	2	20	67	641	240	401
Pranks	\$28	4.5	6	103	52	2,036	1,040	1,006
Pranks Plus	\$114	15	1	9	90	912	400	512
Step Workout	\$37/\$50	9/16	2	32	67	1,356	480	876
Strength & Tone	\$44/\$47	1	2	30	63	1,341	486	855
YogaFit	\$28	5	4	52	57	1,124	350	824
Fitness Subtotal			23	298		\$10,504	\$4,321	\$6,183
2005 Comparison			17	311		\$10,909	\$4,229	\$6,680
SPORTS								
Co-Rec Dodgeball	\$18	8	1	15	75%	\$290	\$64	\$226
Co-Rec Indoor Soccer	\$26	8	1	14	100	380	64	316
Co-Rec Volleyball	\$39	20	2	53	91	2,148	0	2,148
Golf Lessons	\$68	4	2	12	60	876	600	276
Mens Basketball	\$39	20	3	69	86	2,937	298	2,639
Men's 35+ Basketball	\$39	20	2	38	63	1,413	279	1,134
Volleyball League	\$442	38	4	226	56	13,676	5,135	8,541
Sports Subtotal			15	495		\$21,720	\$6,440	\$15,280
2005 Comparison			16	416		\$18,731	\$6,125	\$12,606
TRIPS								
Holiday Shopping in NYC	\$54	16	1	44	100%	\$2,497	\$1,629	\$868
Radio City Christmas Spectacul	\$136	16	1	44	100	6,092	4,874	1,218
Trips Subtotal			2	88		\$8,589	\$6,503	\$2,086
2005 Comparison			6	109		\$14,830	\$14,107	\$723
SPECIAL SERVICES								
Bonus Book	\$25		1	5	50%	\$125	\$90	\$35
Brochure Sponsor Ads	varied		1	4	na	1,245	0	1,245
Discount Tickets	varied		3	12	na	584	584	0
Movie Tickets & 1 yr. comm.	\$6.50		1	2	na	31	31	18
Services Subtotal			6	23		\$1,965	\$697	\$1,268
2005 Comparison			6	131		\$2,296	\$821	\$1,475

West Shore Recreation Commission

2006 Fall Statistical Report

	Cost	Hours	Sec- tions	Enrolled	% of Max	Revenue	Expense	Net Revenue
LIFELONG LEARNING								
Adoption 101 - new!	\$9	2.5	2	18	30%	\$84	\$0	\$84
Adult Horsemanship	\$228	9	1	5	100	1,344	960	394
American Heart First Aid & CPR	\$35	6	1	3	38	105	100	5
Basic Digital Photography	\$24	3	2	16	80	391	120	271
Beginner Ballroom	\$64	5	1	18	90	1,190	810	380
Beginner Excel	\$49	4	1	5	31	260	160	100
Belly Dance Movement	\$45	6	1	12	60	568	192	376
Basic Handgun	\$15	4	1	8	53	125	0	125
Business Killers	\$10	1.5	1	5	20	30	0	30
Caring Canines	\$45	7	1	8	80	388	151	237
Computer Training	\$38/\$573	34/56	6	56	58	3,212	1,413	1,799
Dancing for Fitness - new!	\$28	4	1	10	50	280	200	80
De stress/Design Your Life - new!	\$14	2	1	9	30	126	90	36
Gentle Yoga	\$26	6	3	18	21	500	363	137
Graphics & More	\$29	2.5	1	4	25	134	93	41
Introduction to Stained Glass	\$79	7.5	1	6	30%	\$474	\$330	\$144
Outlook Express E-mail	\$32	3.0	1	6	36	212	120	92
Party Survival	\$64	5	2	21	53	1,344	945	399
Pinchot Park Boat Tour - new!	\$8	1.5	2	18	75	148	0	148
Puppy Kindergarten	\$43	6	1	6	67	344	151	193
Reverse Mortgage - new!	\$7	1.5	1	6	20	28	0	28
Self Defense Workshop	\$17	3	1	5	25	95	75	20
Simply Spanish	\$37	9	1	17	68	653	153	500
Stained Glass Wall Mosaics - ne	\$79	5	1	9	56	711	495	216
Stocks 101	\$10	2	1	8	32	60	0	60
Stress Management Yoga	\$42	9	2	38	63	1,674	408	1,266
Tai Chi	\$64	11	2	21	39	1,776	1,366	390
Tai Chi - Senior	\$49	8.3	1	11	55	954	495	459
Trail Walk & Tree ID - new!	\$8	1.5	1	4	27	32	0	32
Lifelong Learning Subtotal			42	373		\$16,842	\$9,280	\$7,562
2005 Comparison			41	362		\$16,562	\$7,724	\$8,838
YOUTH & TEEN								
After-School Science Lab - new!	\$52	4	1	8	53%	\$416	\$320	\$96
Babysitting Certification	\$56	6	2	23	96	1,286	405	883
Cheerleading/Athletic Training	\$42	3.8	3	22	61	924	600	324
Dance Party	\$42	3.8	1	6	50	273	210	63
Fall Fun Day	\$38	1/10	3	60	75	2,289	988	1,301
Fall Youth Tennis	\$35	5	3	31	103	1,050	775	275
Golf Lessons	\$50/\$64	2/4	5	19	49	1,063	735	328
Good Morning Music - new!	\$84	3.8	1	9	75	672	585	87
Gym Sports	\$56	6	1	8	100	439	320	119
Halloween Pony Prance	\$28	1.5	1	21	84	628	420	208
Junior Judo	\$41	8	1	7	35	246	200	46
Kinder Gym	\$56	4.5	2	19	79	1,036	559	477
Kinder Tots	\$37	3	2	17	71	629	329	300
Mini Horsemanship	\$28	1.5	1	18	72	568	360	208
Mini Mad Scientists - new!	\$42	3	1	10	67	433	320	113
Parent/Child Sports Activities	\$42	3.8	1	4	40	168	120	48
Preschool Dance & Movement	\$56	4.5	4	30	63	1,680	964	726
Santa's Holiday Craft - new!	\$36	3.5	7	141	68	5,178	3,550	1,628
Sculpture	\$47	7.5	1	8	67	353	228	125

West Shore Recreation Commission

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

WEST SHORE RECREATION COMMISSION 2007 Winter & Spring Programs

	Cost	Hours	Sec- tions	Enrolled	% of Max	Revenue	Expenses	Net Revenues
AQUATICS								
Aquatics	\$37,856	10/15	3	68	94%	\$2,838	\$962	\$1,976
CPR for Prof. Rescuer Review	44	3	2	13	54	380	173	207
Diving Lessons - Beg/Int	38	7	1	10	100	320	103	217
Diving Lessons - Advanced	92	19.5	1	11	92	1,096	378	708
Hydro Hike	24/40	7/11	2	37	77	1,187	428	759
Lifeguard Certification	178	17.5	1	18	95	3,154	1,455	1,699
Open Water Scuba	133	9	1	5	35	785	475	310
Pool Parties - Exclusive	135	2	2	537	n/a	1,679	471	1,208
Rec Swim - Daily/Flash	2/5/20	n/a	2	525	n/a	2,368	1,349	1,016
Rec Swim - Pool Parties	60/90	n/a	2	568	n/a	2,850	0	2,850
Water Otters	37	4.7	3	24	100	888	198	690
Water Workout	37/56	10/15	3	53	59	2,235	872	1,363
Wheel Swim	32	3	8	114	98	3,638	654	2,984
Youth Swim Lessons	37	4.7	23	180	89	6,715	2,059	4,656
Aquatic Subtotal			54	2,193		\$30,120	\$9,477	\$20,643
2006 Comparison			49	2,578		\$27,988	\$10,092	\$17,896
FITNESS								
Aerobic Dance	\$52	16	1	10	33%	\$610	\$468	\$102
Butts & Guts	39	13.5	2	35	72	1,878	750	1,128
Cardio Kick/Body Bar - new	39	13.5	2	35	100	1,187	380	807
Mobile Mommy Wheelies	41	6	1	12	60	549	160	389
Mobile Mommy w/ Baby	41	6	2	10	50	441	320	121
Plates	28/52	4.5/18	10	165	55	4,987	1,855	3,132
Plates Plus	91	12	1	6	60	546	320	226
Step Workout	53	16	2	40	83	2,152	640	1,512
Strength & Tone	53	16	2	34	71	1,822	608	1,214
Yogoff!	28	4.5	3	43	41	1,228	525	703
Fitness Subtotal			26	388		\$15,291	\$5,966	\$9,325
2006 Comparison			22	342		\$14,822	\$6,155	\$8,667
SPORTS								
Co-Rec Dodgeball	18	8	1	22	100%	\$416	\$100	\$316
Co-Rec Indoor Soccer	20	8	1	14	100	380	84	296
Golf Lessons	69	4	4	38	95	2,769	1,500	1,269
Men's Basketball	24/40	12/20	5	99	73	3,651	312	3,339
Men's 35+ Basketball	24/40	12/20	3	45	51	1,526	312	1,214
Rec Volleyball	24/40	12/20	4	85	73	2,960	0	2,960
Tennis 1-2-3	55	12	1	8	67	457	240	217
Sports Subtotal			19	311		\$12,159	\$2,546	\$9,611
2006 Comparison			18	274		\$10,095	\$1,458	\$8,638
LIFELONG LEARNING								
Adoption 101	59	2.5	1	5	20%	\$36	\$0	\$36
Adoption Search & Reunification	24	3.0	1	3	30	72	30	42
Adult Horsemanship	288	9	1	3	60	684	570	114
Am. Heart First Aid & CPR	35	6	1	5	63	176	125	51
Am. Heart CPR & AED - new	35	3.5	1	7	68	245	175	70
Basic Digital Photography	24	2	1	9	90	216	60	156
Beginner Ballroom	64	5	2	20	90	1,394	900	494
Beginner Excel	49	4	1	10	63	338	220	118
Belly Dance Movement	54	7	2	29	97	1,630	448	1,182
Business Killers	10	1.5	1	6	24	50	0	50
Winter-Spring 2007								

WEST SHORE RECREATION COMMISSION

	Cost	Hours	Sec- tions	Enrolled	% of Max	Revenue	Expenses	Net Revenues
LIFELONG LEARNING - continued								
Computer Training	38/56/74	3/4/5/6	6	45	47	\$2,670	\$1,318	\$1,352
Intro to Disc Golf - new	8	2	1	2	8	16	0	16
Outlook Express E-mail/Internet	32	3.0	1	7	44	234	138	96
Pinchot Park Boat Tour	\$8	1.5	1	12	100%	98	0	98
Retirement w/Real Estate - new	33	6.0	1	22	79	736	150	586
Reverse Mortgage	7	1.5	1	4	13	14	0	14
Romantic Dancing	64	5	1	12	55	768	540	228
Self Defense for Women	25	4	1	8	40	240	100	140
Spring Landscaping	38	4.5	1	15	60	592	250	342
Spring Wildflower Walk - new	8	1.5	1	13	87	105	0	105
Stained Glass	79	7.5	1	9	56	711	495	216
Stocks 101	10	2.0	1	7	28	60	0	60
Stress Mgmt For Well-Being - new	14	1.5	1	8	27	116	80	36
Tai Chi - see format	113	14	1	12	40	1,390	1,008	382
Wedding Survival	64	5	1	6	30	384	270	114
Which Way Do I Go?	9/13	3	2	16	16	74	30	44
Lifelong Learning Subtotal			34	295		\$13,250	\$6,907	\$6,343
2006 Comparison			43	423		\$19,414	\$9,946	\$9,468
YOUTH & TEEN								
After-School Drama Club - new	44	6	1	13	54%	\$685	\$390	\$195
Babysitting Certification	58	6	2	24	100	1,417	439	978
Baseball Clinics	35	3	2	33	55	1,155	800	355
Boys Gym Class	41	6	1	7	70	287	160	127
Cheerleading/Athletic Training	50	4.5	2	16	67	800	540	260
Drama Club	44	2.7	1	7	26	321	210	111
Gym Sports	66	6	1	11	95	633	440	193
Golf Lessons	90	2	4	24	60	1,432	1,270	162
Horsemanship	228	9	1	4	60	912	760	152
Indoor Soccer Club - new	51	11	1	28	100	1,458	633	825
Kids Discovery Walk	14	2	1	6	40	84	0	84
Kinder Gym	56	4.5	3	26	72	1,490	717	773
Kinder Tots	37	3	2	24	100	899	430	469
Mini-Horsemanship	28	2	1	24	96	680	480	200
Migration Bird Walk	14	2	1	6	40	92	0	92
Midnight Songbirds	84	3.8	1	6	50	504	390	114
Pre-Sch Dance & Movement	56	4.5	3	38	100	2,016	974	1,042
Pre-Sch Drama Fun - new	29	2.7	1	14	93	433	280	153
Pre-Sch Wild & Wacky Science - new	29	2.7	1	14	93	415	280	135
Soccer Clinic	44/58	4.5/6	3	41	98	2,025	850	1,075
Spanish w/Seniors-Explosive of Espanol	78	7	1	4	27	312	240	72
Spring Youth Tennis	27	4	7	56	62	1,579	1,064	515
Toddler Time Learning Fun - new	29	2.7	1	15	100	493	300	193
Youth Subtotal			42	439		\$19,962	\$11,847	\$8,115
2006 Comparison			53	613		\$26,117	\$16,053	\$12,064
TRIPS								
King Tut & King of Prussia	\$65	12	1	52	100%	\$3,432	\$2,420	\$1,012
Mary Poppins on Broadway	136	15	1	30	98	4,750	5,016	-266
NYC Day Trip	55	16	1	52	100	2,970	1,900	1,070
NYC Weekend	205/275	36	2	41	79	10,767	9,740	1,027
Washington, D.C.	38	12	1	36	82	1,424	1,056	368
Trip Subtotal			6	211		\$23,343	\$20,132	\$3,211
2006 Comparison			5	146		\$16,319	\$13,296	\$3,024
Winter-Spring 2007								

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

WEST SHORE RECREATION COMMISSION

Cancelled Activities

66 cancelled (18% of 327 offered)

Aquatics (11)

Adult Swim Lessons
LTS I – Level 3
LTS II – Level 4 & 5
LTS III – Level 4 & 5
LTS IV – Level 5
Youth Swim Lessons A – Level 4
Youth Swim Lessons B – Level 5
Youth Swim Lessons C – Level 3
Youth Swim Lessons F – Level 6

Fitness (8)

Bats & Guts A
Cardio Fusion A & B
Cardio Kickboxing/Body Bar Combat B
Fit Camp
Plates Plus
Senior Strength & Flexibility A & B

Lifelong Learning (5)

Adoption 101
Adoption Search & Reunification
Adult Horsemanship
Art Glass Sampler *
Basic Digital Photography A

Sports - No Cancellations

Trips (4)

Baltimore & Baseball A & B
Duck Tour & Washington DC *
Rehoboth Beach *

* - new program

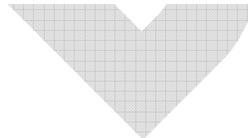
Youth & Teens (38)

Bird ID Walk
Cheerleading & Aerial Training A & C
Dance Party A, C & D
Golf Camp A
Golf Lessons H
Horsemanship Camp B
Junior Naturalist Day *
Kids Club for Adoptees *
Kinder Gym B
Kinder Totz A
Monkey Camp *
Mystical, Magical, Musical Trips R, C, D
Play Ball & Slide *
Preschool Dance & Movement A
Sign Language Camp *
South College *
Summer Blast at Hillside
Summer Blast Junior A
Youth Tennis C, D, I, J, M, O, P, Q, T, U, V
Teen Kickboxing *
USTA Youth Tennis Tournament - Boys 12&U, Girls 12&U, Girls 16&U

Participation by Municipality

Municipality	2007	2006	Population	Notes
Fairview Township	1,459	1,543	14,321	These numbers do not include Pool Party attendance or the Swim daily admissions.
Goldensboro Borough	44	62	939	
Lemoyne Borough	124	179	3,995	
Lewisberry Borough	19	19	385	
Lower Allen Township	639	665	13,583	
Newberry Township	671	701	14,332	
New Cumberland Borough	347	458	7,349	
WSBD / WSRC	55	34		
Non-residents	388	335		
Total	3,726	3,996	54,904	

Summer 2007



WEST SHORE RECREATION COMMISSION

2007 Summer Statistical Report

Season Notes

- **X-Zone**, a new section of PlayZone, offered residents 12-14 years adventure-themed activities.
- **Instructors** – Water Safety instructors were hard to come by this season. In order to offer a variety of levels and dates, Program Coordinator Kristin Stanczak served as one of the Learn to Swim instructors each morning for 3 of the 4 sessions. She also instructed Babysitting Certification's two sections.
- **Pool Maintenance** suspended aquatic activity for 24 days between the end of the spring and beginning of the summer seasons, due to more extensive work. The shorter season eliminated a portion of programming and the corresponding revenue.
- For the first time, the **printed brochure** was mailed specifically to the 11,000 residents and non-residents in the RecWare registration software database instead of to all 30,000 postal patrons in the West Shore Rec service area. Due to an error in addressing made by the printer, many of the brochures were not delivered by the post office. Staff expended considerable effort to remedy the shortfall in promotion for the season.
- **Half-priced Scholarships** were available for 8 programs, including Summer Blast and Learn to Swim, for children eligible for West Shore School District's free or reduced meals.
- **Program Partners:** LB Smith Ford, Parthians Funeral Home, and Subway were partners for the summer recreation guide.

Participant Comments

A sampling of comments from participant evaluation forms.

About Dog Obedience: "I thought the class was very beneficial. My only regret is not bringing him sooner! The tips that were provided during the training proved to be very helpful. We still have a ways to go, but are definitely seeing progress at home. Thanks for everything!"

About Hogwarts Cooking School: "This program was excellent --The best that my son and I have ever attended! The instructor was informative, enthusiastic, entertaining and energetic. It was a joy to see someone promote the joy of reading and the love of books!"

About Communion in the Ocean: "This was the first class Caitlyn ever attended and she just loved it. She couldn't wait to come back! I stayed thru each class and was truly impressed with the content, efficiency and caring of Mrs. Rivers. She is an excellent instructor!" Caitlyn's caregiver goes on to say: "Caitlyn's mother knew the class and instructor were excellent because of Caitlyn's reaction. She was very pleased!"

About Soccer Clinic (ages 3-4 and 5-6): "This was an awesome experience for Ashley. Mark Brown is so great with these kids. He makes it such a positive experience for the kids." and "Outstanding. Mr. Brown has a great deal of patience and enthusiasm. Great first soccer experience for my son." and "We are new to the area and are thrilled so far with the program!"

About Summer Blast: "I thought Grant and Jennifer did a great job. My son, Noah, really enjoyed this program. One thing I would recommend is prohibiting video games. I was upset one day when I picked Noah up and he was hanging over the shoulder of one boy who was playing a Gameboy. The point of this program for me was to get my son involved in outdoor activities; he was not allowed to take his NintendoDS with him. I'd stress that to parents in the future. Otherwise, this was a fantastic program and both my kids will be back next year!"

Summer 2007

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

WEST SHORE RECREATION COMMISSION - 2007 SUMMER PROGRAMS

	Cost	Hours	Sec-	Sons Enrolled	Max	% of	Revenue	Expense	Net Revenue
AQUATICS									
Aquatics	\$30,037	8/10		2	41	85%	\$1,385	\$427	\$958
Diving Lessons	43,553	7.5/10.5		2	23	96	1,151	472	679
Guard Start Camp	65	16	1	6	50		390	281	109
Learn To Swim	37	6	40	307	85		11,596	4,868	6,728
Open Water Scuba	133	24	1	8	57		1,104	760	344
Pool Parties - Exclusive	135	16	1	100	n/a		405	102	303
Rec Swim - Daily/Punch	520	n/a	1	1,174	n/a		2,279	2,750	-471
Rec Swim - Pool Parties	60,000	24	2	208	n/a		978	n/a	978
Water Obstacles	37	4/7.6	6	41	85		1,529	386	1,143
Water Workout	30/37	8/10	2	30	50		1,033	420	613
Wheel Swim	32	3	4	44	92		1,428	242	1,186
Youth Swim Lessons	37	4.7	12	90	87		3,330	1,220	2,110
Aquatics Subtotal				74	2,072		\$28,608	\$11,928	\$14,680
2006 Comparison				75	2,281		\$24,903	\$12,123	\$12,780
FITNESS									
Butts & Guts	42	13	1	7	28%		\$333	\$260	\$73
Cardio Kickboxing/Body Bar	39	15	1	11	55		429	200	229
Mobile Mommy Wheelies	41	6	1	7	47		311	160	151
Pilates	28	4.5	6	75	42		2,220	1,050	1,170
Step Workout	53	16	1	10	42		546	320	226
Strength & Tone	36	11	2	22	46		803	418	385
YogaFit	28	4.5	4	24	20		720	623	97
Fitness Subtotal				16	166		\$6,362	\$3,081	\$2,281
2006 Comparison				9	111		\$3,544	\$1,962	\$1,582
SPORTS									
Co-Rec Dodgeball	\$18	8	1	23	100%		\$443	\$96	\$347
Golf Camp	75	5	3	20	65		1,592	1,200	392
Golf Lessons	69	4	3	18	69		1,368	900	468
Men's Basketball	40	20	1	24	80		1,030	143	887
Rec Volleyball	40	20	1	30	100		1,304	143	1,161
Tennis 1-2-3	55	12	1	8	67		657	240	217
Sports Subtotal				10	123		\$6,194	\$2,722	\$3,472
2006 Comparison				8	111		\$5,211	\$2,071	\$3,140
LIFELONG LEARNING									
American Heart CPR	532	5	1	8	100%		\$296	\$184	\$72
Basic Digital Photography	24	3	1	6	60		151	60	91
Basic Handgun Safety	16	3	1	6	40		106	0	106
Beginner Ballrooms	64	5	2	21	53		1,420	945	475
Belly Dance Movement	46	6	2	25	83		1,192	384	808
Caring Canines	47	6	1	5	50		263	120	143
Computer Training	38/56	3/4.5	2	7	22		348	209	80
Dog Obedience	47	6	1	5	42		249	103	86
Outlook Express Mail & Internet	32	3	1	3	19		106	102	4
Puppy Kindergarten	47	6	1	6	50		310	163	147
Self Defense for Women	25	4	1	5	20		125	0	125
Tai Chi	97	12	1	8	30		902	555	347
Lifelong Learning Subtotal				15	166		\$5,429	\$3,538	\$2,391
2006 Comparison				15	140		\$6,353	\$2,788	\$3,565
YOUTH SCHOLARSHIPS									
Learn-To-Swim	\$18	n/a	1	2	n/a		\$36	\$36	\$0
Summer Blast	80	n/a	1	2	n/a		180	180	0
Scholarship Subtotal				2	4		\$196	\$196	\$0
2006 Scholarship Subtotal				1	3		\$0	\$0	\$0

Summer 2007

WEST SHORE RECREATION COMMISSION - 2007 SUMMER PROGRAMS

	Cost	Hours	Sec-	Sons Enrolled	Max	% of	Revenue	Expense	Net Revenue
YOUTH & TEEN									
Advanced Robotics	148	14	1	10	80%		\$2,368	\$1,988	\$400
Babysitting Certification	56	6	2	24	100		1,395	\$244	\$1,151
Baseball Camp	78	12	1	20	44		1,568	600	968
Boys Gym Class	31	5	1	4	40		124	120	4
Cheerleading/Athletic Training	42	3.8	2	11	48		488	330	158
Circle Time	56	4.5	1	7	58		362	230	132
Connection in the Ocean	48	6	1	18	75		892	576	316
Dance Party	42	3.8	1	6	50		752	180	572
Field Hockey Camp	42	3.8	2	39	49		1,504	979	525
Fire Files for Kids - new!	11	1.5	1	19	78		168	69	112
Forney Basketball Camp - new!	300	15	2	2	100		600	0	600
Girls Volleyball Camp	48	10	1	32	107		1,514	200	1,314
Golf Camp	115	10	4	22	79		2,330	2,000	330
Golf Lessons, Pee Wee	50	2	2	15	88		810	525	285
Gym Sports	56	6	1	10	83		560	400	160
Hip Hop Camp	35	3	1	11	92		418	275	143
Hogwarts Cooking School	21	1.5	1	10	83		216	98	118
Horsemanship	242	12.5	1	4	40		968	840	128
Kindergarten	56	4.5	1	5	42		297	165	132
Kindergarten Totals	37	3	3	21	58		810	481	349
Mini-Horsemanship	25	1.5	1	18	72		531	360	171
M.S Soccer Camp	58/72	3.8/7.5	2	16	53		1,015	736	279
MySonic Magical Music	84	3.8	1	4	40		395	219	176
PlayZone Day Camp	107/134	43/53.8	45	671	93		72,833	39,689	32,944
Preschool Dance & Movement	56	4.5	3	31	86		1,753	888	865
Sign Language Camp - new!	33	2.7	1	8	80		274	136	138
Soccer Clinic	38/51	3.8/5	4	53	91		2,325	1,023	1,302
Summer Blast	49/179	15/87	7	70	86		4,145	2,258	1,887
Summer Blast Junior	128	36	1	12	100		1,574	785	789
Summer Youth Tennis	27/64/57	4/6/08	11	62	46		2,258	1,541	717
USTA Tennis Tournament	11	9	3	16	67		198	0	198
Wild & Wacky Summer Science	51	6	1	19	79		1,028	648	383
Young Chefs Camp Adv. - new!	51	4.5	1	9	56		459	351	108
Youth Subtotal				111	1,279		\$106,458	\$59,654	\$47,404
2006 Comparison				93	1,117		\$97,321	\$53,898	\$43,423
TRIPS									
Cape May	585	16	1	34	77%		\$3,004	\$2,686	\$308
Mount Vernon & Gristmill - new!	70	12.3	1	35	78		2,520	2,201	319
NYC Day Trip	65	16	1	36	69		2,156	1,892	264
Trips Subtotal				3	105		\$7,770	\$6,979	\$791
2006 Comparison				5	167		\$9,059	\$6,244	\$2,815
SPECIAL EVENTS/SERVICES									
Brochure Sponsor Ads	various	n/a	1	2	n/a		\$850	\$0	\$850
Discounted Tickets *	various	n/a	28	792	n/a		22,198	21,220	978
Movie Tickets	6.50	n/a	1	2	n/a		13	13	0
Events/Services Subtotal				30	796		\$23,061	\$21,233	\$1,828
2006 Comparison				29	995		\$27,692	\$25,296	\$2,396
* includes commission for entire year of 62 tickets									
2007 Summer Total				261	4,641		\$181,078	\$108,231	\$72,847
2006 Summer Total				234	4,905		\$174,083	\$103,902	\$70,181
2005 Summer Total				233	5,308		\$190,489	\$115,127	\$75,362
2004 Summer Total				220	5,069		\$185,139	\$119,288	\$65,851
2003 Summer Total				212	5,637		\$189,888	\$116,890	\$72,998

Summer 2007

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

WEST SHORE RECREATION COMMISSION

YOUTH & TEEN (continued)	Cost	Hours	Seo- less	Enrolled	% of Max	Revenue	Expense	Net Revenue
Pirate Adventures - new!	\$21	1.3	1	11	59	231	113	118
Preschool Dance & Movement	\$95	4.5	2	18	75	1,025	526	499
Princess Party - new!	\$21	1.3	1	14	100	305	113	193
Santa's Craft Workshop	\$36	3.5	7	108	50	3,885	2,700	1,188
Soccer Clinic	\$44	4.5	2	24	100	1,056	240	816
Spanish w/ Seniors - <i>ClauddyColes</i>	\$78	7	1	3	30	234	180	54
Thomas Goes to the Zoo - <i>new!</i>	\$21	1.3	1	7	44	147	88	59
Wiggles Dance Party - <i>new!</i>	\$21	1.3	1	12	92	252	113	139
Youth & Teen Subtotal		42	467			\$17,871	\$10,076	\$7,595
2006 Comparison		48	521			\$21,083	\$13,188	\$8,495
2007 Fall Total		154	3,328			\$101,316	\$52,911	\$48,405
2006 Fall Total		172	3,124			\$98,467	\$46,331	\$52,136

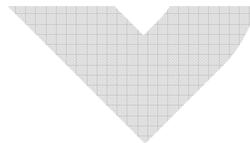
Cancelled Activities

43 cancelled (22% of 197 offered)

Aquatics (7)	Lifelong Learning (13)	Youth & Teens (17)
Adult Swim Lessons	Art Glass Sampler	Adventures with Dora A *
Open Water Scouts B	Caring Canines	Diana Club B
Youth Swim Lessons - Level 3 A	Computer Training - Level 1 B	Gym Sports
Youth Swim Lessons - Level 4 B & F	Computer Training - Level 2 A	Hip Hop
Youth Swim Lessons - Level 5 E	Dancing for Fitness *	Pirate Adventure A *
Youth Swim Lessons - Level 6 C	Fund College with Real Estate	Preschool Dance & Movement A, C
	Graphics and More	Princess Party A *
	Introduction to Stained Glass	Santa's Craft Workshop H, L & J
	Party Survival A	Spanish with Seniors: Exploring of
	Pinchot Park Book Tour A & B	Espanol *
	Sign Language	Thomas Goes to the Zoo *
	Waiting Parents Support System	USTA Youth Tennis Tournament
	Which Way Do I Go?	Wiggles Dance Party *
		Young Chef's Launch Into Space *
		Youth Horsemanship

* - new program

Fall 2007



WEST SHORE RECREATION COMMISSION

2007 Fall Statistical Report

Season Notes

- The Volleyball League gained four teams over the previous year for a total of 32 teams.
- For the second season, the printed registration guide was mailed specifically to 11,000 residents and non-residents in the RecWare registration software database instead of to all 30,000 postal patrons in the West Shore Rec service area.
- The Rec Commission facilitated a **Skatepark Feasibility Study** on behalf of the townships, boroughs and school district. Friday Architects/Planners of Philadelphia conducted the study.
- **Program Partners:** LB Smith Ford and Parthmore Funeral Home were partners for the fall recreation guide.

Participant Comments - A sampling of comments from participant evaluation forms.

About Puppy Kindergarten:

"The instructor was very knowledgeable. I am so glad this class is offered."

About Trees for Your Home Landscape:

"For future, would like more info on common trees. A lot of uncommon trees were shown. Great speaker - Great personality! Very knowledgeable and willing to answer any and all questions!"

About Stress Management Yoga:

"This was my first yoga class. It's perfect for a beginner. Instructor does a great job!"

"I found this class to be beneficial to me mentally, spiritually and emotionally. The instructor was well-prepared and knowledgeable and helpful. A positive experience."

"The class is relaxing, interesting and challenging. The instructor is notably schooled and practiced in his craft. A very positive experience."

Participation by Municipality

Municipality	2007	2006	Population	Notes
Fairview Township	706	737	14,321	These numbers do not include Pinch Party attendance or Rec Swim daily admissions.
Goldsboro Borough	32	38	959	
Lemoyne Borough	107	143	3,895	
Lewisberry Borough	11	15	385	
Lower Allen Township	426	406	13,583	
Newberry Township	447	464	14,332	
New Cumberland Borough	217	273	7,349	
WSSB / WSRG	20	NA		
Non-residents	458	535		
Total	2,424	2,611	54,904	

Fall 2007

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-202

Final Draft - January 9, 2009

Imagine West Shore

2007 Fall Statistical Report

AQUATICS	Cost	Hours	Sec-tions	Enrolled	% of Max	Revenue	Expense	Net Revenue
Aquacise	\$22/\$58	8/15	2	37	77%	\$1,619	\$557	\$1,062
Diving Lessons	\$60	12	1	11	92	732	306	426
Exclusive Parties	\$135	28	1	404	NA	1,721	455	1,266
Hydro Hike	\$60	15	1	8	33	498	409	89
Open Water Souba	\$133	9	1	8	57	1,211	790	451
Rec Swim - Daily/Push Card	\$5/\$20	54	1	375	n/a	1,108	1,457	(349)
Rec Swim - Pool Parties	\$50/\$90	51	2	604	n/a	2,556	in daily fees	2,556
Water Olympics	\$37	4.7	2	15	94	555	126	429
Water Workout	\$22/\$52	6/14	2	32	53	1,645	935	709
Whee Swim	\$32	3	5	60	100	1,920	327	1,593
Youth Swim Lessons	\$37	4.7	12	97	95	3,607	1,258	2,349
Aquatic Subtotal			30	1,651		\$17,172	\$6,591	\$10,581
2006 Comparison			36	1,326		\$17,144	\$5,992	\$11,152
FITNESS								
Aerobic Dance	\$49/\$52	14/16	2	26	43%	\$1,311	\$765	\$546
Butts & Guts	\$39/\$48	12/15	2	24	48	1,874	970	904
Cardio Mix - new	\$28	4.5	2	13	22	385	285	120
Cardio Kickboxing	\$61	21	1	13	59	810	399	411
Mobile Mommy	\$42	4.5	2	15	63	552	390	192
Plates	\$28	4.5	6	102	54	3,006	1,050	1,956
Step Challenge	\$33/\$53	10/16	2	31	65	1,273	551	722
Strength & Tone	\$43/\$50	13/15	2	32	67	1,488	532	956
YogaFit	\$28	4.5	4	34	26	974	973	99
Fitness Subtotal			23	290		\$11,673	\$5,767	\$5,906
2006 Comparison			23	298		\$10,694	\$4,321	\$6,373
SPORTS								
Adult Tennis	\$40	8	1	10	83%	\$400	\$178	\$224
Co-Rec Dodgeball	\$18	8	1	21	95	385	64	321
Co-Rec Indoor Soccer	\$26	8	1	9	64	242	65	177
Co-Rec Volleyball	\$40	20	2	47	81	2,058	143	1,915
Golf Lessons	\$69	4	1	12	120	848	600	248
Men's Basketball	\$40	20	3	53	95	2,306	286	2,022
Men's 35+ Basketball	\$40	20	2	27	45	1,128	286	842
Volleyball League	\$442	38	4	317	62	14,802	5,854	8,948
Sports Subtotal			14	486		\$22,189	\$7,474	\$14,695
2006 Comparison			15	495		\$21,720	\$6,440	\$15,280
SPECIAL SERVICES								
Bonus Book	\$25		1	2	13%	\$25	\$18	\$7
Brochure Sponsor Ads	varied		1	2	NA	850	0	850
Discount Tickets	varied		3	9	NA	458	458	0
Letters to Santa - new!	\$3		1	10	10	30	13	17
Trinkets & Treasures - new!	10/15	3.5	2	8	13	52	43	9
Services Subtotal			6	23		\$1,435	\$532	\$903
2006 Comparison			8	23		\$1,985	\$687	\$1,298

West Shore Recreation Commission

2007 Fall Statistical Report

LIFELONG LEARNING	Cost	Hours	Sec-tions	Enrolled	% of Max	Revenue	Expense	Net Revenue
A Splash of Spanish	\$48	9	1	21	79%	\$1,032	\$270	\$762
American Heart CPR	\$32	5	1	7	88	234	161	73
American Heart First Aid	\$35	5	1	7	88	257	175	82
Basic Digital Photography	\$24	3	1	10	100	254	60	194
Beginner Ballroom	\$64	5	1	8	40	589	390	209
Beginner Exotic	\$49	4	1	3	19	147	136	11
Beg. Kayak Experience - new!	\$10	1.5	3	16	89	172	80	122
Belly Dance Movement	\$64	7	1	14	93	756	224	532
Basic Handgun	\$16	3	1	6	40	101	0	101
Car Care for Women - new!	\$10	2	1	3	15	17	0	17
Computer Training Levels 1-4	\$38/\$674	34/56	4	22	34	1,250	788	461
Dog Obedience	\$47	6	1	6	50	296	141	155
Intro to Adobe Photoshop - new	\$24	3.0	1	10	100	247	60	187
Invest in Your Debt - new!	\$18	3.0	1	18	60	293	150	143
JuJitsu	\$33	12	1	4	20	192	80	112
Line Dancing - new!	\$64	3.6	1	10	50	673	488	187
Outlook Express E-mail/Internet	\$38	3.0	1	3	19	125	102	23
Party Survival	\$64	5	1	12	60	844	540	304
Power Point Basics	\$49	4	1	6	38	309	172	137
Pruning Trees & Shrubs - new!	\$17	1.5	1	5	18	95	75	20
Puppy Kindergarten	\$47	6	1	11	92	470	141	329
Reverse Mortgage	\$7	1.5	1	12	60	63	0	63
Self Defense Workshop	\$12	3	2	17	43	208	0	208
Spend Smart - new!	\$18	3	1	11	37	180	150	30
Stress Management Yoga	\$49	9	2	18	36	961	396	565
Tel Chi	\$97	12	1	15	50	1,484	1,080	404
Trees for Home Landscaping - new!	\$17	1.5	1	5	18	85	75	10
Lifelong Learning Subtotal			34	280		\$11,284	\$5,793	\$5,491
2006 Comparison			42	373		\$16,642	\$9,200	\$7,642
TRIPS								
Holiday Shopping in NYC	\$54	16	1	50	96%	\$2,799	\$1,892	\$907
NYC Weekend	\$206	36	3	37	84	10,797	8,842	1,955
Radio City Christmas Spectacular	\$138	16	1	44	100	5,295	4,944	351
Trips Subtotal			5	131		\$19,892	\$16,678	\$3,214
2006 Comparison			2	88		\$8,589	\$6,503	\$2,086
YOUTH & TEEN								
Adventures with Dora - new!	\$21	1.3	1	7	44%	\$153	\$88	\$65
Babysitting Certification	\$56	6	2	20	83	1,154	487	667
Circle Time	\$56	4.5	1	12	100	672	328	343
Drama Club	\$46	6	2	40	100	1,794	1,280	514
Fall Fun Day	\$43	10	3	43	48	1,849	944	905
Fall Youth Tennis	\$27	4	6	41	88	1,123	778	344
Fun with Money - new!	\$9	1.5	1	8	53	75	0	75
Golf Lessons	\$38/\$44	1.5/2.3	2	14	70	568	440	128
Halloween Pony Prance	\$28	1.5	1	20	80	560	400	160
Hogwart's Cooking School	\$21	1.5	1	8	67	168	84	84
Junior Judo	\$32	8	1	6	30	192	0	192
Kinder Gym	\$56	4.5	2	23	96	1,288	625	663
Kinder Tots	\$37	3	2	16	67	592	307	285
Mini Horsemanship	\$28	1.5	1	12	48	344	240	104

West Shore Recreation Commission

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

APPENDIX D.1.11

WORMLEYSBURG BOROUGH 2008 SUMMARY OF RECREATION PROGRAMS

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-204

Final Draft – January 9, 2009

Imagine West Shore

Wormleysburg Borough Summary of Recreation Programs

The Recreation Board offers many programs during the year. We start with the Easter Egg Hunt in the spring. May brings Community Day. We have co-sponsored Teen Pool Parties the last few years with Lemoyne. We offer Movies in the Parks once a month during the summer. October brings a Halloween Party for the children and the Christmas Party is the last event of the year.

The Board sponsors a few other items: a bus trip to Lancaster for a dinner show, Home Decorating Contest at Christmas time with prizes donated by the businesses of the community. The Board offers the park at North Second Street to the baseball and football organizations to offer a program to the youth of the community. Registrations run about 100-125 participants for each sport season.

The Board is also looking to improve the adult programs provided to residents. The Borough provides assistance to residents who register with West Shore Recreation Commission (WSRC) to offset additional costs for non-participants.

Cost and attendance for each program:

Activity	Attendance Estimate	Budgeted Expense
Easter Egg Hunt	125 persons	\$500
Community Day	400 persons	\$3,000
Pool Parties (3)	25 – 75 persons	\$500
Movies in the Park (6)	20 – 100 persons	\$750
Adult Trip	42 persons	\$1,000
Halloween Party	100 persons	\$750
Christmas Party	100 persons	\$1,000

Submitted by Wormleysburg Borough Recreation Board.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-205

Final Draft – January 9, 2009

Imagine West Shore

APPENDIX D.1.12

West Shore Recreation Commission

New Program Costs

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-206

Final Draft – January 9, 2009

Imagine West Shore

WEST SHORE RECREATION COMMISSION Establishing New Program Costs

CATEGORY	COST RECOVERY PERCENTAGE
ADULT CLASSES - Instructor paid hourly (Computer, Swim Lessons, Gardening, etc.)	80% (range: 70-125%+)
YOUTH/TEEN CLASSES (Gymnastics, Acting, Swim Lessons, etc.)	60% (range: 50-100 +%)
YOUTH SPORTS (Sports Camps, Leagues, Swim Team, etc.)	75% (range: 65-100 +%)
ADULT FITNESS - Instructor paid hourly (Aerobic Dance, Yoga, Aquacise, Hydro Hike)	100% (range: 95-150 +%)
ADULT SPORTS (Leagues, Recreation Sports, Tennis, Tournaments, etc.)	125% (range: 100-400 +%)
PER PERSON - Contract Instructors who are paid per person (Golf Lessons, SCUBA, CPR, Dance, etc.)	Under \$50: 40-50+% Under \$100: 30-40% Under \$150: 20-30% Under \$200: 15-20%
SPECIAL EVENTS (non-sport one-day activities)	30% (range: 20-100 +%)
TRIPS	\$300/bus - 20+%
NON-RESIDENTS - add to resident price	20%

- Use percentage of revenue (“cost recovery”) to be gained over all direct expenses
- Base price on the minimum number of participants (Ratio of min. to max. = 35-400 %)
- Do not drop below already established costs
- Net revenue goes toward overhead costs such as FICA, insurance, office costs, office staff, equipment, vehicles, supplies, printing, telephones, etc.
- Expenses to include: instructor, supplies, excessive postage and telephone, contracted services (bus, admissions), facility rental, travel, specific equipment and any other costs associated directly with the program
- Consider the amount of administrative time invested into the program
- To figure the program fee:
 - Program Costs X Cost Recovery % = Net Revenue to be made
 - Program Costs + Cost Recovery = Total Cost
 - Total Cost divided by Participant Minimum = Cost Per Person
 - Cost Per Person X Non-resident % = Non-resident Fee

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-207

Final Draft – January 9, 2009

Recreation, Park, and Open Space Profile

Recreation, Park, and Open Space Profile

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-1

Final Draft – January 9, 2009

Recreation, Park, and Open Space Profile

This page intentionally left blank.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-2

Final Draft – January 9, 2009

Recreation, Park, and Open Space Profile

Executive Summary

Introduction

In 2007, the Boroughs of Camp Hill, Lemoyne, and Wormleysburg embarked on a two-year collaborative planning initiative with the assistance of ARRO Consulting Inc, and RETTEW Associates, Inc. to develop a regional comprehensive plan. The plan includes a Recreation, Park, and Open Space Plan component that was primarily funded through the Pennsylvania Department of Conservation and Natural Resources' (DCNR) Comprehensive Recreation, Park, and Open Space Plan Grant Program. This Recreation, Park, and Open Space Plan component inventories the current state of recreation programming and park facilities within the Imagine West Shore (IWS) region and provides an assessment of the existing conditions, which provides the foundation for implementation strategies that are designed to help the boroughs meet the IWS regions' recreation, park, and open space needs over the next ten years.

Regional Demographic Profile

In 1970, the boroughs collectively had a population of 17,748. According to the Cumberland County Planning Commission, this population decreased by 3,721 people or 21% by 2005. The estimated population within the IWS region for 2005 was 14,027. Between 2005 and 2020, the population of the boroughs is forecasted to modestly increase by 9% or 1,258 persons with a projected population of 15,285. The boroughs' population composition is similar with slightly more females to males and larger percentages of adults aged 45 to 49, as well as children under age 5. Differences in population characteristic include Camp Hill having a higher percentage of adults over the age of 65 and school aged children, while Wormleysburg and Lemoyne Boroughs have higher percentages of adults between the ages of 20 and 35.

With regard to household size within the IWS region, this has decreased by 2% between 1990 and 2000. According to the Cumberland County Planning Commission, the average household size for the three boroughs was 2.1 persons, while the county and state averages were approximately 2.4 persons per household. The number of persons living under one roof have been trending downward for a number of years as a result of families having fewer or no children and non-traditional households, namely single parent households and individuals living alone. More detailed information on the IWS region's demographics can be found in Section E.1, Demographic Profile.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Recreation, Park, and Open Space Profile

Public Input

Four public outreach methods were used to garner input from the IWS region's residents. The methods include obtaining draft plan reviews and input from the IWS Comprehensive Plan Steering Committee, interviewing 17 stakeholders and 3 park and recreation community groups, distributing a regional recreation survey to residents, and holding public meetings/hearings in accordance with Section 302 of the Pennsylvania Municipalities Planning Code. Implementation of these four outreach methods exceeded the public participation requirements of DCNR.

The purpose of engaging the public in such a comprehensive manner is to learn the opinions and attitudes of residents regarding park and recreational programs and facilities from differing viewpoints. When comparing the responses from all four public outreach efforts, it becomes clear what top three recreational amenities are lacking and most desired by the IWS residents. The top three most desired recreational amenities are:

1. To create a trail network that connects points of interest within the IWS region. The preference is for trails to be off-road and within greenways that incorporate passive recreation, soften the built environment, and protect natural resources.
2. To create a better physical connection with the Susquehanna River. The preference is to improve access to the River for active water sports, such as boating, kayaking, and passive recreation along its shore, including walking and biking.
3. To increase year-round indoor activities. Specific activities should include senior programs, play areas, basketball, game room, and weight room. Constructing a new community building within Wormleysburg Borough was specifically identified.

On a final note with regard to public opinion, all three public outreach efforts showed concern over funding for recreation, parks, and open space. Most residents feel that existing facilities should be adequately maintained and expanded before new facilities are purchased. Finding creative ways to enhance the IWS region's existing recreation, park, and open space infrastructure without spending a lot of tax dollars is important to residents.

Borough Recreation and Park Administration

Administering borough recreation and park services within the IWS region happens in three very distinct ways. Camp Hill Borough employs a full-time Director to manage its park and recreation activities with input from the borough's recreation commission. Lemoyne Borough utilizes its parks and recreation committee to manage the park and recreation facilities, while the West Shore Recreation Commission (WSRC) is hired to provide recreational programs to residents. Wormleysburg Borough exclusively utilizes its recreation board to manage its park and recreation facilities and programs.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Recreation, Park, and Open Space Profile

Even with these differences, some commonalities do exist in the way that boroughs administer their recreation and park services. Each borough uses its public works department for general repair and improvements to its facilities and more than 100 volunteers assist the Boroughs in bringing recreation and park services to the community. The boroughs depend greatly on volunteers to help maintain and manage the various borough recreation facilities, programs, and events offered to residents.

Recreation, Park, and Open Space Facilities

Within the Boroughs of Camp Hill, Lemoyne, and Wormleysburg, a variety of recreation, park, and open space facilities are available to residents. These facilities are owned and operated by many different entities, including the boroughs, school districts, non-profit organizations, and private businesses. The IWS region has a land area of 2,969 acres of which approximately 145 acres are dedicated to borough recreation, park, and open space facilities. These borough facilities include community rooms, mini-parks, neighborhood parks, community parks, nature preserves, specialty parks, and linear parks. The 145 acres are divided into 21 separate facilities that range in size from .06 to 53 acres

Camp Hill Borough's five recreation, park, and open space facilities include one community park, one community room, one linear park, one neighborhood park, and one specialty park. Together these facilities represent approximately 69 acres of borough owned and operated property that are devoted to the recreation and leisure needs of its resident population of 7,424.

Lemoyne Borough's ten recreation, park, and open space facilities include one community room, two community parks, one mini-park, three neighborhood parks, and three specialty parks. The borough has approximately 35 acres devoted to providing recreation and leisure activities to its resident population of 3,952.

Wormleysburg Borough's six recreation, park, and open space facilities include one community room, two community parks, one neighborhood park, and two specialty parks. Collectively, the borough has over 41 acres providing recreation and leisure activities to its resident population of 2,651.

The non-borough facilities provided through the school districts and various non-profit organizations contribute another 58 acres of recreation, park, and open space opportunities to the IWS region. These facilities include one indoor facility, four mini-parks, five neighborhood parks, and three specialty parks.

To determine if the IWS region's recreation, park, and open space facilities meet the needs of the three boroughs' 14,027 residents, a comparison is by first totaling the boroughs, school districts, and non-profit organizations facilities and then comparing it against the recreation, park, and open space guidelines of the National Recreation and Park Association (NRPA). The NRPA standards and

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Recreation, Park, and Open Space Profile

guidelines are used to determine if the boroughs collectively contain the necessary amount and distribution of recreation, park and open space facilities to meet the needs of its current and future residents.

The NRPA recognizes that one size does not fit all and encourages flexibility in the application of its national standards and guidelines at the local level. The standards and guidelines used within the Recreation, Park, and Open Space Plan were modified to better reflect the level of services provided by the IWS region's existing recreation, park and open space facilities. The modifications include adjusting facility size ranges for each park classification and using larger service areas with smaller acre to population ratios to compensate for the extensive network of sidewalks and the compact land uses of the IWS region. The comparison results are listed in Table D. 1.1.

Table D.1.1. IWS Region's Recreation, Park, and Open Space Facilities Compared to Locally Adjusted NRPA Standards

Park Classification	Locally Adjusted NRPA Standards	Current Acres	Year 2005	Year 2020
			IWS Population 14,027 Surplus / Deficit (-) Acres	IWS Population 15,285 Surplus / Deficit (-) Acres
Mini-park	½ acre per 1,000 residents	1.64	-5.37	-6.00
Neighborhood	1 acre per 1,000 residents	32.57	18.54	17.28
Community	5 acres per 1,000 residents	92.78	22.63	16.63
Linear	Variable	3	0	0
Specialty	Variable	59.15	0	0

*Information based on 1990 Recreation, Park and Open Space Standards and Guidelines, the 1996 Park, Recreation, Open Space and Greenway Guidelines, and Tables D.1.2, D.1.3, D.1.4, D.1.5, and D.1.6.

At first glance the Table shows that there is a 6-acre shortage of mini-parks within the IWS region today, as well as anticipated in 2020. However, when the each facility's amenities are reviewed, one can see that many neighborhood and community parks offer recreational amenities typically found in mini-parks. Therefore, there appears to be adequate mini-park amenities within the IWS region to meet both current and forecasted population demands. This observation confirms how NRPA guidelines and standards are best used as a guide and local considerations must be made part of the analysis when making final determinations on the provision of recreation, park, and open space facilities within a community.

Recreation Programs

Within the IWS region, more than 200 recreational programs are available to residents throughout the year. These programs are offered by many different entities, including the boroughs, county, school districts, non-profit organizations, and private businesses. These programs are quite diverse and range from free to expensive fees, active to passive activities, and young to old target participants.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Recreation, Park, and Open Space Profile

Camp Hill Borough's Recreation Department offers over 60 recreation programs. The programs range from free special events for all ages to inexpensively priced swimming lessons for youth to the more costly exercise classes for adults. The largest program offered is the Siebert Park Day Camp in the summer for ages 5 through 12. Activities fall into the categories of fitness, arts and crafts, aquatics, enrichment, sports, services, and special events. Camp Hill Borough's Recreation Department also coordinates recreation activities in conjunction with the Camp Hill School District and its Lion Foundation to avoid duplication of programs. The borough has an active set of youth sports organizations, separate from the recreation department, available to residents for baseball, softball, soccer, and swimming.

Lemoyne Borough residents have access to the borough's special events, its swimming pool and WSRC supplying recreation opportunities for all ages. Sixty programs were organized by WSRC and scheduled within the borough's community room, parks, and the two public schools located within the borough. Activities ranged from aquatics, fitness and wellness, lifelong learning, special events, services, sports, and trips. Programs are designed for infants (Whee Swim, Mystical, Magical, Musical Trips) through older adults (Golden Bodies for ages 65+). With WSRC's comprehensive, regional approach to programs, borough staff and Council concentrate on several annual special events (Hometown Day, Halloween Parade, and Christmas Tree Lighting) and the operation of the Lemoyne Borough Swimming Pool.

Wormleysburg Borough's Recreation Board plans and conducts recreation activities. Its primary focus is offering free special events to the community. Parties for children 12 and under center on holidays (Easter, Halloween, and Christmas) and a fishing derby is held in the spring. Additional special events open to individuals of all ages in the community include summer movies in the park and an annual community day in May. In addition, 102 residents participated in WSRC activities in 2007.

Complimenting the three boroughs' recreation programs, are the public recreation opportunities offered by the Cleve J. Fredricksen Library, located in Camp Hill Borough. The library offers recreation opportunities for all ages that include enrichment classes, social activities, and special events that are recreational in nature, as well as hosts an extensive series of teen activities that complement the boroughs' focus on children. Over 70 Library programs were advertised in 2007. Additionally, non-profit youth athletic associations offer the IWS region organized instruction and competition in baseball, softball, cheerleading, football, soccer, and swimming.

Implementation Strategies

Based upon the data collected and public input, seven key strategies are developed to guide the enhancement of recreation, park, and open space activities within the IWS region for the next 10 years. The seven key strategies are:

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Recreation, Park, and Open Space Profile

- **D.1.a. Key Strategy: Establish recreation, park, and open space mission statements and goals for all three boroughs.**
 - Camp Hill Borough should consider establishing its own recreation, park, and open space mission statement and goals.
 - Three boroughs may also want to consider establishing a single recreation, park, and open space mission statement and supporting goals for the entire IWS region.
- **D.1.b. Key Strategy: Establish a network of trails for biking, hiking, and jogging that connects regional points of interest by making maximum use of greenways and linear parks.**
 - Consider developing a trail network for the IWS region. The boroughs could realize an economy of scale by cooperatively applying for grants to prepare a regional greenway and trail master plan.
 - Should a joint approach not be pursued, each borough could independently develop a master plan and implement a trail network within its own jurisdiction, anticipating logical connection points to neighboring municipalities.
 - Consider working with Pennsylvania Department of Transportation to identify state roads that can presently accommodate bike lanes and program future road improvements to allow for these lanes as transportation enhancement projects are funded.
 - Consider working with property owners to acquire land or easements where off-road trails would benefit the overall proposed non-motorized transportation network.
 - Consider adopting riparian forest buffer provisions within borough land development codes.
- **D.1.c. Key Strategy: Repair and/or upgrade the three boroughs' existing park facilities.**
 - Continue park inspection programs, which are effective at keeping park amenities maintained and safe for park visitors.
 - Lemoyne Borough should consider working with WSRC on its future park assessments against the Consumer Product Safety Commission standards.
 - Consider systematically developing park master site plans for every park within the IWS region giving priority to parks with the most need of repairs and/or antiquated amenities.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Recreation, Park, and Open Space Profile

- **D.1.d. Key Strategy: Locate new mini- or neighborhood parks in neighborhoods that are currently under served by the IWS region's existing park facilities.**
 - For neighborhoods without safe pedestrian access to parks, consider acquiring land for future parks as opportunities present themselves. Methods that the boroughs can employ towards securing additional parkland may include fee simple acquisition, option to buy, land donations, condemnation, and conservation easements.
 - As new areas for parks are acquired, consider maintaining them as open playfields until proper planning for recreational amenities, which will aid in the pursuit of grant funding.

- **D.1.e. Key Strategy: Enhance the delivery of borough recreation services to meet the needs of the IWS region and reduce duplication of efforts.**
 - Consider establishing a recreation and park revenue policy that establishes a framework for borough recreation and park events and services that local elected officials, staff members and the public can support.
 - Consider scheduling periodic meetings between the administrators of the public recreation programs (the boroughs, WSRC and the library) for purposes of information sharing, cooperative planning and programmatic efforts, and the reduction of duplicated programs.
 - Formalize a joint recreation and park committee for the IWS region that is recognized and provided with authority by the boroughs to join forces and resources in the coordination of recreation events and services for the IWS community.

- **D.1.f. Key Strategy: Provide adequate staffing and administrative support for public recreation and park services.**
 - Boroughs without professional staff may want to consider adding staff or contracting with a neighboring regional recreation service agency with the objective of providing residents with access to programs and services for all ages, abilities, and income levels.
 - Camp Hill Borough should consider hiring part-time staff for the summer season to strengthen recreation services while the Director is out of the office overseeing recreation programs.
 - Wormleysburg Borough should consider augmenting its park and recreation services by joining the West Shore Recreation Commission.
 - Consideration should be given to the boroughs investing in recreation and park software to track registrations and provide residents with online information and registration options.
 - Consider jointly hiring a Certified Playground Safety Inspector (CPSI) to audit and inspect borough play structures. The boroughs could contract with a local CPSI for the service or have at least one borough employee from the IWS region acquire and maintain this two-year certification.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Recreation, Park, and Open Space Profile

This page intentionally left blank.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-10

Final Draft – January 9, 2009

Recreation, Park, and Open Space Profile

Introduction

Recreation, parks, and open space have a profound impact on the IWS region's quality of life, as well as its economic vitality. These community assets help to foster social interaction, improve physical health through exercise, and reinforce an appreciation for the natural environment's flora and fauna. Additionally, with unrestricted access to the world community through the Internet, physical proximity to business centers has become less important to families and businesses when making decisions on where to locate. Factors such as the quality of schools, low crime, provision of community services, and recreational opportunity are playing larger roles in these decisions. The quality and availability of recreation, parks, and open space has never been more important to the IWS region's health and well being as it is today's society. Through this plan section the boroughs take measure of the existing recreational resources in an effort to meet the current needs and future expectations of their residents.

Plan Purpose and Goals and Community Background

To meet the Cumberland County Planning Commission (CCPC) and Pennsylvania Department of Conservation and Natural Resources' (DCNR) requirements for recreation, parks, and open space planning, this section's recreation, parks, and open space discussion is supported by the community background, socio-economic characteristics, and physical attributes discussed in other Sections of this Comprehensive Plan. The following list identifies the Sections where this supporting documentation is found:

- Section A.1, Introduction – Describes the purpose of this Plan, notes community concerns to be addressed, what this plan intends to accomplish, regional setting and geographic location, and how the public is to use this plan.
- Section E.1, Demographic Profile – Provides socio-economic trends based upon age, ethnicity, and gender.
- Section E.2, Existing Land Use Profile – Provides existing land use information and graphically represents the diversity of the boroughs' land use on Map E.2.1.
- Section E.3, Natural, Cultural, and Historic Resources Profile – Inventories and discusses the importance of floodplains, wetlands, waterways, unique natural areas, woodlands, geological features, steep slopes, soils, and significant historic and cultural sites. Maps E.3.1 through E.3.9 depict the boroughs' natural, cultural, and historic resources.
- Section E.4, Transportation Profile – Provides information on the man-made corridors that traverse the IWS region. Map E.4.1 depicts the man-made corridors. Although DCNR's guidelines call for a single map that shows man-made corridors, water resources, natural features, steep slopes, and cultural and historic resources, it is not provided because placing all these layers of data on one map that fits within the framework of this plan renders it difficult, if not impossible, to interpret.
- Section E.6, Community Facilities Profile – Identifies the governmental structure of the three boroughs.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

- Section E.7, Economic Base Profile – Describes educational attainment, per capita income, major employment sectors, and the overall economic and fiscal health of the IWS region.

This section identifies the existing condition of the IWS region's recreation, parks, and open space facilities and programs to shed light on appropriate recommendations for their expansion and improvement. It is divided into two parts, a Profile and Element component. The Profile component discusses the public participation process (Page D.1-14), the boroughs' recreation and park administration (Page D.1-19) and recreation and park personnel (Page D.1-26), inventories park and open space facilities (Page D.1-31), facilities and equipment maintenance programs (D.1-51), recreation programs (Page D.1-52), and financial resources earmarked for the provision of recreation within the region (Page D.1-59). The Element component documents the recreation, park, and open space themes identified by the boroughs (Page D.1-69), describes regional implementation strategies and recommendations (Page D.1-73), and organizes the strategies into a prioritized five-year implementation plan for operations (Page D.1-90) and ten-year capital improvement plan for facilities and (Page D.1-101).

The bulk of the information presented in this section was obtained through surveys completed by the Camp Hill Borough Recreation Department Director, Lemoyne Borough Manager and Public Works Director, West Shore Recreation Commission (WSRC) Director, and the Wormleysburg Borough Manager and Recreation Board Chairman. The surveys used to solicit the boroughs' input and participation in this plan section are found in Appendices D.1.1 and D.1.2.

Borough Recreation and Park Mission Statements and Goals

A mission statement concisely describes a recreation and park organization's purpose and responsibilities in upholding the interests of its constituents. Goals established by such an organization allows it to benchmark progress towards achieving its mission. Goals also provide the organization with the framework in which implementation strategies are organized for easy execution.

For a successful recreation, parks, and open space network within the IWS region, it is important that each borough have a mission statement and goals that are clearly focused on guiding its recreation and park activities over the next 10 years. Presently, Lemoyne and Wormleysburg Boroughs have statements and goals that provide their recreation and park organizations with direction in meeting the recreational needs of their community. These are:

- Lemoyne Borough
 - Mission Statement:
 - To provide the residents of the Borough of Lemoyne with safe, well maintained, regionally located, and handicapped accessible recreational facilities and to insure appropriate open space is maintained.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

- Goals:
 - Maintain high quality parks, recreational areas, and open space.
 - Expand parks, recreational areas, and open space when practical.
- Wormleensburg Borough
 - Mission Statement:
 - To identify and develop more areas for the purpose of recreational activities and buffer zones.
 - Goals:
 - Expand recreation possibilities by improving existing parks, developing new parks, and building a community center.
 - Expand senior activities.
 - Add facilities that expand recreation for residents ages 16 through 45.

It is recommended that Camp Hill Borough establish its own mission statement and goals. However, consideration may be given to establishing a single mission statement and supporting goals for the entire IWS region. The following draft mission statement and goals are provided for the boroughs' consideration:

- Imagine West Shore Region
 - Draft Mission Statement:
 - To provide a premier recreation, park, and open space network within the IWS region that meets the expectation of residents by providing life-long recreational opportunities that contribute to the IWS region's high quality of life.
 - Draft Goals:
 - Maintain high quality recreation, parks, and open space.
 - Improve existing recreation, parks, and open space.
 - Expand existing recreation, parks, and open space areas.
 - Develop new parks in neighborhoods with no or limited pedestrian access to existing parks, recreational areas, and open space.
 - Provide a conveniently located community center within each borough.
 - Expand leisure activities for all age groups.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleensburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

- Add facilities that expand recreation for residents ages 16 through 45, such as skate parks and community centers.
- Provide a network of biking, walking, and jogging trails throughout the IWS region.
- Develop greenbelts to connect parks and residential areas.
- Increase year-round recreational programs for residents.
- Improve access to and use of the Susquehanna River.

Public Participation

As part of the open space, park, and recreation planning process, four public outreach methods were used to garner input from the IWS region's residents. The planning staff sought community input through the IWS Comprehensive Plan Steering Committee, stakeholder interviews and community groups, the 2008 Regional Recreation Survey for the Boroughs of Camp Hill, Lemoyne, and Wormleysburg, and Borough public meetings/hearings held in accordance with Section 302 of the Pennsylvania Municipalities Planning Code (MPC). The combined use of these four methods of outreach exceeds the public participation requirements of the DCNR Comprehensive Recreation, Park, and Open Space Plan Grant Program.

The purpose of engaging the public in such a comprehensive manner is to learn the opinions and attitudes of residents regarding park and recreational programs and facilities from differing viewpoints. The objectives of the public participation program are to document current recreational patterns and factors limiting participation, attitudes regarding park and recreational facilities, opinions about current recreational opportunities, and recreational priorities for the future.

Imagine West Shore Comprehensive Plan Steering Committee

The most notable contribution was from the IWS Comprehensive Plan Steering Committee, which was engaged in the planning process from the beginning through the regional comprehensive plan's adoption. The committee was made up of municipal officials, community leaders, and residents representing all three boroughs. Early in the planning process, the committee participated in a consensus building exercise that identified each borough's top ten assets and challenges for the next 10 years. These priorities were then analyzed and the recurring responses used to establish regional themes for the IWS comprehensive plan. The following list summarizes the regional recreation, parks, and open space themes that resulted:

- Parks are important to attract families and maintain the quality of life.
- Provide a varied range of active and passive recreation opportunities (services, programs, and facilities) for all users.
- Use natural features to provide better connections between neighborhoods, parks, areas, and communities.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

- Enhance community and neighborhood aesthetics and attractiveness.
- Green neighborhoods and soften the urban edge using street trees, landscaping, and pocket parks.
- Improve access to, utilization of, and promotion of the Susquehanna River, as it is an important resource.
- Flooding and stormwater management (natural methods) are key considerations surrounding small streams, specific areas, and the Susquehanna River.
- Location, proximity, and connections between the boroughs are an asset in cooperating to provide recreation, parks, and open space.
- Much inter-municipal cooperation and not competition is needed for recreation, parks, and open space. The WSRC is an example of existing park and recreation regional cooperation.
- Duplication of services and programs exist.
- Good, open school district and borough relationships are important for providing park and recreation opportunities.
- There is concern over taxes versus the level of service and maintenance required for parks and recreation services.

In addition to these recreational themes, the steering committee identified the following needs through its discussions on the Natural, Cultural, and Historic Resources, Transportation, and Housing and Neighborhood Plan Elements:

- Greenway and water trail development and river access along the Susquehanna River and Conodoguinet Creek. (Implementation Strategy B.3.a.)
- Develop or revise Capital Improvements Programs for community facilities such as recreation, parks, and open space. (Implementation Strategy B.4.e.)
- Determine if there is interest and if it is feasible to repair the Walnut Street Bridge. (Implementation Strategy B.4.j.)
- Develop neighborhood greens and pocket parks. (Implementation Strategy B.5.a)
 - Lemoyne Borough:
 - North of 5th Street between Frazier Road and Walnut Street.
 - North of 9th Street on the west side between Ohio and Pennsylvania Avenues.
 - Herman Avenue between the southwest corner of South 6th Street and Herman Avenue.
- Ensure that school recreation facilities and municipal parks are retained and used by neighborhood residents. (Implementation Strategy B.5.b)
 - Camp Hill School District's Shaffer Elementary School.
 - West Shore School District's Lemoyne Middle School.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Recreation, Park, and Open Space Stakeholder and Community Group Interviews

To engage additional stakeholders from the IWS region, interviews were held with 17 individuals, and three community group meetings were attended. The stakeholder interviews provided recreation, parks, and open space perspectives from 12 residents (four from each borough), one historical society member, two Borough Council members, and two revitalization committee members. The community group meetings of Wormleysburg Borough Recreation Board, Wormleysburg Riverfront Committee, and the Camp Hill Borough Recreation Commission provided insight into these municipal park and recreation agencies' operations and issues of concern. Lemoyne Borough does not have a municipal body that focuses on parks and recreation, but instead relies on the services of the West Shore Recreation Commission (WSRC). The WSRC provides West Shore School District municipalities, except for Wormleysburg Borough, with recreation services. The responses from the stakeholder interviews and community group meetings are summarized below.

- Make better use of the river frontage by creating facilities for walking, biking, and water access along the Susquehanna River.
- Support the River Walk Project between the Market Street and Harvey Taylor Bridges, including restoring the Walnut Street Bridge to City Island.
- Provide more passive recreation areas (walking, nature trails, biking, etc.) that would appeal to adults. The Leighton Nature Preserve may present an opportunity for a new passive recreation area.
- Support the maintenance of existing active recreation facilities and programs.
- Plant additional shade trees at playground areas where necessary to make them more usable during the hot summer months.
- A need was expressed for facilities to serve middle-aged people.
- Walking and biking on the existing system of streets and sidewalks is unsafe due to traffic safety concerns.
- Siebert Park is most appreciated because of its mix of uses serving people of different ages and interests. The most commonly cited maintenance needs were for the swimming pool and the running track.
- There is concern that Camp Hill Borough facilities are being over utilized as a result of borough visitors.
- There is concern over littering and vandalism at Camp Hill Borough's parks, and many felt that this was a significant detractor to their overall condition.
- Several residents interviewed utilized indoor programs such as yoga and senior fitness classes, and they expressed a desire for continued support of these programs.
- Lemoyne and Wormleysburg Boroughs' residents expressed a desire to have access to year-round indoor recreation and fitness facilities.
- Wormleysburg Borough's park amenities need to be modernized.
- Biking and walking opportunities are largely limited by the lack of sidewalks and bicycle lanes.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Public Recreation, Park, and Open Space Survey

A copy of the 2008 Regional Recreation Survey for the Boroughs of Camp Hill, Lemoyne, and Wormleysburg is located in Appendix D.1.3. Each borough was responsible for distributing the public Survey in a manner that it felt was most appropriate in reaching its residents. The chosen methods of delivery included emailing the Surveys and handing them out at various borough meetings. The boroughs' efforts produced eighteen surveys. The raw survey results are located in Appendix D.1.4. Although eighteen surveys do not provide a representative sample of the IWS region's population, the public opinions gathered generally agree with the park and recreation comments documented through the stakeholder interviews, community meetings, and steering committee. These survey results are considered to be only a quarter of the community's input in guiding the development of this plan. The summarized results are:

- The top three types of activities that residents participate in regularly are:
 - Walking – Equally enjoyed within and outside of the IWS region.
 - Baseball and Softball – Mostly enjoyed within the IWS region.
 - Biking – Equally enjoyed within and outside of the IWS region.
- The top three types of activities that residents participate in, but cannot within the IWS region are:
 - Biking – Because there are no or poor trails, unsafe roads, and no marked areas.
 - Boating – Because there is no or poor access to the Susquehanna River.
 - Indoor Activities – Because there are no indoor play areas, basketball, game room, and/or weight room.
- The recreation amenities rated by residents as good are:
 - Formal play fields.
 - Small neighborhood parks.
 - Water recreation.
- The recreation amenities rated by residents as poor are:
 - Biking, walking, and jogging trails.
 - Natural areas and greenways.
 - Recreational programs and facilities for middle-aged adults.
- The recreation amenities rated by residents as high priorities are:
 - Biking, walking, and jogging trails.
 - Natural areas and greenways.
 - Recreational facilities for ages 5 through 17.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

- The recreation amenities rated by residents as low priorities are:
 - Formal play fields.
 - Formal play courts.
 - No clear third selection emerged from the responses.

Borough Public Meetings and Hearings

Rounding out the public outreach efforts for the recreation, parks, and open space plan were the public review and comment meetings and hearings required by Section 302 of the MPC. These borough meetings and hearings provided the boroughs, as well as their residents, with additional opportunities to provide comments on the draft regional comprehensive plan of which this Recreation, Park and Open Space Plan is part. The public meetings were held throughout the months of August and September 2008 and a joint public hearing of the Borough Councils was held in January 2009. The purpose of this Joint hearing was for the boroughs to collect any final comments on the draft plan and to show solidarity in moving forward with plan adoption and implementation.

Public Participation Results

When comparing the responses from all four public outreach efforts, it becomes clear what top three recreational amenities are lacking and most desired by the IWS residents. There is no doubt that a strong need exists for a trail network that connects points of interest within the IWS region. The preference is for trails to be off-road and within greenways that incorporate passive recreation, soften the built environment, and protect natural resources. Providing such green trail connections within the built landscape of the IWS region can be difficult and costly, but not impossible. Secondly, the residents desire a better physical connection with the Susquehanna River. The preference is to improve access to the River for active water sports, such as boating and kayaking and passive recreation along its shore, including walking and biking. Thirdly, residents feel a need for increased year-round indoor activities. Specific activities include senior programs, play areas, basketball, game room, and weight room. Constructing a new community building within Wormleysburg Borough may help address this need.

On a final note with regard to public opinion, all three public outreach efforts showed concern over funding for recreation, parks, and open space. Most residents feel that existing facilities should be adequately maintained and expanded before new facilities are purchased. Finding creative ways to enhance the IWS region's existing recreation, park, and open space infrastructure without spending a lot of tax dollars is important to residents. This is why funding options are suggested for each implementation strategy identified in the Recreation, Park, and Open Space Plan Element of this plan.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Borough Recreation and Park Administration

Borough administration for recreation, park, and open space within the IWS region takes on three very distinct forms. Camp Hill Borough employs a full-time Director to manage its park and recreation activities with input from the Borough's Recreation Commission. Lemoyne Borough utilizes its volunteer parks and recreation committee to manage the park and recreation facilities, while the WSRC provides recreational programs to its residents. Wormleysburg Borough exclusively utilizes its volunteer recreation board to manage its park and recreation facilities and programs. All three boroughs use their maintenance or public works departments for general repair and improvements to their recreation, park, and open space facilities.

Borough Legal Documents Authorizing Recreation and Park Agencies

The legal documents authorizing the Camp Hill Borough Recreation Commission and the Recreation Department are not available through the borough. As a substitute, a history of the genesis and evolution of the Camp Hill Borough Recreation Department is to be described here when provided by the borough.

Lemoyne Borough Council records indicate that the parks and recreation committee was created on August 05, 1962. A motion of the Lemoyne Borough Council created the committee, whose purpose is to assist Borough Council with recreational needs. A copy of the meeting minutes is not available and therefore could not be included with this plan. However, in April of 1968 Lemoyne Borough did enter into an Intermunicipal Agreement with the West Shore School District and the seven other boroughs and townships located within the District to authorize the West Shore Recreation Board, now known as WSRC to provide recreational programs to its residents. The Agreement was last updated on January 01, 2003 and is provided in Appendix D.1.5. Under the Agreement the WSRC is to:

- Hold regular meetings.
- Provide a framework and mechanism to maintain recreation services and facilities through joint efforts.
- Organize, manage, sponsor, and supervise community events through joint efforts.
- Prevent duplications of effort and maximize cost effectiveness.
- Mobilize community resources to effectively and economically meet the present and future recreation and parks needs of residents.
- Purchase, acquire by gift or otherwise lease, let and convey, by sale or lease real property.
- Sell, convey, and devise real property.
- Employ and terminate personnel for the purpose of carrying out its duties.
- Submit and annual report and audit of its activities to the participating entities.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

On August 10, 1976, the Wormleysburg Borough Council passed Ordinance 296 establishing the Wormleysburg Borough Recreation Board. A codified version (Borough Code Section 1-601) of Wormleysburg Borough Ordinance 296 is provided in Appendix D.1.6. The Ordinance mandates that the recreation board will consist of 7 members appointed by Borough Council, who will serve 5-year terms. The recreation board is given the power to operate and supervise borough-owned recreation areas, facilities, and centers. As part of the recreation board's duties, it is to:

- Hold regular meetings.
- Recommend rules and regulations governing the operation and conduct of the borough's recreation facilities.
- Supervise the borough's public parks, playfields, and other recreation areas and facilities.
- Maintain the borough's public parks, playfields, and other recreation areas and facilities.
- Review, respond and, make recommendations to Borough Council on:
 - Acquisition of real estate.
 - Construction, improvement, and replacement of facilities and equipment.
 - Employment of play leaders, recreation directors, supervisors, superintendents, etc.
- Offer recommendations to the Borough Planning Commission with respect to public or private recreation land and related facilities being considered in the subdivision review process.
- Submit a detailed budget to Borough Council.
- Keep full and complete park and recreation records and present them to Borough Council.

The Wormleysburg Borough Recreation Board also may accept grants, gifts, and donations of service, equipment or money for use as specified by the donor or by the terms of acceptance. Any grant, gift, or donation is to be declared property of the borough and disbursed through the general fund as specified by the donor or by the terms of acceptance. The recreation board cannot enter into a contract or obligate the borough without Borough Council's approval.

Wormleysburg Borough was also a participating member of the West Shore Recreation Board (WSRC) from its April 1968 inception through 1992 when the borough withdrew from the regional cooperative.

Two of the three boroughs have legal documentation that establishes their park and recreational organizations and activities. Although Camp Hill Borough verbally confirmed that its Council formally established a recreation department and commission, it was unable to provide physical evidence. Camp Hill Borough may want to consider adopting a new park and recreation ordinance to replace the missing documentation and formalize its park and recreational services.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Borough Recreation and Park Relationships with Community Organizations

The boroughs' relationships with community organizations (i.e., athletic associations, senior citizens) that also provide recreation or leisure activities within the IWS region are two fold. The relationships include the boroughs:

- Working directly with community organizations to provide recreation or leisure activities.
- Avoiding direct competition of recreation or leisure activities by not duplicating the activities already being offered by another provider.

By operating in this manner, the boroughs have created a healthy working relationship among themselves and with the various public and private recreation providers within the IWS region. This approach has fostered an environment whereby all recreation providers can maximize the use of their limited resources by providing meaningful and desired recreation to the residents through the shared use of facilities.

Borough Recreation and Park Cooperative Efforts and Agreements

Cooperative efforts and/or agreements are excellent tools in providing residents with the most comprehensive level of recreation, park, and open space services in the most cost efficient manner. The IWS region's cooperative efforts and/or agreements involve the boroughs, school districts, park and recreation providers, community groups, and private businesses at either the borough or regional level. Typically, the types of cooperation include joint use of facilities and/or programs, volunteering time, donating money, and promotional discounts by local organizations or businesses. The IWS region is fortunate to have a number of these multi-agency initiatives currently underway.

Examples of these cooperative efforts and/or agreements include, but are not limited to, the following:

- Grace Milliman Pollock Performing Arts Center
- Greater West Shore Baseball League
- West Shore Recreation Commission
- West Shore Vikings Football Program

Each borough takes maximum advantage of opportunities to partner with other organizations, agencies, and businesses that offer recreational activities to its residents. This spirit of cooperation should be continued when implementing the recommended strategies of the Recreation, Park, and Open Space Element.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Borough Recreation and Park Public Relations and Marketing

A community's use of its recreation, park, and open space amenities directly translates into the level of support and resources that are directed to those amenities. The more people that participate in recreational programs and visit park facilities the more effort they put forth to ensure that these amenities meet their needs and are in good repair. Users are the best advocates for making sure that the necessary resources are available to meet a community's recreation, park, and open space needs.

Within the IWS region, all three boroughs have good relationships with their citizens regarding the quality and type of recreation, park, and open space amenities that they provide. This is evident by the fact that more than 100 residents volunteer their time to help the boroughs with various park projects and recreational programs throughout the year.

The boroughs' recreation, park, and open space marketing strategies vary a bit, but each have success in communicating recreational opportunities to their residents. Camp Hill Borough advertises on its website, in its newsletter, in the local newspapers, with flyers posted in the Camp Hill Schools, and by word of mouth. Lemoyne Borough promotes its facilities and programs through the WSRC, which mails a seasonal brochure to borough residents, offers a website with real time information on activities, and by word of mouth. WSRC also distributes flyers to elementary students within the West Shore School District and St. Theresa's School. To supplement the promotional efforts of the WSRC, Lemoyne Borough activated its new website in August 2008. Wormleysburg Borough promotes its facilities and programs on its website, in its newsletter, on local billboards and message boards, through the West Shore School District, and by word of mouth.

Over the years, each borough has devised an effective public relations and marketing strategy that agrees with its available financial and personnel resources. The need to change or modify these strategies was not identified through the planning process. Therefore, the boroughs' methods used to relate to their residents and market their recreational services appear to be successful.

Borough Policies and Procedures Governing Recreation and Park Operations

Each borough has in place appropriate policies and procedures that govern the general operations of its recreation programs and park facilities. These policies and procedures are typically found embedded within various codes and ordinances of each borough. Although defined differently by the boroughs, general operations include facility activity use, resident vs. non-resident access, policy manuals, and risk management programs.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Recreation and Park Use

Camp Hill Borough's recreation, park, and open space facilities are mostly open to both residents and non-residents, as long as they make application and follow all applicable rules and regulations. For new applicants, final use approval is at the discretion of Borough Council. Membership to the Camp Hill Borough Municipal Pool is restricted to borough residents and the residents of five neighboring municipalities. The tennis courts are exclusively reserved for use by borough residents.

Lemoyne Borough's recreation, park, and open space facilities are also mostly open to both residents and non-residents. Pavilions in any park, except Negley Park, can be reserved for a fee by making application through the borough's administrative offices. The pavilion at Negley Park is only available to borough residents, who also must apply for use at the borough's administrative offices. The tennis courts are exclusively reserved for use by borough residents for a fee.

Wormleysburg Borough's recreation, park, and open space facilities are open to both residents and non-residents alike.

Policy Manuals

Camp Hill and Wormleysburg Boroughs do not have specific park and recreation manuals, but utilize their respective general codes and ordinances for enforcement and administration purposes. Lemoyne Borough also follows its general codes and ordinances for its park and recreation operations, but also has established an operational policy manual for the Lemoyne Borough Swimming Pool. This manual outlines the specific responsibilities for the Pool Manager, Assistant Pool Manager, and Lifeguards, as well as establishes an emergency action plan and the rules for those using the facility. On the recreation program side for Lemoyne Borough, programs are governed by the rules and regulations put in place by the WSRC through its Intergovernmental Agreement (2003). Additionally, WSRC's has established a personnel manual, participation policy, participant code of conduct, program pricing formula, and staff manuals for West Shore Natatorium and PlayZone Summer Day Camp.

Risk Management Programs

In Camp Hill Borough, the public works department handles the risk management duties for the borough parks and open space facilities, while the borough's insurance company conducts annual safety assessments of the playgrounds. Camp Hill Borough advised that all of its playgrounds have been updated in the past 10 years and meet the United States Consumer Product Safety Commission (CPSC) standards.

Lemoyne Borough's park and recreation risk management program is administered through the Lemoyne Borough Maintenance Department. The maintenance department conducts weekly safety inspections on all park equipment to ensure that it is safe and

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

free from risk. The borough indicated its maintenance department personnel undergo educational training to stay current on park and recreation safety issues and it makes every effort to meet the CPSC standards.

Wormleysburg Borough performs weekly general inspections and monthly detailed inspections of its recreation, park, and open space facilities as part of its risk management program. Wormleysburg Borough advised that its parks are updated regularly and do meet the CPSC standards.

Analysis of Borough Policies and Procedures Governing Recreation and Park Operations

Generally speaking, the boroughs have put in place appropriate policies and procedures that govern their recreation programs and park facilities. Although Camp Hill and Wormleysburg Boroughs would benefit from establishing specific park and recreation manuals, all three boroughs have customized policies and execute risk maintenance programs suited to their available resources. The need to change or modify these strategies was not identified through the planning process. Therefore, the boroughs' policies and procedures governing their recreation and park operations appear to be appropriate for their governmental structure.

Public Opportunities for Recreation and Park Planning

Ongoing public input into the boroughs' recreation, park and open space facilities and programs is necessary if these services are to remain responsive to the IWS region's recreation and leisure needs. The bulk of community input into recreation and park planning within the IWS region is provided through meetings of the local park and recreation citizen advisory organizations. These organizations are the Camp Hill Borough Recreation Commission, Lemoyne Borough Parks and Recreation Committee, and Wormleysburg Borough Recreation Board.

In addition to the local park and recreation citizen advisory organizations meetings, opportunities for public participation into park and recreation planning are available to residents by attending Borough Council and WSRC meetings. When the need arises, the boroughs also seek public input on issues of concern or through special studies, such as this comprehensive planning initiative. On a final note, the WSRC takes public input a few steps further in Lemoyne Borough by offering evaluation forms to participants during the activities, as well as on its website.

As described above, the boroughs offer multiple venues to its residents to share their opinions on planning for recreation and park facilities and operations. Supporting this assessment is the fact that a need to increase public access to recreation and park planning was not identified through the planning process. Consequently, the boroughs' provide ample access to residents who are interested in participating in their planning activities.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Borough Recreation and Park Record-keeping Procedures

The ability of the boroughs to keep detailed records on recreation, park, and open space operations and finances is imperative to successfully meeting current leisure needs within the IWS region, as well as anticipating any future recreational needs. Each borough has tailored a recreation and park record-keeping system that appropriately fits within its operational structure.

Camp Hill Borough processes all recreation and park paperwork through its Park and Recreation Department. Users of the borough's recreation services are required to either visit or call the Department. The borough's Finance Manager, who also pays all associated park and recreation bills, processes park and recreation user fees.

In Lemoyne Borough, the maintenance department maintains daily logs of complaints and maintenance operations for the park system. On the recreation program side for Lemoyne Borough, the WSRC maintains the records through its registration software, ActiveNet. This system allows users to register in person, by telephone, via fax, or online. ActiveNet generates rosters and attendance records, daily close reports, and statistical reports for each program season. WSRC utilizes Peachtree Complete Accounting software to track organizational revenue and expenses. The WSRC provides seasonal statistical reports to Lemoyne Borough three times per year.

Record keeping in Wormleysburg Borough is handled by the Borough Recreation Board. The board verbally presents monthly recreation activity reports to Borough Council making them part of the public record.

Each borough has customized its record-keeping procedures to meet its needs. Although Wormleysburg Borough may benefit from having written monthly recreation activity reports submitted to Borough Council, the need to change or modify its record keeping procedures was not identified through the planning process.

Borough Recreation and Park Administration Problems

To accurately document recreation and park administration problems within the IWS region, the boroughs' staffs responsible for providing park and recreational services to residents were consulted. Based upon the responses received by the Camp Hill Borough Recreation Department Director, Lemoyne Borough Manager and Public Works Director, and the Wormleysburg Borough Manager and Recreation Board Chairman the existing administrative problems are:

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

- Camp Hill Borough
 - Lacks a second office staff person to help with calls and/or registrations during peak seasons.
- Lemoyne Borough
 - Lacks sufficient funding.
- Wormleysburg Borough
 - Lacks sufficient funding.

Lack of funding is a universal problem. The boroughs, like other municipalities within the Commonwealth, seek creative ways to supplement their general funds when providing both the required and desired level of services to their residents. With sufficient revenue, the boroughs will be better equipped to address administrative problems as they arise. This includes Camp Hill Borough's need to temporarily hire part-time staff during peak recreational seasons.

Borough Recreation and Park Personnel

The level of recreation and park personnel varies greatly among the boroughs. The boroughs, as a whole, provide much of the physical park and recreation facilities with the IWS region. However, volunteers or service organizations implement the majority of park and recreation programs within the IWS region. The following sections describe the personnel composition of each borough's recreation and park services.

Borough Recreation and Park Organization Charts

The following charts reflect the current recreation and park management organizational structures of Camp Hill (Figure D.1.1), Lemoyne (Figure D.1.2), and Wormleysburg (Figure D.1.3) Boroughs. The existing organizational structure of each borough appears to adequately meet the recreation and park needs of the municipality. No organizational changes were suggested through the planning process.

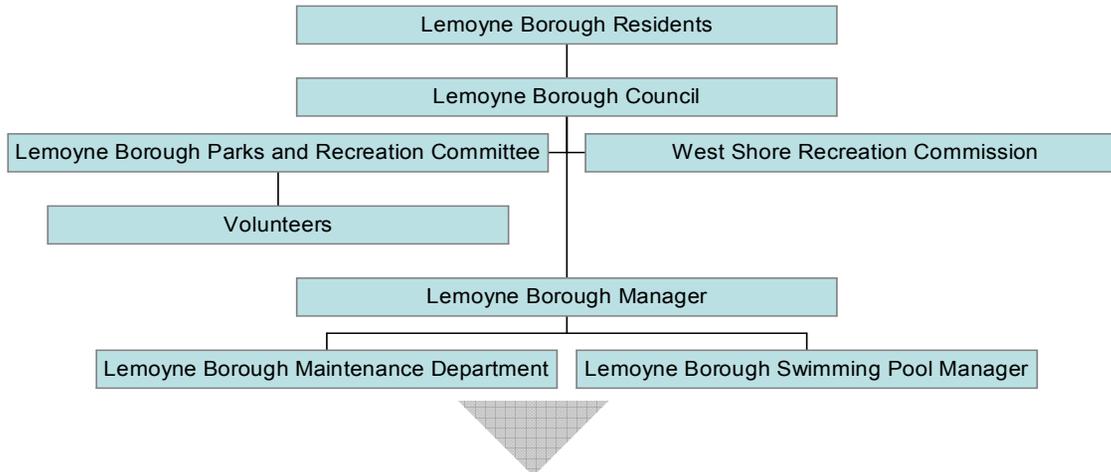
Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Figure D.1.1. Camp Hill Borough Recreation and Park Organization Chart



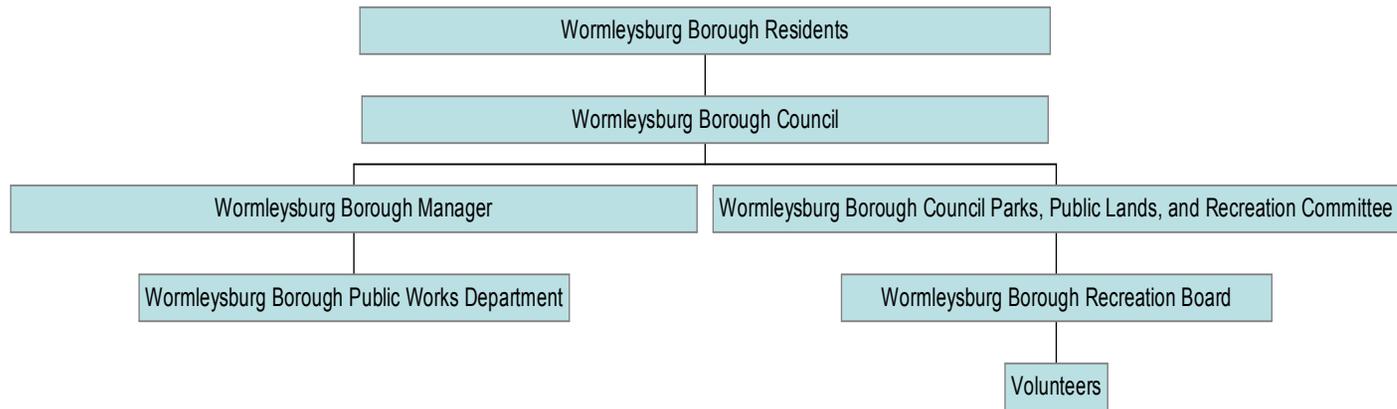
Figure D.1.2. Lemoyne Borough Recreation and Park Organization Chart



Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Figure D.1.3. Wormleysburg Borough Recreation and Park Organization Chart



Borough Recreation and Park Hired Personnel Breakdown by Job Descriptions and Roles and Responsibilities

Detailed job descriptions for paid recreation and park staff for Camp Hill and Lemoyne Boroughs are provided in Appendix D.1.7. Wormleysburg Borough is not represented in the following discussion, as it does not have paid recreation and park staff.

In Camp Hill, one paid staff person is responsible for the day-to-day operations of the borough's recreational programs and facilities. The Camp Hill Borough Recreation Department Director fills multiple roles by serving as the editor of newsletters, manager of accounts receivable and payable, director of programs, staff for the recreation commission, record keeper, employer, grant writer, and inspector of facilities. In addition to the typical administrative duties required to keep the department operational, the Director is also responsible for scheduling recreation programs and use of athletic fields, community room, pavilions, the Environment, Education, and Recreation Center, and the Willow Park community sign.

Staffing recreation and park services in Lemoyne Borough is achieved by hiring seasonal full-time employees to manage the community swimming pool, as well as contracting with the WSRC for year-round recreational programs. The seasonal employees that operate the Lemoyne Borough Swimming Pool include a Manager, Assistant Manager, and Lifeguards. The Manager is responsible for the overall operation of the Swimming Pool, which includes hiring lifeguards, maintaining lifesaving equipment, scheduling staff shifts and use of pool, and preparing activity and accident reports. The Assistant Manager executes duties assigned

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

by the Pool Manager, which includes staffing his area of assignment, supervising lifeguards, and enforcing the pool's rules and regulations. Lifeguards are responsible for daily lifesaving duties.

With a staff of five, the WSRC brings recreational programs to the residents of Lemoyne Borough. The responsibility of managing the WSRC is its Director. The Director is responsible for newsletters, the budget, insurance policies, annual audits, payroll, recreation programming, staffing the WSRC, record keeping, employing staff, and publicizing services. To assist the Director in fulfilling these duties, a Recreation Manager and Senior Program Coordinator provide support by overseeing the preparation, organization, implementation, and evaluation of all recreational programs that they are assigned. The Manager and Coordinator also assist with printing and distributing brochures/promotional materials, implementing new programs and activities, preparing statistical and annual reports, and purchasing and maintaining company vehicles. A Program Coordinator is hired to primarily to oversee the year-round aquatic activities at the West Shore Natatorium. Rounding out the WSRC team is a Senior Customer Service Representative who serves as the primary point of contact for all WSRC customers. The Service Representative facilitates participant registrations, maintains program schedules, assists with payroll, staffs the telephones, maintains the website, and provides overall office support duties.

Borough Recreation and Park Volunteer Personnel Breakdown

Within the IWS region, volunteers are vital to the provision of recreation and park services offered. All three boroughs depend greatly on volunteers to help guide their recreation and park decision-making process, as well as maintain and manage the various borough recreation facilities, programs, and events offered to residents. Presently, there are more than 100 recreation and park volunteers serving the three boroughs.

Within Camp Hill Borough there are more than 25 volunteers that regularly assist the borough in providing recreation services to the community. Eleven serve on the WSRC, while 3 volunteers help set up for special events and another 15 help run the events throughout the year.

Lemoyne Borough has three volunteers serving on the Lemoyne Borough Park and Recreation Committee and one serving on the WSRC Board of Representatives. In addition, many community members volunteer for the spring cleanup in April and other special events. Through the WSRC, approximately 61 volunteers contribute to the provision of recreation within its service area, which includes Lemoyne Borough. The breakdown is: 16 serve on the Board of Representatives, 10 serve on the Skate Park Focus Group, 25 serve at the Hershey Track and Field Games Local Meet, and 15 serve at various activities throughout the year.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

For Wormleysburg Borough, there are approximately 20 volunteers that orchestrate the recreation and park services offered by the borough. Three serve on Borough Council, 7 serve on the Borough Recreation Board, and about 10 volunteer at various activities throughout the year.

Training for New or Promoted Recreation and Park Staff and Volunteers

Training of new or promoted staff is necessary to ensure the seamless operation of a recreation and park department and the services that it offers. Since there are more recreation and park volunteers than paid professional staff, training for volunteers is equally important to the successful delivery of borough recreation and leisure services.

In Camp Hill Borough, the Recreation Director is hired by Borough Council and trained on the job with oversight by the Borough Manager. The volunteers that serve on the recreation commission are appointed by Borough Council and voted on by the recreation commission. Newly appointed commissioners are trained on the job by their fellow commissioners. Residents that volunteer to help run a recreation program or event are asked to arrive early and receive instruction on their upcoming duties by the Recreation Director.

Swimming Pool Staff that have lifeguard, CPR, and first aid certifications are hired by Lemoyne Borough Council and then trained on the Pool's operation manual by borough supervisory staff. The volunteers that serve on the Lemoyne Borough Park and Recreation Commission are appointed by Borough Council and trained on the job by their peers. Regarding the WSRC, the Board of Representatives are appointed in accordance with the intergovernmental agreement. More seasoned representatives train the new board members while performing on the job responsibilities. The WSRC Director is hired and trained by the WSRC Board of Representatives. The Director is then responsible for hiring and initially training the remaining WSRC staff. Ongoing staff training is provided with continuing education opportunities throughout the year. The WSRC volunteers are recruited and trained by their supervising Program Coordinators.

Wormleysburg Borough Council appoints volunteers to the recreation board. New members of the board are trained on the job by their peers. Residents that volunteer to assist the recreation board in providing programs and events are given instruction by the board members prior to the beginning of the activity.

The hiring, appointment, and training protocols followed by each borough is appropriate for their individual needs. Changing or modifying the boroughs' hiring and training protocol was not identified through the planning process.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Borough Recreation and Park Staffing Needs

After consultation with the borough recreation providers, it is apparent that they feel adequately staffed to effectively administer and maintain recreation and park facilities, programs, and services that are or will be offered in the foreseeable future. Camp Hill Borough sees a need to hire seasonal full-time help during the peak times of program registrations. It appears that this lack of need for paid staff is directly related to the high number of recreation and park volunteers within the IWS region. Should this high level of volunteer support be sustained within the IWS region, there appears to be minimal need for the boroughs to hire additional recreation and park staff.

Recreation, Park, and Open Space Facilities Inventory

Within the Boroughs of Camp Hill, Lemoyne, and Wormleysburg, a variety of recreation, park, and open space facilities are available to residents. These facilities are owned and operated by many different entities, including the boroughs, Camp Hill School District, West Shore School District, non-profit organizations, and private businesses. Map D.1.1 identifies the recreation, park, and open space facilities located within the IWS region.

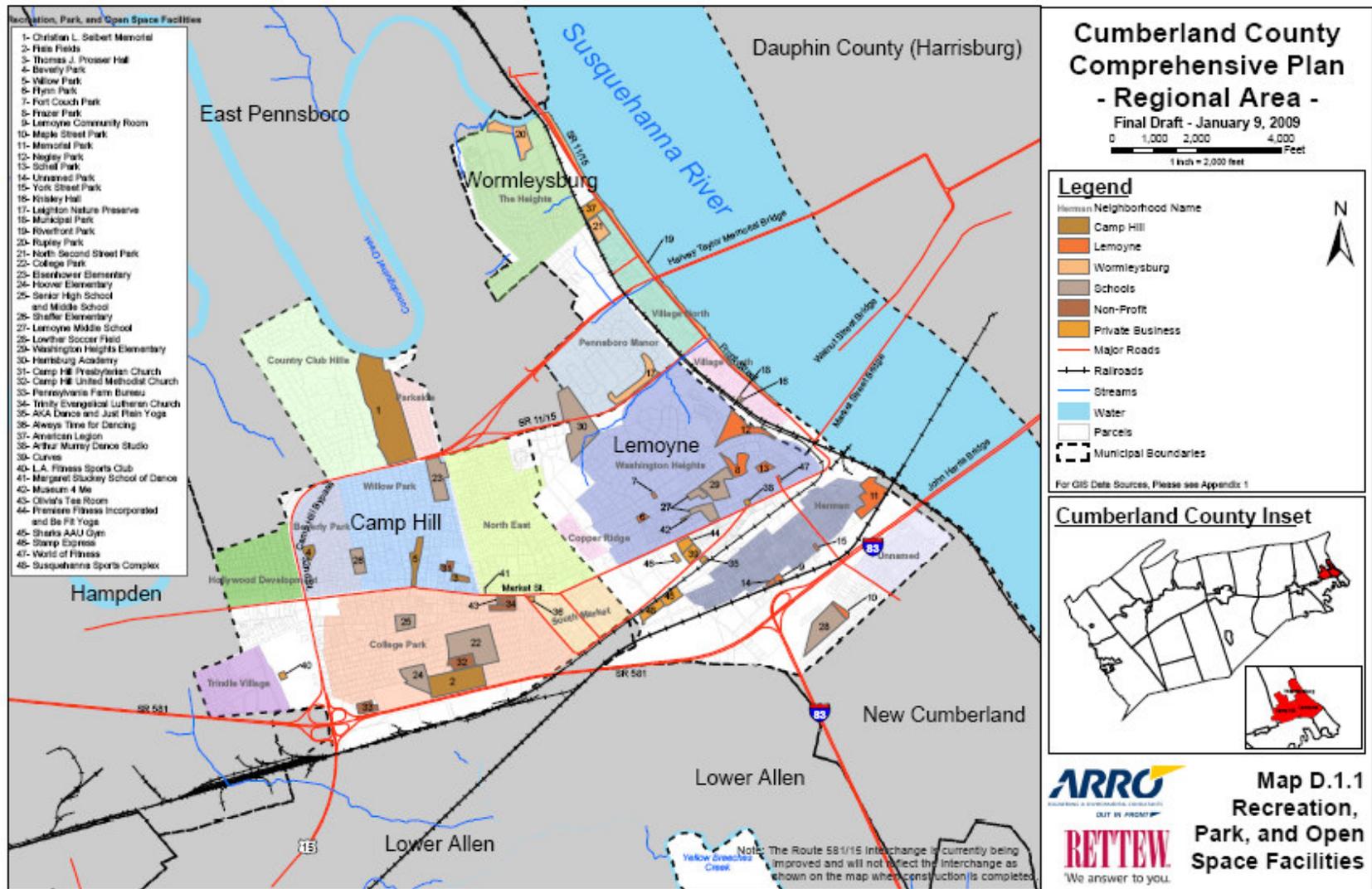
The following sections inventory the recreation, park, and open space facilities within the IWS region and compare their levels of service against the National Recreation and Park Association (NRPA) Standards. These sections also give consideration to the public opinions gathered through the IWS Comprehensive Plan Steering Committee, stakeholder interviews, community group meetings, the 2008 Regional Recreation Survey for the Boroughs of Camp Hill, Lemoyne, and Wormleysburg, and borough public meetings and hearings. By doing so, existing and anticipated recreation and leisure facility needs for the boroughs have been identified, including where new parks and open spaces may be needed, the types of facilities that may be desired, and which facilities may need to be renovated or expanded. Implementation strategies to meet the identified needs are found in the Recreation, Park, and Open Space Plan Element.

Borough Recreation, Park, and Open Space Facilities

The three boroughs have a land area of 2,969 acres of which approximately 145 acres are dedicated to recreation, park, and open space facilities. These facilities include community rooms, mini-parks (pocket parks and tot lots), neighborhood parks, community parks, nature preserves, specialty parks, and linear parks. The 145 acres are divided into 21 separate facilities that range in size from .06 acres (Wormleysburg Borough's Knisely Hall) to 53 acres (Camp Hill Borough's Christian L. Seibert Memorial Park). The following sections list the facilities by borough.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore



Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-32

Final Draft – January 9, 2009

Imagine West Shore

Camp Hill Borough

Camp Hill Borough's five recreation, park, and open space facilities include one community park, one community room, one linear park, one neighborhood park, and one specialty park. Together these facilities represent approximately 69 acres of borough owned and operated property that are devoted to the recreation and leisure needs of its resident population of 7,424. These facilities are further described in Table D.1.2. This Table identifies corresponding numbers to Map D.1.1 and each facility's classification, acreage, general condition, and amenities/usage.

Table D.1.2. Camp Hill Borough Recreation, Park, and Open Space Facilities

Map No.	Facility	Type	Acreage	Condition	Amenities/Use
1	Christian L. Seibert Memorial	Community Park	53	Good	<ul style="list-style-type: none"> • Baseball Field • Basketball Court • Biking Trail • Dog Walking Area • Environmental, Education, and Recreation Center • Football/Soccer Field • Hiking Trail • Pavilion • Picnicking and Playground • Softball Field • Swimming Pool • 4 Tennis Courts • .25 mile Track • Volleyball Court • Conodoguinet Creek Access
2	Fiala Fields	Specialty Park – Sports Complex	10	Good	<ul style="list-style-type: none"> • Baseball Field • Playground • 2 Softball Fields • 4 Soccer Fields
3	Thomas J. Prosser Hall	Community Room	.07	Very Good	<ul style="list-style-type: none"> • Indoor Meeting Space • Garden Patio • Kitchen
4	Beverly Park	Neighborhood Park	3	Good	<ul style="list-style-type: none"> • Basketball Court • Picnicking and Playground
5	Willow Park	Linear Park	3	Very Good	<ul style="list-style-type: none"> • Pavilion • Picnicking

*Information based on 2003 Cumberland County Comprehensive Plan and 2008 Camp Hill Borough Recreation Director Survey.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Lemoyne Borough

Lemoyne Borough's ten recreation, park, and open space facilities include one community room, two community parks, one mini-park, three neighborhood parks, and three specialty parks. The borough has approximately 35 acres devoted to providing recreation and leisure activities to its resident population of 3,952. Table D.1.3 identifies corresponding numbers to Map D.1.1 and each facility's classification, acreage, general condition, and amenities/usage.

Table D.1.3. Lemoyne Borough Recreation, Park, and Open Space Facilities

Map No.	Facility	Type	Acreage	Condition	Amenities/Use
6	Flynn Park	Mini-park	.7	Very Good	<ul style="list-style-type: none"> • Open Space
7	Fort Couch Park	Specialty Park – Historical Site	2	Very Good	<ul style="list-style-type: none"> • Civil War Marker • Fort Remains
8	Frazer Park	Specialty Park – Conservation Area	2.5	Very Good	<ul style="list-style-type: none"> • Open Space
9	Lemoyne Borough Community Room	Community Room	.07	Very Good	<ul style="list-style-type: none"> • Indoor Meeting Space • Kitchen • Stage
10	Maple Street Park	Neighborhood Park	1	Very Good	<ul style="list-style-type: none"> • Basketball Court • Pavilion • Picnicking and Playground • Tennis Court
11	Memorial Park	Community Park	9	Very Good	<ul style="list-style-type: none"> • Baseball Field • Basketball Court • Dog Walking Area • Pavilion • Gazebo • Picnicking and Playground • Swimming Pool • 2 Tennis Courts
12	Negley Park	Community Park	17	Very Good	<ul style="list-style-type: none"> • Baseball Field • Basketball Court • Dog Walking Area • 2 Pavilions • Picnicking and Playground • 3 Tennis Courts
13	Schell Park	Neighborhood Park	1.5	Very Good	<ul style="list-style-type: none"> • Basketball Court • Picnicking and Playground
14	Unnamed Park (Herman Avenue)	Neighborhood Park	1	Very Good	<ul style="list-style-type: none"> • Baseball Field
15	York Street Park	Specialty Park – Barbeque Pit	.25	Very Good	<ul style="list-style-type: none"> • Barbeque Pit

*Information based on 2003 Cumberland County Comprehensive Plan and 2008 Lemoyne Borough Manager Survey.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Wormleysburg Borough

Wormleysburg Borough’s six recreation, park, and open space facilities include one community room, two community parks, one neighborhood park, and two specialty parks. Collectively, the borough has over 41 acres devoted to providing recreation and leisure activities to its resident population of 2,651. These facilities are further described in Table D.1.4. This Table identifies corresponding numbers to Map D.1.1 and each facility’s classification, acreage, general condition, and amenities/usage.

Table D.1.4. Wormleysburg Borough Recreation, Park, and Open Space Facilities

Map No.	Facility	Type	Acreage	Condition	Amenities/Use
16	Knisely Hall	Community Room	.06	Fair	<ul style="list-style-type: none"> • Indoor Meeting Space • Kitchen
17	Leighton Nature Preserve	Specialty Park – Nature Preserve	7.5	Good	<ul style="list-style-type: none"> • Open Space • Stormwater Management • Wildlife
18	South Second Street Park	Neighborhood Park	.17	Good	<ul style="list-style-type: none"> • Basketball Court • Picnicking and Playground
19	Riverfront Park	Specialty Park – Boating / Nature Preserve	15.5	Fair	<ul style="list-style-type: none"> • Boating • Fishing • Hiking • Picnicking • Susquehanna River Access • Wormleysburg Riverfront Nature Preserve
20	Rupley Park	Community Park	10	Fair	<ul style="list-style-type: none"> • Basketball Court • Conodoguinet Creek Access • Pavilion • Picnicking and Playground
21	North Second Street Park	Community Park	3.78	Fair	<ul style="list-style-type: none"> • 2 Baseball Fields • Batting Cage • Basketball Court • Football Field • Playground • 2 Tennis Courts • Pavilion • Concession Stand

*Information based on 2003 Cumberland County Comprehensive Plan, 2007 Wormleysburg Borough Manager Survey, and 2008 Wormleysburg Borough Recreation Board Chairman Survey.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Public and Private School Recreation, Park, and Open Space Facilities

Complementing the boroughs' recreation, park, and open space facilities are nine recreational facilities located within the IWS region and provided through two public school districts and one private school. Although special arrangements may be needed to gain permission to use these recreational facilities, the Camp Hill School District (CHSD), West Shore School District (WSSD), and Harrisburg Academy offer additional recreational opportunities through seven school locations and two multi-field sports complexes. These are CHSD's Senior High and Middle School, Eisenhower Elementary School, Hoover Elementary School, Shaffer Elementary School, and College Park Fields, WSSD's Lemoyne Middle School, Washington Heights Elementary School, Lowther Soccer Fields, and the Harrisburg Academy.

In total, these schools contribute approximately 56 acres of outdoor recreation and leisure activities to the IWS region's resident population of 14,027. This represents approximately 2.5% of the IWS region's land area. Table D.1.5 identifies corresponding numbers to Map D.1.1 and each facility's ownership, classification, acreage, general condition, and amenities/usage.

Non-profit Organization Recreation, Park, and Open Space Facilities

The identified non-profit organizations' four recreation, park, and open space facilities include three faith-based institutions with playgrounds and the Pennsylvania Farm Bureau's property used by Camp Hill Borough Recreation Department for soccer. In total, these non-profit organizations offer approximately 2.5 acres of additional recreation and leisure activities to the IWS region. Table D.1.6 identifies the corresponding number to Map D.1.1 and each facility's ownership, classification, acreage, overall general condition, and amenities/usage.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Table D.1.5. Public and Private School Recreation, Park, and Open Space Facilities within the IWS Region

Map No.	Facility/Owner	Type	Acreage	Condition	Amenities/Use
22	College Park (CHSD)	Public School Specialty Park – Sports Complex	18	Very Good	<ul style="list-style-type: none"> • 2 Baseball Fields • Batting Cage • Community Building • Field Hockey Field • 2 Football Practice Fields • 4 Tennis Courts
23	Eisenhower Elementary (CHSD)	Public School – Neighborhood Park	3.4	Good	<ul style="list-style-type: none"> • Playground • Soccer Field
24	Hoover Elementary (CHSD)	Public School –Neighborhood Park	4.8	Good	<ul style="list-style-type: none"> • 2 Basketball Courts • Gymnasium • Practice Field • Playground • Softball Field
25	Senior High and Middle Schools (CHSD)	Public School Indoor Facility	.16	Good	<ul style="list-style-type: none"> • Gymnasium
26	Shaffer Elementary (CHSD)	Public School – Neighborhood Park	2.2	Good	<ul style="list-style-type: none"> • Baseball Field • 2 Basketball Courts • Playground • Soccer Field
27	Lemoyne Middle School (WSSD)	Public School – Neighborhood Park	.9	Good	<ul style="list-style-type: none"> • Gymnasium • Practice Field
28	Lowther Soccer Field (WSSD)	Public School Specialty Park – Sports Complex	11.1	Good	<ul style="list-style-type: none"> • 2 Baseball Fields • 2 Soccer Fields
29	Washington Heights Elementary (WSSD)	Public School – Mini-park	.7	Good	<ul style="list-style-type: none"> • Gymnasium • Playground
30	Harrisburg Academy	Private School – Neighborhood Park	14.6	Good	<ul style="list-style-type: none"> • 2 Field Hockey / Lacrosse / Soccer Fields • Playground • 4 Tennis Courts

*Information based on 2003 Cumberland County Comprehensive Plan, 2008 Email from Tom Burnheimer West Shore School District, and 2008 Google Earth.

Table D.1.6: Non-profit Organization Recreation, Park, and Open Space Facilities within the IWS Region

Map No.	Facility/Owner	Type	Acreage	Condition	Amenities/Use
31	Camp Hill Presbyterian Church	Mini-park	.05	Good	<ul style="list-style-type: none"> • Playground
32	Camp Hill United Methodist Church	Mini-park	.11	Good	<ul style="list-style-type: none"> • Playground
33	Pennsylvania Farm Bureau	Specialty Park – Soccer Fields	2.3	Good	<ul style="list-style-type: none"> • 2 Soccer Fields
34	Trinity Evangelical Lutheran Church	Mini-park	.08	Good	<ul style="list-style-type: none"> • Playground

*Information based on Camp Hill Borough Recreation Director 2008, Yellow Pages 2008, and Google Earth 2008.

County, State, and Federal Recreation, Park, and Open Space Facilities within Cumberland County

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

It is important to note that no Cumberland County, Pennsylvania State or U.S. Government recreation, park, and open space facility is located within the IWS region. However, the 2003 Cumberland County Comprehensive Plan estimates that 51,083 acres of county, state, and federal land is available for the recreational and leisure enjoyment of the IWS region's residents. IWS residents must travel only a short distance to access one of these 19 facilities. The county, state, and federal recreation, park, and open space facilities are:

- Appalachian National Scenic Trail
- Colonel Denning State Park
- Cumberland County Trail
- Darlington Trail
- Fish and Boat Commission's Big Spring Fish Culture Station
- Fish and Boat Commission's Camp Hill Boat Access (Lower Allen Township)
- Fish and Boat Commission's Children's Lake
- Fish and Boat Commission's Good Hope Boat Access
- Fish and Boat Commission's Huntsdale Fish Culture Station
- Fish and Boat Commission's Opossum Lake
- King's Gap State Park
- Mason-Dixon Trail
- Michaux State Forest
- Pine Grove Furnace State Park
- State Game Lands Number 169
- State Game Lands Number 170
- State Game Lands Number 230
- State Game Lands Number 305
- Tuscarora State Forest
- Tuscarora Trail

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Borough Recreation, Park, and Open Space Facilities in Poor Condition

In order to accurately determine the recreation, park, and open space facilities that are in poor condition, each borough was asked about the condition of its facilities through two surveys. The surveys did not identify a single facility that is considered by the boroughs to be in poor condition. However, the boroughs did identify necessary repairs, improvements and/or enhancements to existing park amenities within the IWS region.

Camp Hill Borough indicates that the ¼ mile running track at Christian L. Seibert Memorial Park would benefit from being resurfaced with an all-weather material and the basketball court would benefit from being resurfaced. In addition the basketball court at Beverly Park would also benefit from being resurfaced. The cost opinion for resurfacing the track with recycled material is approximately \$125,000, while resurfacing the basketball courts may cost \$4,500 each.

Lemoyne Borough advises that the Lemoyne Borough Swimming Pool needs to be replaced. The cost estimated provided by the borough is \$722,000 for demolition of the existing pool and construction of a new pool. Additional features being considered are two tube slides, water playground, tot lot, water heater, Americans with Disabilities Act (ADA) renovations to the bathhouse, lighting, winter cover, and shade umbrellas estimated at another \$327,000. Implementation of this project is dependent upon securing grants through state and federal agencies.

Wormleysburg Borough identifies that its facilities need to be modernized and specifically noted four parks as a priority. Riverfront Park is generally underutilized by the residents. The park's docks are leased and maintained by a boating club while the remaining areas are open for public use. In order to increase access to and use of this unique waterfront asset, the borough is implementing the River Walk Project. Phase 1 preliminary design for the area extending from Poplar to Pine Streets is complete. Approximately \$598,000 in grants have been secured from the Pennsylvania Department of Transportation (PennDOT) and DCNR to complete the proposed improvements. Improvements along the waterfront area may include a multi-use trail, lighting, benches, trash receptacles, landscaping, pedestrian shelters, and signage. The intent is to connect this trail with other destinations and points of interest within the borough, IWS region, and neighboring municipality amenities, such as the Capital Area Greenbelt. Once completed the River Walk will provide the borough with new opportunities to host activities and events at Riverfront Park. Implementation of this project is dependent upon securing additional grants through state and federal agencies.

South Second Street Park is a small neighborhood park that is constrained by the borough hall parking lot to the south and a residence to the north. The borough indicates that the basketball court needs to be sealed as part of its preventative maintenance program. The borough has considered the possibility of expanding this park to the north by acquiring a neighboring property. If accomplished, this acquisition would allow room for additional play equipment to be installed, as well as providing additional parking

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

for borough hall. Executing the park's expansion may cost as much as \$200,000. Completing a master site plan for the park would identify the expanded park's new amenities and layout.

Although North Second Street Park received many improvements over the past few years, its equipment and amenities continue to be in need of repair and upgrading as this park is heavily used. Future improvement efforts should focus on replacing the restrooms, formal play fields, basketball court, and concession stands and converting the tennis courts into another recreational activity that is in higher demand. The restrooms and concession stands are antiquated and do not conform to modern day building codes. In an effort to maximize resources and realize cost efficiencies the borough is considering demolishing these outdated park amenities and replacing them with a two-story community building. It is suggested that the new community building provide space for a community room, aerobics, weight training, game room, kitchen, and multi-use gymnasium. The recreation board indicates that a rough sketch plan has been prepared for the park's enhancements and the associated costs are expected to be more than \$1,000,000.

Presently, the borough is in the final stage of making lighting upgrades for North Second Street Park's two athletic fields. These lighting improvements are made to improve visibility for evening use of the fields, as well as reduce the borough's utility costs with the energy efficient lights. Another park improvement being considered is transforming the derelict tennis courts into a skate park. This consideration is on hold because East Pennsboro Township is planning to build a skate park within its boundaries. Should East Pennsboro succeed in building a skate park, then Wormleysburg may consider a different use for the tennis courts. Given the ongoing improvements to this park and the desired construction a community building, grant funding to develop a park master site plan should be pursued.

Wormleysburg Borough has completed planning to expand both active and passive recreational opportunities at Rupley Park. In August 2000, the borough completed a master plan for the lower portion of the park. Known as the "Lower Rupley Park Master Plan," it recommends recreation improvements that will extend the upper portion of the park north to the Conodoguinet Creek. The master plan identifies the need for a two-lane vehicle access road and parking to accommodate 65 vehicles, as well as a 4-foot wide pedestrian walkway. Recreational amenities proposed for Lower Rupley include a nature trail with benches, multi-purpose field, picnic areas, pavilion, lighting, restrooms, landscaping/screening, and canoe/kayak access to the Conodoguinet Creek. Although not part of the master plan, the borough is given consideration to designating an area for a dog park. The master plan was funded by DCNR and the borough anticipates continued grant support by DCNR for plan implementation. The costs estimated in 2000 adjusted for inflation suggest that the proposed improvements may cost as much as \$300,000. Additionally, consideration should be given to securing a grant to prepare a master site plan for Upper Rupley Park as the playground needs to be updated, the basketball court needs to be resurfaced, and its rusted and bent fence should be replaced. The cost for prepare the master plan is estimated at \$25,000.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

In today's economy, funding the above noted park and recreation improvements will be challenging. Although the boroughs must continue making daily repairs and enhancements through their preventative maintenance programs, consideration for developing master site plans for each park is suggested. Grant programs exist and should be pursued to fund these detailed municipal plans, as the plans ensure that the desired improvements are well thought out in meeting the needs of the community. This reassures the grant agencies that the limited funding that have to offer is well spent and achieves the maximum benefit for the community.

Borough Playgrounds and Consumer Product Safety Commission

The United States Consumer Product Safety Commission (CPSC) has developed a checklist that municipalities can use to gauge the safety of public playgrounds. The CPSC checklist can be used to identify the need for both immediate and future repairs. The safety items are:

- Install a protective surface around the equipment with a minimum of 12 inches of wood chips, mulch, sand, pea gravel or mats made of safety-tested rubber/rubber-like materials. The protective surface should extend a minimum of 6 feet around the equipment, with the exception for swings, which should have a protective surface twice the height of the suspending bar in back and front.
- Play structures installed at a minimum of 30 inches high and separated by at least 9 feet.
- Eliminate dangerous hardware.
- Eliminate sharp points or edges.
- Eliminate tripping hazards.
- Eliminate spaces that are less than 3.5 inches or more than 9 inches.
- Install guardrails around elevated surfaces.
- Inspect playgrounds regularly.

As previously mentioned under the Risk Management Program section, Camp Hill Borough advised that all of its playgrounds have been updated in the past 10 years and meet CPSC standards. Lemoyne Borough indicated that it makes every effort to meet CPSC standards; however, the specific playgrounds that do not meet these standards were not identified. The WSRC should work with Lemoyne Borough in its future CPSC assessments. Wormleysburg Borough advised that its parks are updated regularly and do meet CPSC standards. All three boroughs appear to be in compliance with the CPSC standards for public playgrounds.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Borough Recreation, Park, and Open Space Facilities and the Americans with Disabilities Act

Under Title III of the Americans with Disabilities Act (ADA), the boroughs are not permitted to discriminate against persons on the basis of disability regarding equal enjoyment of the goods, services, facilities, or accommodations of any place of public accommodation. Recreation, park, and open space facilities are considered public accommodations. ADA requires that all construction, modification or alterations to recreation, park, and open space facilities comply with the ADA accessibility guidelines.

Camp Hill Borough confirmed that all its recreation, park, and open space facilities comply with ADA. Lemoyne Borough indicated that only its community swimming pool at Memorial Park does not meet ADA's requirements. However, it had a feasibility study to replace the existing swimming pool completed. ADA improvements are included in the feasibility study's recommendation. Wormleysburg Borough identified that some of its facilities do not comply with ADA, but did not provide the names of the specific recreation, park, and open space facilities. It is suggested that Wormleysburg Borough identify the needed ADA improvements through the suggested master park planning process for each of its parks.

Obsolete Borough Recreation, Park, and Open Space Facilities

None of the boroughs' recreation, park, and open space facilities is deemed to be obsolete or no longer appropriate for its surrounding residents. Both residents and non-residents heavily use all the IWS region's recreation, park, and open space facilities. To ensure that the boroughs' 21 recreation, park, and open space facilities remain responsive to the residents needs, the enhancements identified in the Borough Recreation, Park, and Open Space Facilities in Poor Condition section noted above should be pursued.

Resident Access to Borough Recreation, Park, and Open Space Facilities

The IWS region is urban in nature and therefore possesses an extensive network of roads and sidewalks. With interconnecting roads and sidewalks reaching the far corners of the three boroughs, residents can easily access all borough recreation, park, and open space facilities by foot, bicycle, and/or motorized vehicle. Of particular note on access is the Maurice K. Goddard Trail in Camp Hill Borough. This 4.5 mile designated hiking and biking trail travels both on and off-road connecting Camp Hill schools, Christian L. Siebert Memorial Park, Willow Park, Fiala Fields, Beverly Park, Borough Municipal Offices, and Cleve J. Fredricksen Library. The Goddard Trail is an excellent example of identifying safe routes for non-motorized access to community facilities. Expansion of this trail should be considered as a way to increase access to other community assets within and adjacent to the IWS region.

However, man-made barriers do exist within the IWS region that can impede resident access, therefore making it less desirable for some residents to enjoy certain borough facilities. Major roads and train tracks make up these man-made barriers that can isolate

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

residents from the boroughs' recreation, park, and open space facilities. The identified transportation barriers within the IWS region are:

- 21st, Center, and Market Streets, US 11/15, PA 581, and PA 641 in Camp Hill Borough.
- Interstate 83, Market and Third Streets, Hummel Avenue, US 11/15, PA 581, and Norfolk Southern Rail Line in Lemoyne Borough.
- Front Street, US 11/15, and Norfolk Southern Rail Line in Wormleysburg Borough.

The following neighborhoods are identified as having restricted pedestrian and bicycle access to the IWS regions' recreation, park, and open space facilities:

- Camp Hill Borough – Trindle Village, Hollywood Development, North East (West of North 17th Street), and South Market (East of South 17th Street).
- Lemoyne Borough – Herman (Northwest of the South 3rd Street and Hummel Avenue intersection) and an Unnamed Neighborhood (Bounded by Lowther Street to the North, Lemoyne Borough boundary to the East, Lemoyne Borough boundary to the South, and South 3rd Street to the West).
- Wormleysburg Borough – Village North (South of the Harvey Taylor Bridge Bypass).

Typically, engineered structures to connect pedestrians to recreation, park, and open space facilities can be unsightly, require too much land, and/or are cost prohibitive. An example of such an engineered structure is the pedestrian tunnels under US 11/15. A more practical solution may be to eventually acquire property in the isolated neighborhoods listed above and construct new mini- or neighborhood parks as necessary.

Boroughs, School Districts, and Non-profit Organizations Facilities Compared to National Recreation and Park Association Standards

To determine if the IWS region's recreation, park, and open space facilities meet the needs of the three boroughs' 14,027 residents, a comparison is made between the boroughs, school districts, and non-profit organizations facilities and the recreation, park, and open space guidelines of the National Recreation and Park Association (NRPA). The NRPA is the nationwide, independent, and non-profit professional organization serving the park and recreation profession. NRPA published the 1990 Recreation, Park and Open Space Standards and Guidelines and the 1996 Park, Recreation, Open Space and Greenway Guidelines to establish nationwide standards for use in planning, acquiring, and developing community recreation, park, and open space facilities. It is these

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

standards and guidelines that are used to determine if the boroughs collectively contain the necessary amount and distribution of recreation, park and open space facilities to meet the needs of its current and future residents.

National Recreation and Park Association Facility Standards

The NRPA recognizes that one size does not fit all and encourages flexibility in the application of its national standards and guidelines at the local level. Since each community is unique, the standards and guidelines must be adjusted based on the local needs, desires, and characteristics of the community. With consideration to the information gathered through the public participation process, surveys of the boroughs, and data research, NRPA's nationwide standards and guidelines have been modified to better reflect the level of services provided by the IWS region's recreation, park and open space facilities. The modifications include adjusting facility size ranges for each park classification and using larger service areas with smaller acre to population ratios to compensate for the extensive network of sidewalks and the compact land uses of the IWS region. The following park classifications represent the locally adjusted NRPA recreation and park standards that have been determined to be most applicable to the IWS region:

- Mini-parks
 - Use: Serve limited, isolated or unique recreational needs
 - Size: .08 to .11 acres
 - Service Area: ¼ mile radius
 - Acreage / Population Ratio: ½ acre per 1,000 residents
 - IWS Facilities:
 - Camp Hill Presbyterian Church
 - Camp Hill United Methodist Church
 - Flynn Park
 - Trinity Evangelical Lutheran Church
 - Washing Heights Elementary School

- Neighborhood Park
 - Use: Serves passive and active recreational needs
 - Size: .17 to 14.6 acres
 - Service Area: ½ mile radius
 - Acreage / Population Ratio: 1 acre per 1,000 residents
 - IWS Facilities:
 - Beverly Park

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

- Eisenhower Elementary School
 - Harrisburg Academy School
 - Hoover Elementary School
 - Lemoyne Middle School
 - Maple Street Park
 - South Second Street Park
 - Schell Park
 - Schaffer Elementary School
 - Unnamed Park (Herman Avenue)
- Community Park
 - Use: Serves community-based recreational needs
 - Size: 3.78 to 53 acres
 - Service Area: 2 mile radius
 - Acreage / Population Ratio: 5 acres per 1,000 residents
 - IWS Facilities:
 - Christian L. Seibert Memorial Park
 - Memorial Park
 - Negley Park
 - Rupley Park
 - North Second Street Park
 - Linear Park
 - Use: Serves as open space and trail linkages between locations
 - Size: 3 acres
 - Service Area: No applicable standard
 - Acreage / Population Ratio: Variable
 - IWS Facility:
 - Willow Park

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-45

Final Draft – January 9, 2009

Imagine West Shore

- Specialty Park
 - Use: Serves unique natural features or recreational demand
 - Size: .25 to 18 acres
 - Service Area: No applicable standard
 - Acreage / Population Ratio: Variable
 - IWS Facilities:
 - College Park
 - Fiala Fields
 - Fort Couch Park
 - Frazer Park
 - Leighton Nature Preserve
 - Lowther Soccer Field
 - Pennsylvania Farm Bureau
 - Riverfront Park
 - York Street Park

Table D.1.7 identifies the IWS region's park surpluses and deficits by classification of park for 2005 and 2020.

Table D.1.7. IWS Region's Recreation, Park, and Open Space Facilities Compared to Locally Adjusted NRPA Standards

Park Classification	Locally Adjusted NRPA Standards	Current Acres	Year 2005	Year 2020
			IWS Population 14,027 Surplus / Deficit (-) Acres	IWS Population 15,285 Surplus / Deficit (-) Acres
Mini-park	½ acre per 1,000 residents	1.64	-5.37	-6.00
Neighborhood	1 acre per 1,000 residents	32.57	18.54	17.28
Community	5 acres per 1,000 residents	92.78	22.63	16.63
Linear	Variable	3	0	0
Specialty	Variable	59.15	0	0

*Information based on 1990 Recreation, Park and Open Space Standards and Guidelines, the 1996 Park, Recreation, Open Space and Greenway Guidelines, and Tables D.1.2, D.1.3, D.1.4, D.1.5, and D.1.6.

At first glance the Table shows that there is a 6-acre shortage of mini-parks within the IWS region today, as well as anticipated in 2020. However, when the facilities inventory of Tables D.1.2, D.1.3, D.1.4, D.1.5, and D.1.6 is considered, one can see that many neighborhood and community parks offer recreational amenities typically found in mini-parks. Therefore, there appears to be adequate mini-park amenities within the IWS region to meet both current and forecasted population demands. This observation

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

confirms how NRPA guidelines and standards are best used as a guide and local considerations must be made part of the analysis when making final determinations on the provision of recreation, park, and open space facilities within a community.

Although the IWS region recreation, park, and open space facilities appear to adequately meet both current and future population needs, Camp Hill Borough identifies the need for open space play areas and recreational amenities for children under the age of 10 in the following areas:

- Cleve J. Fredricksen Library property.
- Joint municipal use property along 12th Street in Lemoyne Borough north of Cooper Ridge.
- Good Shepard Catholic Church property.
- Good Shepard School property.
- Triangle open space area on Walnut Street in front of Shaffer Elementary School.

Since the IWS region both provides and is expected to provide sufficient recreation, park, and open space facilities acreage through 2020, a spatial analysis of the facilities' service areas was conducted to determine if areas exist that might be underserved by the region's recreation, park, and open space facilities. Using the NRPA's service areas identified above, it is determined that the following areas may benefit from a new mini- or neighborhood park:

- Camp Hill Borough
 - Trindle Village Neighborhood bounded by Trindle Road to the North, Camp Hill Shopping Mall to the East, Camp Hill Borough boundary to the South, and the Camp Hill Borough boundary to the West.
 - Hollywood Development Neighborhood bounded by the Camp Hill Borough boundary to the North, North 32nd Street to the East, Market Street to the South, and the Camp Hill Borough boundary to the West.
 - North East Neighborhood bounded by the Camp Hill Bypass to the North, North 17th Street to the East, Market Street to the South, and North 21st Street to the West.
 - South Market Neighborhood bounded by Market Street to the North, the Camp Hill Borough boundary to the East, State Street to the South, and South 17th Street to the West.
- Lemoyne Borough
 - Herman Neighborhood bounded by the rail line to the North, South 3rd Street to the East, Hummel Avenue to the South, and South 10th Street to the West.
 - Unnamed Neighborhood bounded by Lowther Street to the North, Lemoyne Borough boundary to the East, Lemoyne Borough boundary to the South, and South 3rd Street to the West.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

- Wormleysburg Borough
 - Village North Neighborhood bounded by Harvey Taylor Bridge Bypass to the North, North Front Street to the East, Walnut Street to the South, and the rail line to the West.

National Recreation and Park Association Amenity Standards

When making a comparison between NRPA's national guidelines and standards and the local inventory of recreation, park, and open space amenities, it is important that these minimum standards are only used as a guide. NRPA's applicable minimum national guidelines and standards for the recreation, park, and open space amenities found within the IWS region are listed in Table D.1.8. The Table identifies the IWS region's park surpluses and deficits by park amenities for 2005 and 2020. There appears to be adequate park amenities within the IWS region to meet both current and forecasted population demands.

Table D.1.8. Recreation, Park, and Open Space Amenities Compared to NRPA Standards

Park Amenity	NRPA Standards	Current Amount	Year 2005	Year 2020
			IWS Population 14,027 Surplus / Deficit (-) Amount	IWS Population 15,285 Surplus / Deficit (-) Amount
Baseball	1 per 5,000 residents	12	9	9
Basketball	1 per 5,000 residents	13	10	10
Field Hockey	1 per 20,000 residents	3	2	2
Football	1 per 20,000 residents	2	1	1
Indoor Ice Hockey	1 per 100,000 residents	1	0	0
Soccer	1 per 10,000 residents	8	6	6
Softball	1 per 5,000 residents	7	4	4
Swimming Pool	1 per 20,000 residents	2	1	1
Tennis	1 per 2,000 residents	20	13	12
Track ¼ Mile	1 per 20,000 residents	1	0	0

*Information based on 1990 Recreation, Park and Open Space Standards and Guidelines, the 1996 Park, Recreation, Open Space and Greenway Guidelines, and Tables D.1.2, D.1.3, D.1.4, D.1.5, and D.1.6.

Public Input Compared to Boroughs, School Districts, and Non-profit Organizations Facilities Recreation, Park, and Open Space Facilities

To help identify user perceptions regarding the boroughs, school districts, and non-profit organizations existing recreation, park, and open space facilities within the IWS region, the information obtained through the IWS Comprehensive Plan Steering Committee, stakeholder interviews, community group meetings, and the 2008 Regional Recreation Survey for the Boroughs of Camp Hill, Lemoyne, and Wormleysburg were used. The summarized responses from these 4 public outreach efforts that deal specifically with IWS region's recreation, park, and open space facilities are:

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

- Use natural features to provide better connections between neighborhoods, parks, areas, and communities.
- Green neighborhoods and soften the urban edge using pocket parks (mini-parks).
- Greenway and water trail development and river access along the Susquehanna River and Conodoguinet Creek.
- Develop neighborhood greens and park amenities at Lemoyne Borough's Schell Park and Flynn Park.
- Ensure that neighborhood residents use Shaffer Elementary School and Lemoyne Middle School.
- Improve access to and utilization of the Susquehanna River. Support the River Walk Project in Wormleysburg Borough to create facilities for walking, biking, and water access along the Susquehanna River.
- Provide more passive recreation areas (walking, nature trails, biking, etc.) that would appeal to adults. Consider opening the Leighton Nature Preserve to serve as a new passive recreation area.
- Plant additional shade trees at playground areas to make them more usable during the hot summer months.
- Christian L. Siebert Memorial Park's swimming pool and running track are in need of maintenance.
- Littering and vandalism at Camp Hill Borough parks significantly detract from their overall condition.
- Formal play fields, small neighborhood parks, and water recreation are in good condition.
- Biking, walking and jogging trails, natural areas and greenways, and facilities for middle-aged adults are needed.
- Space for informal play for residents under age 10 is considered deficient in Camp Hill Borough.
- Lack of park space east of 21st Street and west of 32nd Street in Camp Hill Borough.

When comparing the responses from the public outreach efforts against the existing recreation, park, and open space facilities within the IWS region, it becomes clear what facilities the residents feel are adequate and in good repair and the ones that are missing or in need of repair. Regarding the existing facilities that, in the public's opinion, are in good condition are the region's formal play fields, small neighborhood parks, and water recreation.

The public offered more detailed opinions on what is lacking and what is in need of maintenance. Generally, the residents feel that there needs to be biking, hiking, and jogging trails linking the recreation areas within the IWS region, passive recreation through establishing greenways along waterways, linear parks, and opening nature preserves, and greening neighborhoods by planting more trees within playgrounds and parks. Specifically, the public feels that Camp Hill Borough should pay closer attention to resolving litter and vandalism problems within its park system and better maintain its swimming pool and running track in Christian L. Siebert Park. Residents also feel that there should be better use of and access to Shaffer Elementary School and Lemoyne Middle School outdoor recreation facilities by neighborhood residents. Finally, the public suggests that Lemoyne Borough's Schell Park and Flynn Park be improved with recreation amenities.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Borough Preservation and Restoration of Riparian Forest Buffers

Riparian forest buffers are areas of trees, shrubs, and herbaceous vegetation (having little or no woody stems) located between a body of water (creek, river, pond or lake) and its adjacent land use. These buffers are established to help preserve the water body's natural characteristics, stabilize stream banks, reduce flood damage, protect water quality, and improve habitats for both aquatic and terrestrial wildlife. Riparian forest buffers can range in size, but ideally should be between 35 and 100 feet to sufficiently trap and filter sediments, nutrients, and chemicals that degrade the quality of water and threaten aquatic life. However, any size riparian buffer will provide some degree of benefit and is better than having none at all.

In 1994, Pennsylvania partnered with Virginia, Maryland, and an Executive Council Member from Washington D.C. through the Chesapeake Bay Program Agreement to collectively restore 600 miles of forested streamside buffers by the year 2010. To that end, Pennsylvania is implementing its responsibilities through eleven of its state agencies. Within the IWS region, Camp Hill Borough advised that it is working with DEP to improve the bed of the stream that runs through Willow Park. Lemoyne Borough suggested that it is not doing anything with these buffers, while Wormleysburg Borough stated that there are future unidentified opportunities to pursue regarding riparian buffers.

As a region, it appears that the boroughs are doing little to preserve and restore riparian forest buffers in support of the state's Chesapeake Bay Program initiative. However, the boroughs do offer some degree of protection to the watercourses and their adjacent floodplains through their zoning, subdivision and land development ordinances, and floodplain ordinances. The addition of riparian forest buffer provisions within borough codes would not only benefit the environment, but also could provide off-road trail connections and linear parks through portions of the IWS region.

Borough Open Space Preservation Techniques

Open space preservation techniques, such as mandatory dedication, conservation easements, and official maps are not used within the IWS region. To date, the boroughs have been successful in preserving open space through the establishment of their park systems. Camp Hill Borough's parks that provide the most natural open space are Christian L. Seibert Memorial Park and Willow Park. Lemoyne Borough's parks that contribute the most natural open space are Flynn, Fort Couch, and Frazer Parks. It is important to note that Frazer Park enjoys extra protection from development pressures as it falls within a Conservation Zoning District. Wormleysburg Borough has taken its open space preservation efforts one step further by actually establishing two nature preserves within its boundaries. They are the Leighton Nature Preserve located between Beach Farm and Glen Roads and Wormleysburg Riverfront Nature Preserve located within Riverfront Park.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Given the built environment of the IWS region, limited opportunities to preserve open space exist. The open space that remains within the region consists of the boroughs' park systems, as well as land left untouched by development that was either too difficult or costly to improve. Open space will be reclaimed as redevelopment occurs within the boroughs. Natural features such as wetlands, floodplains, steep slopes, and riparian buffers will be protected and/or reclaimed through each borough's land development approval process.

Facilities and Equipment Maintenance

The upkeep of the boroughs recreation, park, and open space facilities is critical to ensuring that they continuously serve the IWS residents at current and increased levels into the future. As indicated through the public participation responses, residents prefer that the existing facilities be maintained and improved before additional recreation, park, and open space facilities are acquired. All three boroughs feel that their maintenance programs are effective and that they have or have access to the necessary equipment for ongoing maintenance of these facilities.

Borough Recreation, Park, and Open Space Facilities Maintenance Programs

Camp Hill Borough indicated that its recreation facilities are cleaned daily and repaired on an as needed basis. Camp Hill Borough parks are maintained on a weekly basis and trees are routinely inspected and pruned when necessary. Any park amenity that is slated for replacement is closed until removed. Lemoyne Borough's maintenance consists of weekly safety inspections on all park equipment to ensure that it is safe and free from risk. Wormleysburg Borough performs weekly general inspections and monthly detailed inspections of its recreation, park, and open space facilities as part of its maintenance program. Table D.1.9 lists the boroughs' equipment used to effectively maintain the IWS region's 21 municipal recreation, park, and open space facilities.

The boroughs have put in place maintenance programs suited to their available resources. The need to change these programs was not identified through the planning process. Therefore, the boroughs' maintenance programs for keeping recreation and park facilities in good repair appear to be appropriate.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Table D.1.9. Borough Recreation, Park, and Open Space Maintenance Equipment

Equipment	Age	Purpose
Camp Hill Borough		
Dodge Pickup Truck	11 Years	Transportation
Ford Ranger Pickup Truck	8 Years	Transportation
John Deere Mower with 4-foot Deck	11 Years	Lawn Maintenance
Kubota Mower with 6-foot Deck	3 Years	Lawn Maintenance
Kubota Mower with 6-foot Deck	1 Year	Lawn Maintenance
Lawn Boy Mower 21-Inch Cut	Unknown	Lawn Maintenance
Home Lite Weed Eater	Unknown	Lawn Maintenance
Lemoyne Borough		
Large Mowers	Less Than 5 Years	Lawn Maintenance
Wormleysburg Borough		
Mower	5 Years	Lawn Maintenance
Mower	7 Years	Lawn Maintenance
Truck	Less Than 5 Years	Transportation
Truck	Less Than 5 Years	Transportation
Truck	Less Than 5 Years	Transportation
Backhoe	15 Years	Earth Moving

*Information based on 2008 Surveys from the Camp Hill Borough Recreation Director, Lemoyne Borough Manager, and Wormleysburg Borough Recreation Board Chairman.

Boroughs Recreation Programs

The provision of recreation and parks is an important local government function that readily makes a community a great place to live, work, and play. Parks preserve the natural elements of a community, increase property values, and provide areas for social and recreation experiences. Recreation programs and services provide many benefits to the individuals in the community, including developing new skills and self-confidence, improving health and wellness, and building positive relationships with others. Special events in the community offer an avenue to celebrate ethnic understanding and promote cultural awareness.

Current Recreation Programs

In order to analyze the strengths and weakness of the boroughs' recreation services, a snapshot of the current offerings will provide a baseline for future decisions. Recreation activities offered to the public by the three borough's and the Cleve J. Fredricksen Library during the year 2007 are detailed by season, type, targeted population, and cost in the Appendix D.1.8. These offerings are summarized by type in Table D.1.10 and by age group served in Table D.1.11.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Table D.1.10. Summary of Public Recreation Program Offerings by Activity Type

Public Recreation Activities Offered Within the Boroughs	Active Wellness	Arts & Crafts	Aquatic	Enrichment	Sports	Services	Special Events	Trips	Social
Camp Hill Recreation Department	17	8	1	8	13	3	7	0	2
Lemoyne Borough (includes only the WSRC activities located in the borough)	27	5	1	6	15	1	10	10*	0
Wormleysburg Borough	0	0	0	0	0	0	6	0	0
Cleve J. Fredricksen Library (located in Camp Hill Borough, but serves all three boroughs)	2	8	0	28	0	0	16	0	9

Information based on published borough newsletters and information provided by the boroughs and WSRC.

* - Trip departure locations were within .5 miles of Lemoyne Borough (Radisson Penn Harris Hotel and Cedar Cliff High School)

Table D.1.11. Summary of Public Recreation Program Offerings by Age Group

Public Recreation Activities Offered Within the Boroughs	All Ages	Age 0-5 years	Age 6-12 years	Age 13-17 years	Age 18-54 years	Age 55+ years
Camp Hill Recreation Department	7	9	19	3	28	2
Lemoyne Borough (including only the WSRC activities located in the borough)	14	13	12	3	31	0
Wormleysburg Borough	4	4	4	0	0	0
Cleve J. Fredricksen Library (located in Camp Hill borough, but serves all three boroughs)	16	11	12	16	14	0

Information based on published borough newsletters and information provided by the boroughs and WSRC.

Cumberland County does not provide recreation programs through a county recreation and park department, as is the case in many counties in Pennsylvania. However, Cumberland County does fund a countywide library system that has embraced the concept of providing recreation services as part of its marketing plan and in fulfilling its mission in dispensing information to residents. In recent years, the Cleve J. Fredricksen Library has expanded the number and scope of recreation services offered to residents. Due to its level of funding, it is able to offer almost all of its recreational activities free of charge. Multiple attempts to gather detailed information on Library participation and staffing qualifications were not successful due to a transition in leadership during the research phase. However, pertinent to the discussion of planning of recreation programs, it is relevant to note that libraries often

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

serve as community centers and provide unique programming for children, teens, and adults. The Cleve J. Fredricksen Library receives the majority of its funding from tax support and therefore is considered a public provider of recreation in the IWS region.

Table D.1.12 lists the recreational programs offered to residents by non-profit and private organizations that are located and/or operating in within the IWS region. Almost all of the youth sport instruction and competition for the IWS region are delivered by non-profit community organizations, staffed with parent volunteers. These organizations work closely with the boroughs for field use in the parks and for publicity purposes.

Table D.1.12. Non-profit and Private Recreation Programs

Sponsor/Program Name	Service	Target Age/Sex	Fee	Type
Camp Hill Aquatic Club	Youth Competition	Youth 5 – 18	\$55	Non-profit
Camp Hill Girls Softball League	Youth Instruction and Competition	Girls 6 – 18	\$40	Non-profit
Camp Hill Little League Baseball	Youth Instruction and Competition	Youth 5 – 16	\$35-65	Non-profit
Camp Hill School District Lion Foundation	Computer Classes, Camps, and Workshops	All Ages	Most free	Public
Camp Hill Soccer Club	Youth Instruction and Competition	Youth 8 – 16	\$55-70	Non-profit
Camp Hill Woman's Club	Social and Service Club	Adult Female	Varied	Non-profit
Cedar Cliff Teener Baseball League	Youth Competition	Youth 13 – 16	\$70	Non-profit
Just Plain Yoga	Yoga Classes	All Ages	\$15-75	Private
Olivia's Tea Room	Parties and Doll Accessories	Girls 7+	\$15	Private
Scouts, Boy	Development Activities	Boys 6 – 12	\$10/yr	Non-profit
Scouts, Girl	Development Activities	Girls	\$10/yr	Non-profit
Always Time for Dancing	Dance Instruction	All Ages	\$10-15	Private
Arthur Murray Dance Studio	Dance Instruction	Teens and Adults	Varied	Private
B-fit Yoga	Yoga Instruction	12+	\$15-70	Private
Cheer Tyme, Inc.	Cheerleading/Tumbling Instruction / Competition, Birthday Parties	Age 3 – Teen	Varied	Private
Curves	Fitness Facility	Women, All Ages	Varied	Private
Museum 4 Me	Hands-on Activities, Birthday Parties	Birth – 6 years / Parents	\$5 per person	Private
Highland Athletic Association	Youth Instruction / Competition in Baseball	Youth 5 – 12	\$34-45	Non-profit
East Pennsboro-Lemoyne-Wormleysburg Soccer Association	Youth Instruction / Competition	Youth 4 – 15	\$25	Non-profit
Premier Fitness, Inc.	Personal Training	All Ages	\$35-50	Private
West Shore Vikings Cheerleading and Football	Youth Instruction / Competition	Youth 5 – 14	\$55	Non-profit
Stamp Express	Stamping / Scrapbook Classes	All Ages	\$18-25	Private
Susquehanna Sports Center	Indoor Ice Rink/Sports Turf / Leagues	Youth 8 – Adult	\$95-145	Private
West Shore Bureau of Fire	Bingo/Fundraisers / National Night Out	All Ages	Varied	Public
West Shore Foundation	Summer Enrichment Programs	Youth 5 – 14	Varied	Public
West Shore Soccer Association	Youth Instruction / Competition	Youth 5 – 18	\$65-95	Non-profit
World of Fitness	Fitness Gymnasium	Adults	^\$25	Private
Wormleysburg Athletic Association	Youth Baseball Instruction / Competition	Ages 5 – 16	\$45-75	Non-profit

*Information based on borough newsletters, WSRC's website, Central Penn Parent's [The Ultimate Find-It Guide 2008](#), newspaper articles, telephone yellow pages, visual sightings, and searches on the Internet.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Public Recreation Program Participation Trends

Camp Hill Borough Recreation Department compiles basic program attendance and financial information and provides reports to the recreation commission and the Borough Council on a monthly or seasonal basis. Seasonal reports for 2003-2007 can be found in Appendix D.1.9. Camp Hill conducted 65 programs in 2003, with attendance of approximately 4,080 persons. The net revenue was \$45,528. In 2007, there were 12% fewer programs conducted (57) and participants (3,600), but the net revenue for the year increased by 75%. The primary reasons for this shift in revenue appear to be the increased number of donations received for special events and the fees collected for the Seibert Park Day Camp in the summer season. Total participation in the camp remained steady over the five-year period, but the Recreation Director reported an increase in the percentage of non-resident participants provided larger net revenue. Possible reasons for the decrease in activities and participation over the five-year period include increased recreation opportunities from other providers in the borough and a concentration in promoting activities with a history of success. In contrast to the fee-based programs, Camp Hill Borough Recreation Department hosts a well-rounded selection of free or low cost special events for all ages throughout the year. These special events represent the majority of its yearly participation.

WSRC provides a seasonal statistical report to Lemoyne Borough that highlights the number of Lemoyne residents that participated in the various activity categories, along with a detailed listing of each program's cost, enrollment, revenue and expenditures. Overall, WSRC conducted 542 programs with 14,939 participants in 2003. In 2007, the number of programs increased to 611 but with fewer participants, at 12,018. In tracking participation in the last five years, the statistical reports (Appendix D.1.10) show that Lemoyne Borough's participation in 2003 consisted of 413 residents participating in activities where registration was required. This number represents 10.3% of the population. The overall participation rate for WSRC communities that same year was 15.5% of the population. Lemoyne Borough's participation rate in 2007 was 9.5%, whereas the overall participation rate was 14.9%. WSRC estimates the overall participation decline between 2003 and 2007 was due to an increase of recreation programs by other providers in the service area and the reduced availability of school facilities in the early evening hours. In addition, two of its larger programs, winter and summer swim team, ceased operation though WSRC and became affiliated with the school district. Much of the difference between Lemoyne's rate and the overall rate can be attributed to the popularity of aquatic recreation programs at the West Shore Natatorium located in York County, which attracts more residents from the four municipalities in York County and those without access to an outdoor community swimming pool. Lemoyne Borough is the only municipality in the WSRC service area that provides a swimming pool facility for its residents. Residents will naturally participate in recreation as close to home as possible. Lemoyne Borough also has a wealth of commercial recreation businesses within its confines. Table D.1.12 lists the fitness, dance, and sport centers within the region.

Wormleysburg Borough Recreation Board summarizes information on its programs in the minutes of its meetings and provides periodic reports to Borough Council. A summary of its 2008 estimate of participation is provided in Appendix D.1.11. Wormleysburg

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Borough was unable to produce specific reports for the five-year period (2003-2007) requested. However, the recreation board traditionally offers the same activities each year.

Recreation Programs Analysis

Given the information provided by the boroughs, only a basic analysis of recreation programs is made. Programs offered in 2007, the most recent full year of available data provided by all three boroughs, are used for this discussion. A list of these programs appears in Appendix D.1.8.

Camp Hill Borough's Recreation Department, serving a population of 7,424, offers over 60 recreation programs throughout the year. The programs range from free special events for all ages to inexpensively priced swimming lessons for youth to the more costly exercise classes for adults. The largest program offered is the Siebert Park Day Camp in the summer for ages 5 through 12. In addition to providing a service for resident and non-resident families, the program generates \$55,000 in net revenue for the borough. Activities are available for all ages at a variety of price levels. Activities fall into the categories of fitness, arts and crafts, aquatics, enrichment, sports, services, and special events. Bus trips were offered in the past, but experienced limited success in meeting the minimum enrollment requirements. Camp Hill Borough's Recreation Department also coordinates recreation activities in conjunction with the Camp Hill School District and its Lion Foundation to avoid duplication of programs. The borough has an active set of youth sports organizations, separate from the recreation department, available to residents for baseball, softball, soccer, and swimming (noted in Table D.1.12).

Lemoine Borough's 3,952 residents have access to the borough's special events, its swimming pool and WSRC, supplying recreation opportunities for all ages. Seven hundred and eighty-three programs were organized by WSRC and scheduled throughout seven municipalities in the West Shore School District in 2007. Of those, 60 activities were scheduled within the borough's community room, parks, and the two public schools located within the borough. See Appendix D.1.8 for the list. Activities ranged from aquatics, fitness and wellness, lifelong learning, special events, services, sports, and trips. Programs are designed for infants (Whee Swim, Mystical, Magical, Musical Trips) through older adults (Golden Bodies for ages 65+). Participants are invited and encouraged to complete an evaluation form for each activity in which they participate. These user evaluations are used to improve future programs. The WSRC office is located in neighboring Lower Allen Township and is convenient for Lemoine residents to visit to purchase discounted theme park, ski, movie tickets, and other similar services. With WSRC's comprehensive, regional approach to programs, borough staff and Council concentrate on several annual special events (Hometown Day, Halloween Parade, and Christmas Tree Lighting) and the operation of the Lemoine Borough Swimming Pool.

Wormleysburg Borough's Recreation Board's volunteers plan and conduct recreation activities. Its primary focus is offering free special events to the community. Parties for children 12 and under center on holidays (Easter, Halloween, and Christmas) and a

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoine, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

fishing derby is held in the spring. Additional special events open to individuals of all ages of the community of 2,651 residents include summer movies in the park and an annual community day in May. One hundred and two residents participated in WSRC activities in 2007 at the regular (non-discounted) rate. The borough is the only municipality in the West Shore School District that does not participate with WSRC.

Residents of all three boroughs have the opportunity for informal recreation within the boroughs' parks and two community swimming pools. Camp Hill and Lemoyne Boroughs restrict access to its tennis courts, requiring residents who wish to use them to rent a key. Wormleysburg Borough does not restrict non-resident access to its programs.

The IWS region's residents have convenient access to the Cleve J. Fredricksen Library, located in Camp Hill Borough, as a supplemental resource for public recreation opportunities for all ages. The library offers many enrichment classes, social activities, and special events that are recreational in nature, as well as hosts an extensive series of teen activities that complement the borough's focus on children. Over 70 library programs were advertised in 2007.

Non-profit youth athletic associations offer organized instruction and competition in baseball, softball, cheerleading, football, soccer, and swimming (Table D.1.12). Of the three boroughs, Lemoyne Borough has an abundance of commercial businesses that offer recreation services, including dance, yoga, and fitness studios, and two sports centers with indoor ice rink, artificial turf, and tumbling facilities

Recreation Program Deficiencies

All three boroughs indicated the perceived program deficiencies were directly a result of inadequate recreation facilities. Camp Hill borough stated a need for more fields for the non-profit sports organizations. Lemoyne Borough has completed a feasibility study in 2008 for renovating its swimming pool and has applied for state assistance to fund the improvements. Wormleysburg Borough indicated a lack of indoor recreation facilities, such as a recreation center, precludes it from offering more activities. Additionally, Wormleysburg Borough suggested that new multi-purpose fields are desired for the non-profit community sports organizations.

In terms of meeting resident needs based on demographics, Camp Hill Borough, with the greatest percentage of older adults, has a limited selection of recreation activities for this age group. The Cleve J. Fredricksen Library offers many workshops and cultural events that would appeal to older adults. However, most of these are passive. Missing are the more active and wellness-promoting activities for older adults. Passive to moderately active outdoor programs that connect persons to nature would also round out the offerings for these residents.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Once the swimming pool renovations are complete in Lemoyne, the borough could consider offering aquatic programming to include water fitness classes and other specialized activities in addition to the open swim time. A summer concert series in the park would increase the special events for families and persons 25 through 44, which accounts for the largest segment of its population.

Wormleysburg Borough has a large percentage of 20 through 34 year olds, but offers very few activities for individuals of this age. Some of the workshops and special events available at the Cleve J. Fredricksen Library would meet this age group's need for passive, social, and cultural activities, but definitely not in the area of sports and active wellness activities. WSRC offers active wellness, sports and enrichment activities for this age group in the schools and borough facilities in neighboring Lemoyne Borough, New Cumberland Borough and Lower Allen Township that would be convenient to Wormleysburg residents. Once the scheduled improvements are made to the Riverfront Park, adult residents could also benefit from outdoor nature activities that are passive to moderately active.

Bus Trips is an activity category that most public recreation agencies offer. Due to the small population of each borough, it would be more feasible for trips to be arranged collectively for the IWS region's residents. Currently, Lemoyne Borough residents already have access to WSRC trips and Camp Hill Borough has encouraged residents to patronize Mechanicsburg Area Recreation Department's trips.

Finally, there exists some duplication of recreation program within the three boroughs in relation to the offerings by the Cleve J. Fredricksen Library and recreation departments/boards. For example, Camp Hill Borough Recreation Department, West Shore Recreation Commission (Lemoyne Borough), and the Cleve J. Fredricksen Library all offer babysitting certification and toddler time classes. Wormleysburg Borough and Cleve J. Fredricksen Library both offer family movie nights at the same time of year. While movies in the park and movies conducted indoors are two separate experiences, coordination between the library and the boroughs should be encouraged to reduce overlaps that would jeopardize the participation rate for any of the organizations.

Borough Programs and the Americans with Disabilities Act

Camp Hill Borough Recreation Department indicates that all of its activities and services comply with the Americans with Disabilities Act (ADA). Lemoyne and Wormleysburg Boroughs indicate that most of their activities meet ADA standards. To offset this in Lemoyne Borough, the WSRC includes a statement in printed recreation guides and its website that invites individuals with disabilities who need special accommodations to contact the recreation office two weeks prior to the activity. When notified, the WSRC makes the necessary accommodations to ensure that individuals with disabilities are able to participate. It is suggested that Wormleysburg Borough also provide a notice that those individuals with disabilities in need special accommodations to participate to contact the recreation board two weeks prior to the activity.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Boroughs Recreation Financial Descriptions

Five-year Budget Comparisons

It is helpful to review the entire municipal operating budget when identifying the funding levels for recreation and parks. Tables D.1.13, D.1.14, and D.1.15 shows Camp Hill, Lemoyne, and Wormleysburg Boroughs' reported budgets or actual expenditures for the last five years, respectively.

Table D.1.13 Camp Hill Borough Budget Highlighting Recreation and Park Expenditures

	2008 Budget	%	2007 Budget	%	2006 Actual	%	2005 Actual	%	2004	%
General Government	\$562,064	12.76%	\$499,025	11.17%	\$428,863	16.30%	\$459,355	17.79%	N/A	N/A
Police	\$1,060,825	24.08%	\$980,089	21.93%	\$721,116	27.41%	\$713,662	27.64%	N/A	N/A
Fire and Ambulance Service	\$384,106	8.72%	\$287,216	6.43%	\$159,470	6.06%	\$161,903	6.27%	N/A	N/A
Planning and Zoning	\$129,230	2.93%	\$98,135	2.20%	\$177,691	6.75%	\$182,905	7.08%	N/A	N/A
Public Works	\$460,936	10.46%	\$610,809	13.67%	\$284,723	10.82%	\$319,845	12.39%	N/A	N/A
Parks and Recreation	\$264,945	6.02%	\$197,466	4.42%	\$153,541	5.84%	\$103,167	4.00%	N/A	N/A
General Expense*	\$1,542,552	35.02%	\$1,796,590	40.20%	\$705,921	26.83%	\$641,170	24.83%	N/A	N/A
Total	\$4,404,658	100.00%	\$4,469,330	100.00%	\$2,631,325	100.00%	\$2,582,007	100.00%	N/A	N/A
*General Expense Appropriation:										
Swimming Pool Fund	\$84,490	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Source: Camp Hill Borough

Comparisons between the boroughs must be qualified due to slight differences in the placement of recreation and park line items. Items of note when making a comparison are that some capital projects expenses have been offset by revenue from grants and that Camp Hill and Lemoyne Boroughs operate community swimming pools that have separate budgets from the recreation and parks budgets. In terms of similarities, all three boroughs schedule and perform park maintenance through their public works departments. Therefore, the personnel expense for park maintenance is not included in the recreation and parks percentage.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Table D.1.14 Lemoyne Borough Budget Highlighting Recreation and Park Expenditures

	2008 Budget	%	2007 Budget	%	2006 Budget	%	2005 Budget	%	2004 Budget	%
Legislative	\$19,100	0.73%	\$19,100	0.82%	\$19,100	0.84%	\$19,100	0.94%	\$19,100	1.01%
Executive	\$209,248	8.05%	\$206,398	8.84%	\$194,754	8.60%	\$189,136	9.32%	\$159,476	8.41%
Financial Administration	\$7,160	0.28%	\$7,160	0.31%	\$7,160	0.32%	\$7,160	0.35%	\$7,160	0.38%
Tax Collection	\$12,185	0.47%	\$12,185	0.52%	\$12,140	0.54%	\$9,985	0.49%	\$9,985	0.53%
Law	\$25,000	0.96%	\$25,000	1.07%	\$15,000	0.66%	\$15,000	0.74%	\$15,000	0.79%
Engineering	\$30,000	1.15%	\$25,000	1.07%	\$20,000	0.88%	\$10,000	0.49%	\$6,500	0.34%
General Government Building and Plant	\$206,772	7.96%	\$120,313	5.15%	\$186,545	8.24%	\$86,272	4.25%	\$79,122	4.17%
Public Safety Police	\$696,649	26.81%	\$655,779	28.08%	\$642,232	28.36%	\$620,841	30.59%	\$584,455	30.81%
Fire	\$146,230	5.63%	\$113,800	4.87%	\$113,800	5.03%	\$104,448	5.15%	\$79,948	4.21%
Ambulance	\$12,000	0.46%	\$11,870	0.51%	\$11,870	0.52%	\$11,870	0.58%	\$11,870	0.63%
Protective Inspections	\$21,079	0.81%	\$20,445	0.88%	\$20,660	0.91%	\$13,385	0.66%	\$15,093	0.80%
Planning and Zoning	\$11,200	0.43%	\$11,200	0.48%	\$3,700	0.16%	\$3,700	0.18%	\$3,700	0.20%
Emergency Management	\$10,800	0.42%	\$800	0.03%	\$800	0.04%	\$800	0.04%	\$800	0.04%
Crossing Guards	\$9,825	0.38%	\$9,460	0.41%	\$9,460	0.42%	\$9,120	0.45%	\$9,120	0.48%
Health	\$1,500	0.06%	\$1,500	0.06%	\$1,500	0.07%	\$1,500	0.07%	\$1,500	0.08%
Public Works and Solid Waste	\$245,400	9.44%	\$245,000	10.49%	\$244,800	10.81%	\$245,200	12.08%	\$225,200	11.87%
Highways	\$833,246	32.06%	\$787,325	33.71%	\$700,627	30.94%	\$640,020	31.54%	\$628,009	33.11%
Library and Recreation	\$21,050	0.81%	\$10,934	0.47%	\$8,404	0.37%	\$8,165	0.40%	\$12,011	0.63%
Parks	\$48,275	1.86%	\$44,975	1.93%	\$44,875	1.98%	\$26,750	1.32%	\$21,750	1.15%
Shade Trees and Revitalization	\$32,000	1.23%	\$7,000	0.30%	\$7,000	0.31%	\$7,000	0.34%	\$7,000	0.37%
Total	\$2,598,719	100.00%	\$2,335,244	100.00%	\$2,264,427	100.00%	\$2,029,452	100.00%	\$1,896,799	100.00%
Capital Reserve Fund										
Swimming Pool	\$57,712	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Less Revenue (estimated)	\$44,400	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Transfer from General Fund	\$13,312	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Source: Lemoyne Borough

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Table D.1.15 Wormleysburg Borough Budget Highlighting Recreation and Park Expenditures

	2008 Budget	%	2007 Budget	%	2006 Budget	%	2005 Budget	%	2004 Budget	%
Legislative	\$8,400	0.41%	\$7,300	0.39%	\$8,780	0.69%	\$8,840	0.63%	\$8,840	0.63%
Executive	\$31,715	1.53%	\$30,730	1.66%	\$29,655	2.35%	\$28,940	2.05%	\$28,080	2.02%
Financial Administration	\$6,300	0.30%	\$5,300	0.29%	\$5,300	0.42%	\$5,150	0.36%	\$5,150	0.37%
Tax Collection	\$16,000	0.77%	\$16,000	0.87%	\$15,000	1.19%	\$12,000	0.85%	\$10,000	0.72%
Law	\$18,000	0.87%	\$16,000	0.87%	\$17,125	1.35%	\$15,625	1.10%	\$15,000	1.08%
Borough Secretary	\$30,934	1.50%	\$33,810	1.83%	\$30,985	2.45%	\$25,695	1.82%	\$37,598	2.70%
Data processing	\$3,500	0.17%	\$3,500	0.19%	\$5,000	0.40%	\$15,000	1.06%	\$1,000	0.07%
Engineering	\$10,000	0.48%	\$10,000	0.54%	\$15,000	1.19%	\$60,000	4.24%	\$15,000	1.08%
General Government Building and Plant	\$40,400	1.95%	\$35,600	1.93%	\$35,050	2.77%	\$33,175	2.35%	\$37,420	2.69%
West Shore Regional Police	\$458,000	22.15%	\$428,153	23.15%	\$416,749	32.96%	\$405,342	28.66%	\$372,501	26.74%
Fire	\$121,820	5.89%	\$101,720	5.50%	\$96,720	7.65%	\$81,475	5.76%	\$62,152	4.46%
Ambulance	\$7,850	0.38%	N/A	0.00%	N/A	0.00%	N/A	0.00%	N/A	0.00%
Building and Zoning	\$93,820	4.54%	\$70	0.00%	\$15,070	1.19%	\$15,140	1.07%		0.00%
Emergency Preparedness	\$2,000	0.10%	\$2,000	0.11%	\$1,500	0.12%	\$3,100	0.22%	\$1,500	0.11%
Humane Society	\$485	0.02%	\$400	0.02%	\$400	0.03%	\$400	0.03%	\$400	0.03%
Solid Waste Collection	\$162,900	7.88%	\$150,900	8.16%	\$150,900	11.94%	\$143,000	10.11%	\$143,000	10.26%
General Services	\$80,665	3.90%	\$104,178	5.63%	\$76,415	6.04%	\$77,840	5.50%		0.00%
Highways	\$123,360	5.97%	\$75,300	4.07%	\$74,272	5.87%	\$277,700	19.63%	\$437,305	31.39%
Libraries and Recreation	\$17,250	0.83%	\$10,000	0.54%	\$6,300	0.50%	\$7,400	0.52%	\$7,400	0.53%
Park Maintenance	\$11,000	0.53%	\$8,000	0.43%	\$8,000	0.63%	\$8,000	0.57%	\$8,000	0.57%
Capital Park Projects	\$46,681	2.26%	\$43,525	2.35%	\$15,000	1.19%	\$15,000	1.06%	\$41,000	2.94%
River Walk Project	\$609,569	29.48%	\$585,500	31.66%	\$12,500	0.99%	\$0	0.00%	\$0	0.00%
Debt Services – Principal	\$53,840	2.60%	\$57,600	3.12%	\$57,800	4.57%	\$57,267	4.05%	\$57,125	4.10%
Debt Services – Interest	\$10,375	0.50%	\$12,260	0.66%	\$15,310	1.21%	\$15,981	1.13%	\$17,850	1.28%
Misc. Expenditure – FICA	\$8,000	0.39%	\$8,000	0.43%	\$7,000	0.55%	\$8,000	0.57%	\$7,000	0.50%
Refunds	\$500	0.02%	\$500	0.03%	\$500	0.04%	\$500	0.04%	N/A	0.00%
Insurance – Employee	\$44,090	2.13%	\$47,500	2.57%	\$42,100	3.33%	\$49,010	3.47%	\$37,474	2.69%
Employee Benefits	\$50,268	2.43%	\$49,980	2.70%	\$49,889	3.95%	\$44,776	3.17%	\$42,475	3.05%
Transfers	\$0	0.00%	\$5,259	0.28%	\$56,000	4.43%	\$0	0.00%	N/A	0.00%
Total	\$2,067,722	100.00%	\$1,849,085	100.00%	\$1,264,320	100.00%	\$1,414,356	100.00%	\$1,393,270	100.00%

Source: Wormleysburg Borough

Boroughs Funding Philosophies

The boroughs were asked to provide a description of the philosophy toward providing tax dollars to finance recreation and park services. Camp Hill Borough did not state a specific philosophy in regard to tax support for recreation and park services. It does,

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

however, maintain its own community swimming pool and Recreation Department, in addition to a parks system. Except for its special events, most recreation programs offered to Camp Hill residents charge a fee to recover the direct costs, as well as most of its administrative costs. The Recreation Director has been charged to generate enough revenue annually from program fees to cover staff salary and office expenses. Camp Hill Borough also contributes funds to the Cleve J. Fredricksen Library.

Lemoyne Borough's response indicated that it is dedicated to allocating municipal funds to maintain the community swimming pool and parks in excellent condition. Although the recreation services portion was not addressed, the last five years of budget history shows that Lemoyne Borough has provided steady funding contributions to WSRC and the Cleve J. Fredricksen Library.

Wormleysburg Borough indicated that historically, funding for recreation and park services has been a low priority. However, in addition to general maintenance and capital improvements to parks, Wormleysburg Borough provides most of its recreation programs free of charge to its participants. In the past three years, significant funding from state grants has been allocated to the Imagine Wormleysburg Project. The project is designed to identify and develop projects that will enhance the natural resources of the community, including the River Walk, which received grants from PennDOT and DCNR for a total of \$598,000.

Comparison to Similar Boroughs

This section compares the boroughs' recreation and park expenditures to municipalities with similar populations and socio-economic characteristics of the IWS region. Using the two boroughs featured in Section E.1 – Demographic Profile, Mechanicsburg and New Cumberland Boroughs, Table D.1.16 shows the spending for recreation and parks by comparable boroughs. Funding for recreation, parks and libraries can be further examined by the percentage of the overall budget and per population in Table D.1.17.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Table D.1.16 Mechanicsburg and New Cumberland Borough Recreation and Park Expenditures

Mechanicsburg Borough Population 8,818	2008 Budget	%	2007 Budget	%	2006 Budget	%	2005 Budget	%	2004 Budget	%
Recreation and Parks	\$274,200	4.56%	\$241,900	4.43%	\$190,300	3.56%	\$192,750	3.97%	\$200,500	4.35%
Library	\$5,000	0.08%	\$5,000	0.09%	\$3,500	0.07%	\$3,500	0.07%	\$3,500	0.08%
Shade Trees	\$1,500	0.02%	\$1,500	0.03%	\$1,500	0.03%	\$1,500	0.03%	\$215	0.00%
Total	\$280,700	4.66%	\$248,400	4.55%	\$195,300	3.66%	\$197,750	4.07%	\$204,215	4.13%
Total Budget Expenditures	\$6,019,068		\$5,462,808		\$5,338,130		\$4,855,311		\$4,610,440	
New Cumberland Borough Population 7,127	2008 Budget	%	2007 Budget	%	2006 Budget	%	2005 Budget	%	2004 Budget	%
Recreation and Parks	\$43,582	0.86%	\$43,361	0.91%	\$42,947	0.93%	\$42,357	0.97%	\$42,050	1.02%
Library	\$9,722	0.19%	\$9,722	0.20%	\$9,722	0.21%	\$9,722	0.22%	\$9,722	0.24%
Senior Center	\$11,860	0.23%	\$11,060	0.23%	\$10,660	0.23%	\$10,360	0.24%	\$10,360	0.25%
Park Equipment – Capital Exp.	\$18,132	0.36%	\$14,000	0.29%	\$7,000	0.15%	\$0	0.00%	\$0	0.00%
Total	\$83,296	1.64%	\$64,143	1.64%	\$63,329	1.52%	\$62,439	1.44%	\$62,132	1.51%
Total Budget Expenditures	\$5,066,245		\$4,768,919		\$4,636,571		\$4,350,685		\$4,113,790	

Source: Mechanicsburg and New Cumberland Boroughs

Table D.1.17 Recreation Funding by Percentage of the Overall Budget and Population

2008 Expenditures								
Borough	Population	Recreation and Parks	Capital Equipment and Projects	Libraries	Shade Trees	Total	% of Overall Budget	Spending per Capita*
Camp Hill – A	7,424	\$ 98,877	\$ 0	\$ 1,300	\$ 11,000	\$ 111,177	2.52 %	\$ 14.98
Camp Hill – B	7,424	\$ 263,645	\$ 0	\$ 1,300	\$ 11,000	\$ 275,945	6.26 %	\$ 37.16
Lemoyne – A	3,952	\$ 69,887	\$ 0	\$ 12,750	\$ 7,000	\$ 89,637	3.45 %	\$ 22.68
Lemoyne – B	3,952	\$ 69,887	\$ 0	\$ 750	\$ 7,000	\$ 77,637	2.99 %	\$ 19.64
Wormleysburg	2,651	\$ 25,750	\$ 46,681	\$ 2,500	NA	\$ 74,931	5.14 %	\$ 28.27
Mechanicsburg	8,818	\$ 232,200	\$ 42,000	\$ 5,000	\$ 1,500	\$ 280,700	4.66 %	\$ 31.10
New Cumberland	7,127	\$ 43,582	\$ 18,132	\$ 9,722	NA	\$ 83,296	1.64 %	\$ 11.69
Statewide Average	under 5,000						6.69%	\$ 58.60
Statewide Average	5,000-9,999						4.25-5.1%**	\$ 26.94

Source: Camp Hill, Lemoyne, and Wormleysburg Boroughs' Budgets.

* Spending per capita is an estimate for 2008 based on the 2002 Budget and Salary Survey for Pennsylvania Local Park and Recreation Agencies, published by Pennsylvania Recreation and Park Society (PRPS) in cooperation with the Bureau of Recreation and Conservation of the Pennsylvania Department of Conservation and Natural Resources (DCNR).

** lower range represents full-time departments; higher range represents part-time departments

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Specifics of Recreation Funding by Percentage of the Population Table

- In Table D.1.17, the revenue collected from recreation program participant fees has been deducted from Camp Hill Borough's park and recreation expenditures for the purposes of comparison with Lemoyne and Wormleysburg Boroughs (Camp Hill – A). Camp Hill Borough's recreation participation fees offset a significant portion of recreation expenses. Participation fees generally do not offset the recreation expenses in budgets of Lemoyne and Wormleysburg Boroughs. (Although Lemoyne borough residents do pay participation fees for WSRC programs, Lemoyne Borough's budget reflects only the administrative expense affiliated with recreation services.) Camp Hill – B is necessary for the comparison to the statewide averages for populations 5,000 though 9,999.
- Wormleysburg Borough's 2008 Budget includes atypical spending on a capital project to improve Riverfront Park, as part of a three-year grant for the Imagine Wormleysburg Project. This expenditure was excluded from the calculation in Table D.1.17.
- Contributions to libraries are not usually calculated in the expense for recreation and parks. In this particular situation, the Cleve J. Fredricksen Library provides a significant portion of public recreation programs to the residents of the IWS region that, if not provided, would be the responsibility of the municipal recreation and park department. There is a discrepancy between the Library contribution of \$12,750 in Lemoyne Borough's budget and the \$750 anticipated from Lemoyne in the Library's budget. The \$12,000 difference may be the county library tax amount. As stated prior, the challenge has been to make comparisons between different municipalities with different budget styles. Lemoyne – A assumes a \$12,750 library contribution. Lemoyne – B assumes a \$750 figure for Lemoyne Borough's contribution.
- Camp Hill, Lemoyne, and Mechanicsburg Boroughs' expenditures include community swimming pool operations. In the cases of Camp Hill and Lemoyne Boroughs, only the amount needed from the general fund to balance the difference between revenue and expenses is included for swimming pool expense. Camp Hill Borough projected an excess of revenue over expenses for 2008. Lemoyne Borough projected an excess of \$13,000 in expenses over revenue.
- Public works departments perform park maintenance and the cost of public work's personnel is not included in the expenditures, with the exception of Mechanicsburg Borough.
- Lemoyne, Mechanicsburg, and New Cumberland Boroughs each participate in a regional recreation commission formed by school districts. Lemoyne and New Cumberland Boroughs are members of the WSRC and Mechanicsburg Borough is a member of Mechanicsburg Area Recreation Commission.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-64

Final Draft – January 9, 2009

Imagine West Shore

Observations for 2008 Budget Year

Compared to the statewide average, Camp Hill Borough (Camp Hill – B) appears to be very close to average regarding the percentage of recreation and park spending in relation to the overall budget for communities of 5,000 to 9,999 persons. A comparison to the average spending per capita is a less reliable method, as the statewide figure is an estimate based on 2002 data. Lemoyne Borough's recreation and park expenditures of 2.99% to 3.45% of the overall budget were less than the statewide average of 6.69%, but this is due to its participation in a regional recreation commission. Only one of the eight departments included in the statewide survey was an intergovernmental entity. One of the chief benefits of regional recreation is the reduction of administrative expenses, evidenced in Lemoyne's (and New Cumberland's) spending percentages. Wormleysburg Borough's recreation and park expenditures of 5.14% of the overall budget were also under the statewide average for communities under 5,000 persons. However, Wormleysburg Borough offers fewer recreation programs to its residents than Camp Hill and Lemoyne Boroughs (Table D.1.10 and Appendix D.1.8.) and concentrates the majority of the funding toward children. Wormleysburg Borough could benefit from participation in a regional recreation commission.

Current Recreation and Park Budget Process

In Camp Hill Borough, the Recreation Director formulates a budget that is presented first to the recreation commission and subsequently to the Borough Council for approval. The staff of Lemoyne Borough submits a budget to the finance committee for review before it is forwarded to the Council for approval. Additionally, the annual contribution rate established by WSRC is approved by its Board of Representatives, which includes a Lemoyne Borough Council member. The budget process starts in the third quarter for Wormleysburg Borough, where the recreation board prepares and submits a budget request to the finance committee before being approved by Borough Council.

All three boroughs require more time than currently expended in researching and calculating the recreation and park expenditures during the budget process. Strategic planning, needs assessment that includes public input, and the implementation of a revenue policy are tools to utilize in recommending funding levels, rather than basing the next year's budget on what was completed the prior year. The development of a written revenue policy by each borough would take into consideration its unique characteristics, including the residents' income level, demographics, the demand for recreation services, and the amount of money available from the general fund. Specific information on a Revenue Policy can be found in the DCNR publication Financing Municipal Recreation and Parks, available free of charge as a printed booklet or online at www.dcnr.state.pa.us.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Funding Sources

Camp Hill Borough and Lemoyne Borough have elected to offset some of the direct and indirect recreation and park expenses by charging fees to the residents who enroll in many of the borough-sponsored classes and activities, excluding special events. Relevant to Lemoyne Borough, the Board of Representatives for WSRC established a formula for cost recovery for each type of activity offered to ensure that prices are uniformly set. See Appendix D.1.12. All three boroughs solicit a variety of in-kind and financial donations from individuals and businesses for special events. Although Wormleysburg Borough operates its recreation programs entirely with volunteers and does not have a professional staff expense, it spends more per resident for recreation and parks than the other two boroughs. Wormleysburg Borough does not charge for participation in any of its activities, such as children's parties, fishing derby and movie nights, but recently initiated a fee-based bus trip in 2008.

Camp Hill and Lemoyne also assign an admission fee for their swimming pools in order to recover operating expenses. Admission may be purchased for the entire season or on a daily basis. Tax support is provided for structural improvements to the facilities. Both boroughs also charge a rental fee for tennis courts, park pavilions, and community rooms. For example, Camp Hill expected to generate almost \$2,000 in tennis court fees for 2008. Park pavilions and community room rentals are also a revenue source. Wormleysburg Borough does not restrict access to any of its park facilities.

The parks are almost entirely funded by tax support. In addition to municipal funding for the regular maintenance and normal improvements, Lemoyne and Wormleysburg Boroughs submit applications for state grants for major improvement projects. Camp Hill Borough has not been able to take advantage of state grants through DCNR for recreation and park projects in the past because public access has been limited only to residents in some instances. A minimal amount of money is recovered through rentals of garden plots, pavilions, indoor gathering rooms, and tennis court access fees. Donations are also received from civic groups and the business community for specific projects.

It does not appear that any of the boroughs have a mandatory dedication policy. Because growth is projected for Lemoyne Borough during the period of 2005 through 2010, a mandatory dedication ordinance would be an additional source of revenue.

The boroughs should consider additional avenues to generate funding for recreation and park initiatives. The development of the afore-mentioned revenue policy will allow the boroughs to explore the strategies of user fees, revenue-generating facilities, grant writing, and tapping community resources.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Recreation, Park, and Open Space Plan Element

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-67

Final Draft – January 9, 2009

Imagine West Shore

DRAFT

This page intentionally left blank.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-68

Final Draft – January 9, 2009

Imagine West Shore

D.1 Recreation, Park, and Open Space

Introduction

The Recreation, Park, and Open Space Plan Element documents the themes, planning principles, and strategies of the recreation and leisure facilities and programs available to the IWS region. As with the other plan elements, this component outlines specific strategies, breaking them down into regional policies, partnerships, projects, and programs; however, it takes the implementation of the strategies one step further. This plan element also includes cost opinions for each strategy and then organizes these regional strategies into either a prioritized five-year implementation plan for operational enhancements or ten-year capital improvement program for facility improvements. It is important to keep in mind that these regional strategies were selected because implementation is made through both regional and individual borough initiatives. These strategies target the creation of an off-road trail network by establishing greenways and linear parks, enhancement of resident access to borough recreation services, maintenance of park amenities in need of repair or replacement, expansion of recreation amenities in select parks, creation of new parks in neighborhoods that are underserved by existing facilities, and planting shade trees in parks.

Imagine West Shore Regional Recreation, Park, and Open Space Themes

The regional themes for recreation, park, and open space facilities and programs are:

- Parks are important to attract families and maintain quality of life.
- Varied range of active and passive recreation opportunities (services, programs, and facilities) should be provided for a range of ages.
- Better connections between neighborhoods, parks, areas, and communities using natural features. (also Housing and Neighborhood Element and Transportation Element).
- Community and neighborhood aesthetics and attractiveness (also Housing and Neighborhood Element).
- Green neighborhoods and softening of urban edge using street trees, landscaping, and pocket parks (also Housing and Neighborhood Element).
- Susquehanna River is an important resource and access to, utilization of, and promotion of the River is important.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

- Flooding and natural stormwater management of small streams, specific areas, and the Susquehanna River are key considerations. (also Natural, Cultural, and Historic Resources Element and Community Facilities Element).
- Location, proximity, and connections among the three boroughs are an asset for cooperating on providing parks, recreation, and open space. (also Transportation Element).
- Much inter-municipal cooperation, not competition, is needed for parks, recreation, and open space.
- Duplication of services and programs exist.
- Good, open school district and borough relationships are important for additional parks and recreation opportunities. (also Community Facilities Element).
- West Shore Recreation Commission is an example of existing park and recreation regional cooperation.
- Taxes versus level of service and maintenance for parks and recreation services.
- Developers do not pay fees in lieu of providing parks and recreation land dedications.

Overall planning principles relating to recreation, park, and open space for the IWS region:

1. The Pennsylvania Municipalities Planning Code (MPC) states that:

The multimunicipal comprehensive plan shall include a plan for community facilities and utilities, which may include public and private education, **recreation**, municipal buildings, fire and police stations, libraries, hospitals, water supply and distribution, sewerage and waste treatment, solid waste management, storm drainage, and flood plain management, utility corridors and associated facilities, and other similar facilities or uses.

2. The Pennsylvania Department of Conservation and Natural Resources' (DCNR) mission is to maintain, improve and preserve state parks; to manage state forest lands to assure their long-term health, sustainability and economic use; to provide information on Pennsylvania's ecological and geologic resources; and **to administer grant and technical assistance programs that will benefit** rivers conservation, trails and greenways, **local recreation**, regional heritage conservation, and environmental education programs across Pennsylvania.

DCNR, through its Community Conservation Partnership Program, makes grants available to municipalities for the purpose of preparing comprehensive recreation, park and open space plans.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-70

Final Draft – January 9, 2009

Imagine West Shore

3. Encourage the creation of sustainable community parks or pocket parks that balance natural resources conservation with recreation. (also Natural, Cultural, and Historic Resources Element)
4. Support the identification of a greenway corridor that links prominent natural resources, such as the Susquehanna River and the Conodoguinet Creek with other natural resources of regional significance. (also Natural, Cultural, and Historic Resources Element)
5. Ensure convenient access to the boroughs' recreation services through technology and staffing enhancements.
6. Adequately maintain and expand the boroughs' existing recreation, park and open space facilities before new facilities are acquired.
7. Provide new parks in neighborhoods that are underserved by existing recreation facilities.
8. Identify creative ways to enhance the IWS region's existing recreation, park, and open space infrastructure without spending a lot of tax dollars.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-71

Final Draft – January 9, 2009

Imagine West Shore

This page intentionally left blank.

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

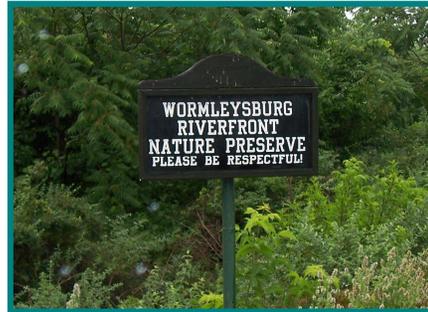
D.1-72

Final Draft – January 9, 2009

Imagine West Shore

D.1 Recreation, Park, and Open Space

D.1.a. Key Strategy: Establish recreation, park, and open space mission statements and goals for all three boroughs.



Summary:

A mission statement succinctly describes a recreation and park organization's purpose and responsibilities in upholding the interests of its constituents. Goals established by such an organization allows it to benchmark progress towards achieving its mission. Goals also provide the organization with the framework in which implementation strategies and action items are organized for easy execution.

For a successful recreation, parks, and open space network within the IWS region, it is important that each borough have a mission statement and goals that are clearly focused on guiding its recreation and park activities over the next 10 years. Presently, Lemoyne and Wormleysburg Boroughs have statements and goals that provide their recreation and park organizations with direction in meeting the recreational needs of their community. Camp Hill Borough does not have a mission statement or goals guiding its recreation and park operations.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

General Considerations:

- Camp Hill Borough can consider establishing its own recreation, park, and open space mission statement and goals. The Camp Hill Borough Recreation Director drafting a mission statement and goals for the Camp Hill Borough Recreation Commission's review and comment. Once the recreation commission agrees to the statement and goals, it should make a formal recommendation to the Camp Hill Borough Council for consideration of approval. This may be completed in conjunction with Camp Hill Borough adopting a new park and recreation ordinance that replaces the missing documentation and formalize its park and recreational services.
- Three boroughs may also want to consider establishing a single recreation, park, and open space mission statement and supporting goals for the entire IWS region. An advisory committee of the boroughs' recreation and park boards and committees may be created to draft a regional mission statement and goals for consideration of adoption by all three Borough Councils. The following draft is provided for discussion purposes only:
 - IWS regional Draft Recreation and Park Mission Statement can be:
 - To provide a premier recreation, park, and open space network within the IWS region that meets the expectations of residents by providing life-long recreational opportunities that contribute to the IWS region's high quality of life.
 - IWS regional Draft Recreation and Park Goals can be:
 - Maintain high quality recreation, parks, and open space.
 - Improve existing recreation, parks, and open space.
 - Expand existing recreation, parks, and open space areas.



Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-74

Final Draft – January 9, 2009

Imagine West Shore

- Develop new parks in neighborhoods with no or limited pedestrian access to existing parks, recreational areas, and open space.
- Provide a conveniently located community center within each borough.
- Expand leisure activities for all age groups.
- Add facilities that expands recreation for residents ages 16 through 45.
- Provide a network of biking, walking, and jogging trails throughout the IWS region.
- Develop greenbelts to connect parks and residential areas.
- Increase year-round recreational programs for residents.
- Improve access to and use of the Susquehanna River.

Possible Obstacles:

- Reaching consensus on a regional mission statement and supporting goals.
- All three borough Councils adopting the mission statement and supporting goals.

General and/or Specific Location(s):

- IWS region

Opinion of Cost(s):

- \$5,000

Stakeholders & Partners:

- Borough Council
- Planning Commission
- Borough Staff
- Parks and Recreation Department, Commission, and Board
- West Shore Collaborative Task Force
- Neighborhood Association and Residents

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-75

Final Draft – January 9, 2009

Imagine West Shore

This page intentionally left blank.

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-76

Final Draft – January 9, 2009

Imagine West Shore

D.1 Recreation, Park, and Open Space

D.1.b. Key Strategy: Establish a network of trails for biking, hiking, and jogging that connects Regional points of interest by making maximum use of greenways and linear parks.



Summary:

Providing trail linkages through a network of sidewalks, on-road bicycle lanes, greenways, and linear parks offer many benefits to a community. Not only does a regional trail system provide both recreation and transportation opportunities to the residents, but the system also offers economic, social, and ecological benefits. The IWS region's extensive sidewalk and street infrastructure, when coupled with linear parks and greenways, is ideal for establishing a comprehensive non-motorized trial network throughout the three boroughs.

Sidewalks serve to connect residential areas to the overall trail network, while on-road segments (bike lanes) are limited to bicycle use and designated through signage and pavement markings. Greenways and linear parks with trails often follow streams and rivers. In these instances, greenways and linear parks help to protect floodplains from development and allow them to function as nature intended, to absorb and reduce stormwater flowing into streams and rivers. Riparian forest buffers are also found within these types of greenways and linear parks. These buffers help preserve the water body's natural characteristics, stabilize stream banks, reduce flood damage, protect water quality, and improve habitats for both aquatic and terrestrial wildlife.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-77

Final Draft – January 9, 2009

Imagine West Shore

The benefits of maximizing the use of greenways and linear parks in a regional trail network are increased property values, protection of property from flood damage, desirable amenity for business attraction and retention, social interaction and wellness, and protection of the natural environment and wildlife.

The 2000 Cumberland County Greenway Study discusses public-private partnership opportunities that can help to create a framework of greenway corridors that protect open spaces and natural resources. This study identified 8 regional greenways and 10 greenway links within the county. The Conodoguinet Creek Greenway designated for Camp Hill and Wormleysburg Boroughs and the Susquehanna River Greenway for Wormleysburg Boroughs are the identified regional greenways that traverse the IWS region. Through this study no greenway links were identified within the boundaries of the three boroughs.

The 2006 Cumberland County Land Partnerships, A Countywide Strategy for Open Space Preservation and Smart Growth, expands upon the 2000 Greenway Study by further encouraging partnerships among federal, state, county and local governments, non-profit organizations, businesses and landowners to preserve open spaces, such as greenways. This strategy identified 10 major greenways, including the Conodoguinet Creek Greenway and Susquehanna Greenway. The strategy also identified 10 minor greenways that are found outside the IWS region. A local network of trails within the three boroughs would augment these regional greenways and improve the borough's physical connection to the Conodoguinet Creek and the Susquehanna River.

Given the built nature of the IWS region, designating sidewalks and bicycle lanes on streets will be easier than establishing the greenway and linear park segments of a regional trail system. At best, greenways and linear parks can be added to the inventory of recreation, park and open space facilities only through smaller isolated patches of ground where development has not occurred. Typically, these undisturbed areas contain sensitive natural features (i.e., floodplains, wetlands, steep slopes) that either prohibit or greatly restrict their use for building.

The Maurice K. Goddard Trail in Camp Hill Borough is a 4.5 mile designated hiking and biking trail that travels both on and off-road connecting Camp Hill schools, Christina L. Siebert Memorial Park, Willow Park, Fiala Fields, Beverly Park, Borough Municipal Offices, and the Cleve J. Fredricksen Library. It is suggested that the Goddard Trail serve as the starting point for creating a network of biking, hiking and jogging trails within the region.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-78

Final Draft – January 9, 2009

Imagine West Shore

General Considerations:

- The best approach in developing a trail network for the IWS region may be to jointly plan for this new infrastructure. The boroughs could realize an economy of scale by cooperatively applying for grants to prepare a regional greenway and trail master plan. This detailed study of practical routes, with specific parcels identified, will produce up-to-date cost opinions to facilitate project implementation. The Goddard Trail should serve as the starting point for creating a network of biking, hiking and jogging trails within the region.
- Should a joint approach not be pursued, each borough could independently develop a master plan and implement a trail network within its own jurisdiction, anticipating logical connection points to neighboring municipalities.
- The boroughs may consider working with PennDOT to identify state roads that can presently accommodate bike lanes and program future road improvements to allow for these lanes as transportation enhancement projects are funded.
- The boroughs may consider working with property owners to acquire land or easements where off-road trails would benefit the overall proposed non-motorized transportation network.
- The boroughs should consider adopting riparian forest buffer provisions within their land development codes.



Possible Obstacles:

- Lack of available funding.
- Willingness to partner on a regional greenway and trail master plan.
- PennDOT's denial of placing bike lanes on state roads.
- Property owner willingness to sell, lease, or ease land for greenways and linear parks.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-79

Final Draft – January 9, 2009

Imagine West Shore

General and/or Specific Location(s):

- Camp Hill Borough
 - Bicycle lanes along Cumberland Boulevard
 - Bicycle lanes along North and South 32nd Streets
 - Bicycle lanes along North and South 19th Streets
 - Bicycle lanes along Pennsylvania Avenue
 - Bicycle lanes along Market Street
 - Bicycle lanes along Chestnut Street
 - Bicycle lanes along Trindle Road
 - Greenway trail along the Conodoguinet Creek
 - Greenway trail along the small unnamed creek leading into Christian L. Seibert Memorial Park
- Lemoyne Borough
 - Bicycle lanes along North Twelfth Street
 - Bicycle lanes along Walnut Street
 - Bicycle lanes along Market Street
 - Bicycle lanes along State Street
 - Bicycle lanes along Hummel Avenue
 - Bicycle lanes along South Third Street
 - Bicycle lanes along Lowther Street
 - Pedestrian bridge connection over the rail line at South Seventh and State Streets and South Tenth Street
 - Greenway trail south of Walnut Street along the small unnamed creek through Harrisburg Academy property to North Twelfth Street
 - Combination of greenway trails, bicycle lanes, and sidewalks heading south from the small unnamed creek along Walnut Road at Glenridge Drive, to Bridgeview Drive, to Negley Park, south on Frazer Road to Frazer Park, then split east to Shell Park and split west to Washington Heights Elementary and Lemoyne Middle School
- Wormleysburg Borough
 - Bicycle lanes along Front Street
 - Bicycle lanes along Walnut Street
 - Bicycle lanes along Haldeman Street
 - Bicycle lanes along Stella Street

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

- Bicycle lanes along Poplar Church Road
- Bicycle lanes along Yverdon Drive
- Greenway trail along small unnamed creek south of Harvey Taylor Bridge Bypass
- Greenway trail along the Conodoguinet Creek
- Greenway River Walk along the Susquehanna River

Opinion of Cost(s):

- \$45,000 to \$90,000 for the development of a local or regional greenway and trail master plan
- \$5,000 for adoption of riparian buffer code

Stakeholders & Partners:

- Borough Council
- Planning Commission
- Parks and Recreation Department, Commission, and Board
- Public Works
- West Shore Collaborative Task Force
- Neighborhood Association and Residents
- Environmental Advisory Council
- Cumberland County
- Pennsylvania Department of Transportation
- Pennsylvania Department of Conservation and Natural Resources

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

This page intentionally left blank.

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-82

Final Draft – January 9, 2009

Imagine West Shore

D.1 Recreation, Park, and Open Space

D.1.c. Key Strategy: Repair and/or upgrade the three boroughs' existing park facilities.



Summary:

Parks are the backbone of the recreational opportunities provided by municipalities. With high costs of land and the need for municipalities to preserve its ever-shrinking tax base, emphasis is placed on the upkeep and modernization of existing parks facilities before new parks are acquired. Although most municipalities do a good job staying on top of the ongoing maintenance and repairs necessary to keep parks safe and in good repair, many overlook or do not have the time or money to ensure that the facilities reflect the changing needs of the populations that they serve.

Park Master Site Plans are a planning and capital-programming tool that municipalities can use to keep their parks responsive to the local demand for recreation. The master planning process brings together municipal officials with the public to share ideas and reach consensus on what the most appropriate uses are for the park and to organize them in manner that takes full advantage of the park's most valuable attribute, its limited public space.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

General Considerations:

- Each borough should continue its inspection programs, which are effective at keeping park amenities maintained and safe for park users. These regular inspections quickly identify recreational amenities that are nearing or have outlived its usefulness, thereby no longer serving its intended purpose. Once these deficiencies are known, funding can be pursued to either replace or repair the derelict equipment as necessary.
- Lemoyne Borough should consider working with WSRC on its future park assessments against the United States Consumer Product Safety Commission standards.
- However, there comes a time in the lifecycle of a park where it needs to be reborn in meeting the changing needs of its users. For this, each borough should consider systematically developing park master site plans for every park within its boundaries. They should first focus on the older parks with the most needed repairs or antiquated amenities.

Possible Obstacles:

- Lack of available funding.
- Neighborhood opposition to park changes.

General and/or Specific Location(s):

- Camp Hill Borough
 - Christian L. Seibert Memorial Park – resurface the ¼ mile running track with all-weather material and resurface the basketball court
 - Beverly Park – resurface the basketball court
- Lemoyne Borough
 - Lemoyne Borough Swimming Pool – demolish existing pool and construct a new one, enhance with two tube slides, water playground, tot lot, water heater, American with Disabilities Act (ADA) renovations to the bathhouse, lighting, winter cover, and shade umbrellas.



Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-84

Final Draft – January 9, 2009

Imagine West Shore

- Wormleysburg Borough
 - Riverfront Park – Install a multi-use trail, lighting, benches, trash receptacles, landscaping, pedestrian shelters, and signage.
 - South Second Street Park – Sealing the basketball court surface in the short term and eventually expand the park by acquiring a neighboring property.
 - North Second Street Park – Replacing the formal play fields, basketball court restrooms and concession stands. Consideration should be given to constructing a community building and transforming the derelict tennis courts into a new amenity.
 - Rupley Park – Construct a new two-lane vehicle access road and parking lot to accommodate 65 vehicles and install a 4-foot wide pedestrian walkway to access the lower portion of the Park. Improve the Park with a nature trail, benches, multi-purpose field, picnic areas, pavilion, lighting, restrooms, landscaping/screening, dog park, and canoe/kayak access to the Conodoguinet Creek. Replace the existing playground, basketball court, and fence.

Opinion of Cost(s):

- \$2,000 to \$1,100,000

Stakeholders & Partners:

- Borough Council
- Planning Commission
- Parks and Recreation Department, Commission, and Board
- Public Works
- West Shore Collaborative Task Force
- Athletic Associations
- Neighborhood Association and Residents
- Cumberland County
- Pennsylvania Department of Conservation and Natural Resources

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-85

Final Draft – January 9, 2009

Imagine West Shore

This page intentionally left blank.

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

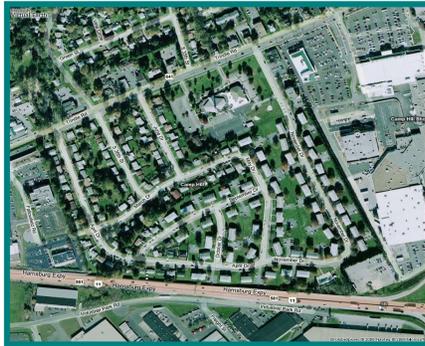
D.1-86

Final Draft – January 9, 2009

Imagine West Shore

D.1 Recreation, Park, and Open Space

D.1.d. Key Strategy: Locate new mini- or neighborhood parks in neighborhoods that are currently under served by the IWS region's existing park facilities.



Summary:

Just having parks is not enough to serve the needs of residents. These parks must also be conveniently located to the residents that they are intended to serve. Mature urban areas, such as the IWS region, are comprised of compact land uses with an extensive transportation network consisting of roadways and railroads. As these transportation systems make their way through and to the region's neighborhoods, they sometime become an impediment to residents wishing to enjoy nearby parks.

The identified transportation barriers to existing mini- and neighborhood parks within the IWS region are:

- 21st, Center, and Market Streets, US 11/15, PA 581, and PA 641 in Camp Hill Borough.
- Interstate 83, Market and Third Streets, Hummel Avenue, US 11/15, PA 581, and Norfolk Southern Rail Line in Lemoyne Borough.
- Front Street, US 11/15, and Norfolk Southern Rail Line in Wormleysburg Borough.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-87

Final Draft – January 9, 2009

Imagine West Shore

Typically, engineering structures to connect pedestrians to recreation, park, and open space facilities can be unsightly, require too much land, and/or are cost prohibitive. A more practical solution may be to eventually acquire property in these isolated neighborhoods and construct new mini- or neighborhood parks, as necessary.

General Consideration:

- The boroughs may want to consider acquiring land for establishing future parks as opportunities present themselves. Methods that the boroughs can employ towards securing additional parkland may include fee simple acquisition, option to buy, land donations, condemnation, and conservation easements.
- As new areas for parks are acquired, the boroughs should consider maintaining them as open playfields until proper planning for recreational amenities is completed. This will be needed to pursue grant funding.

Possible Obstacles:

- Lack of available funding.
- Lack of available land.
- Need for tax revenues.
- Neighborhood opposition to new park.

General and/or Specific Location(s):

It is suggested that the following areas may benefit from a new mini- or neighborhood park:

- Camp Hill Borough
 - Trindle Village Neighborhood bounded by Trindle Road to the North, Camp Hill Shopping Mall to the East, Camp Hill Borough boundary to the South, and the Camp Hill Borough boundary to the West.
 - Hollywood Development Neighborhood bounded by the Camp Hill Borough boundary to the North, North 32nd Street to the East, Market Street to the South, and the Camp Hill Borough boundary to the West.



Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

- North East Neighborhood bounded by the Camp Hill Bypass to the North, North 17th Street to the East, Market Street to the South, and North 21st Street to the West.
- South Market Neighborhood bounded by Market Street to the North, the Camp Hill Borough boundary to the East, State Street to the South, and South 17th Street to the West.
- Camp Hill Borough identifies the following specific properties to use as open space play areas for children under the age of 10:
 - Cleve J. Fredricksen Library property.
 - Joint municipal use property along 12th Street in Lemoyne Borough north of Cooper Ridge.
 - Good Shepard Catholic Church property.
 - Good Shepard School property.
 - Triangle open space area on Walnut Street in front of Shaffer Elementary School.
- Lemoyne Borough
 - Herman Neighborhood bounded by the rail line to the North, South 3rd Street to the East, Hummel Avenue to the South, and South 10th Street to the West.
 - Unnamed Neighborhood bounded by Lowther Street to the North, Lemoyne Borough boundary to the East, Lemoyne Borough boundary to the South, and South 3rd Street to the West.
 - Lemoyne Borough identifies the following specific areas for open space play areas and pocket parks:
 - North of 5th Street between Frazier Road and Walnut Street.
 - North of 9th Street on the west side between Ohio and Pennsylvania Avenues.
 - Herman Avenue between the southwest corner of South 6th Street and Herman Avenue.
- Wormleysburg Borough
 - Village North Neighborhood bounded by Harvey Taylor Bridge Bypass to the North, North Front Street to the East, Walnut Street to the South, and the rail line to the West.

Opinion of Cost(s):

- Variable

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-89

Final Draft – January 9, 2009

Imagine West Shore

Stakeholders & Partners:

- Borough Council
- Planning Commission
- Parks and Recreation Department, Commission, and Board
- West Shore Collaborative Task Force
- Neighborhood Association and Residents
- Pennsylvania Department of Conservation and Natural Resources

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-90

Final Draft – January 9, 2009

Imagine West Shore

D.1 Recreation, Park, and Open Space

D.1.e. Key Strategy: Enhance the delivery of borough recreation services to meet the needs of the IWS region and reduce duplication of efforts.



Summary:

Each borough in the IWS region has the potential to improve the delivery of recreation services to their residents and save money in the process by participating in an inter-governmental approach. Working together on common issues proves more resourceful than working in isolation or not even attempting the project at all because of the enormity. The cost of special projects or purchases can be defrayed by sharing the cost rather than each borough duplicating the cost. Recreation programs will be more successful when municipalities band together to coordinate activities rather than duplicate and compete with each other for the same participants, who are not always mindful of municipal boundary lines. At the least, municipalities or the same school district can work together for the purposes of sharing public school facilities.

General Considerations:

- Each borough may consider establishing a recreation and park revenue policy. A written revenue policy establishes a framework for borough recreation and park events and services that local elected officials, staff members and the public can support. The

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-91

Final Draft – January 9, 2009

Imagine West Shore

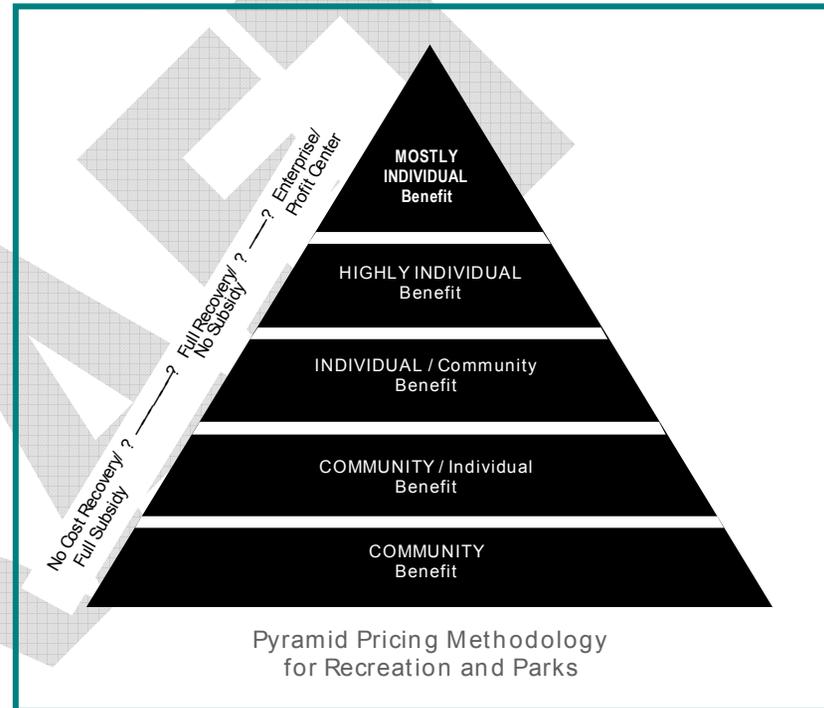
revenue policy should be based on factors that are unique to the service area, such as the residents' income level, the demand for recreation services, and the amount of money available from the general fund. A revenue policy also creates a value for the services or facilities and helps provide the agency with financial resources to provide outstanding service to residents. The Pyramid Pricing Methodology for Recreation and Parks developed by John Crompton and Leon Younger is widely accepted and used in public recreation and parks today. The pyramid pricing methodology assists in determining how to allocate resources for the greatest community benefit. Information on the Pyramid Pricing is available in the DCNR publication Financing Municipal Recreation and Parks – A Resource Guide for Recreation, Parks and Conservation, authored by Susan E. Landes, CPRP, 2005.

- A schedule of periodic meetings between the administrators of the public recreation programs (the boroughs, WSRC and the library) for purposes of information sharing, cooperative planning and programmatic efforts, and the reduction of duplication would foster cooperative planning between each borough and the IWS region as a whole. A schedule of monthly meetings is recommended. The identified duplication of programs are:

- Camp Hill Borough, WSRC, and Cleve J. Fredricksen Library
 - Babysitting certification
 - Toddler time classes
- Wormleysburg Borough and Cleve J. Fredricksen Library
 - Family movie night

- Formalize a joint recreation and park committee for the IWS region that is recognized and provided with authority by the boroughs to join forces and resources in the coordination of recreation events and services for the IWS community.

The committee, formalized with a mission statement and an executed agreement and by-laws as per Intergovernmental Cooperation Law, Area Government and Intergovernmental Cooperation, 53 Pa. C.S. Chapter 23, could work toward co-sponsorship of selected events and services and the combined marketing efforts to cross promote all public recreation activities in the IWS region. This committee could also discuss the administration of similar facilities located in the boroughs, such swimming pools or skateboard spots, and decide ways where joint planning could reduce duplicate efforts and result in a better product for the residents. For example, boroughs with swimming pool could consider the joint purchasing of supplies, training of staff and



Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

scheduling of similar events. Some discussion has taken place to have the Camp Hill Borough pool focus more on competitive swimming and utilize the Lemoyne Borough pool for recreation and parties. When considering the introduction of any new recreation event or facility, the boroughs should give priority to working with other boroughs in the IWS region before planning independently or with an entity outside of the IWS region.

Possible Obstacles:

- Lack of staff time.
- Lack of available funding.
- Inability to reach consensus.

General and/or Specific Location(s):

- IWS region

Opinion of Cost(s):

- \$15,000 - \$36,500

Stakeholders & Partners:

- Borough Council
- Planning Commission
- Borough Staff
- Regional Recreation Commission Staff
- West Shore Collaborative Task Force
- Neighborhood Association and Residents

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

This page intentionally left blank.

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-94

Final Draft – January 9, 2009

Imagine West Shore

D.1 Recreation, Park, and Open Space

D.1.f. Key Strategy: Provide adequate staffing and administrative support for public recreation and park services.



Summary:

Adequate resources must be allocated to the task of meeting the needs and desires of the residents so that a community becomes a great place to live, work and play. Properly trained staff supported by current technology increases effectiveness, reduces risk, and saves money. Again, the potential for intergovernmental cooperation by sharing employees, technology or joining existing regional recreation efforts will save money and reduce duplication of efforts.

General Considerations:

- Boroughs without professional staff may want to consider adding staff or contracting with a neighboring regional recreation services agency with the objective of providing residents with access to programs and services for all ages, abilities, and income levels.

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

- Camp Hill Borough lacks sufficient staff in the summer season to provide adequate customer service. A part-time customer service representative, working at least twenty hours per week, is recommended to strengthen recreation services while the Director is out of the office overseeing recreation programs. During the fall or winter seasons, Camp Hill Borough could benefit from participation in an internship program with a college recreation and park curriculum. While much time is required in providing the intern with training and insight into the department operations, there is little cost to the department.
- Wormleysburg Borough does not have professional recreation and park staff. Its population size is not large enough to support a full-time position. Wormleysburg has access to the same public recreation services provider that Lemoyne Borough utilizes, the WSRC. The WSRC was formed by the West Shore School District to provide recreation services for the residents of the municipalities that comprise the school district and reduce program duplication and expenses. Wormleysburg Borough's 2008 budget allocated \$9,000 for children's holiday parties and \$5,000 for miscellaneous events in Riverfront Park. The \$9,000 is a large amount to spend on one segment of the population, and not the segment with the greatest percentage (persons age 20 through 34 years). The borough also budgeted \$750 to reimburse non-resident rate to residents who participate in WSRC activities. The cost to be a participating member in WSRC in 2008 was \$2.05 per person. This expense of \$5,435 would provide residents with access to a broad range of programs and services for all ages. Although not recommended, for purposes of comparison, a part-time Recreation Director working ten hours per week would cost the borough \$8,000 to \$10,000 annually.



- Recreation and park software to track registrations and provide residents with online information and registration options can be investigated. A web-based software service can be engaged on a pay-as-you-go fee and does not require extensive computer hardware or ancillary software or equipment for credit card processing, backing up, security protection or database organization. In addition to its organization capabilities, it is a communication tool that allows residents to access sufficient information on the

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-96

Final Draft – January 9, 2009

Imagine West Shore

services via the Internet in order to make a decision to join a recreation program. It is especially useful to small departments that are unable to maintain consistent office hours during the business day. Web-based software allows participants the ability to enroll online and/or use a credit card as payment and mitigates the possibility of cash handling errors and fraud. Another benefit is the ability to generate reports that assist in tracking participation, expenses, revenue, instructors, and customers.

- A Certified Playground Safety Inspector (CPSI) is necessary to audit and inspect borough play structures. The boroughs could contract with an area CPSI for the service or have at least one borough employee from the IWS region acquire and maintain this two-year certification. The three boroughs would share the cost of the employee's certification expenses and the time expended for inspections and audits. Pennsylvania Recreation and Park Society offers the National Playground Safety Institute training program annually.

Possible Obstacles:

- Lack of available funding.
- Inability to reach consensus.

General and/or Specific Location(s):

- Camp Hill Borough
- Wormleysburg Borough
- IWS region

Opinion of Cost(s):

- \$12,500 - \$22,500

Stakeholders & Partners:

- Borough Council
- Borough Staff
- West Shore Collaborative Task Force
- Neighborhood Association and Residents

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-97

Final Draft – January 9, 2009

Imagine West Shore

This page intentionally left blank.

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-98

Final Draft – January 9, 2009

Imagine West Shore

D.1 Recreation, Park, and Open Space

Table D.1.18. Five-Year Implementation Plan – Operational Strategies

Strategy Number	Operation Name	Target Years	Cost Opinion	Potential Funding Source(s)
D.1.a	Mission Statement and Goals	1-3	\$5,000	<ul style="list-style-type: none"> • General Fund
D.1.b	Greenway and Trail Master Plan	1-3	\$45,000 - \$90,000	<ul style="list-style-type: none"> • General Fund • DCNR – CCPP • PENNDOT –TEG
D.1.b	Adopt Riparian Buffer Code	1-3	\$5,000	<ul style="list-style-type: none"> • General Fund
D.1.c	Park Master Site Plans	1-5	\$25,000 - \$50,000	<ul style="list-style-type: none"> • General Fund • DCNR - CCPP
D.1.e	Borough Services	1-3	\$5,000 - \$10,000	<ul style="list-style-type: none"> • General Fund • DCNR - LUPTAP
D.1.e	Joint Recreation and Park Committee	1-3	\$0 - \$1,500	<ul style="list-style-type: none"> • General Fund
D.1.e	Revenue Policy	1-3	\$0 - \$1,500	<ul style="list-style-type: none"> • General Fund • PRPS - RecTAP
D.1.f	Seasonal Customer Service Staff	1-3	\$2,500 - \$4,000	<ul style="list-style-type: none"> • General Fund
D.1.f	Recreation and Park Software	1-3	\$3,000 - \$5,000 first year, \$1,000 - \$2,000 annually thereafter	<ul style="list-style-type: none"> • General Fund
D.1.f	Regional Recreation Participation	1-3	\$6,000 - \$8,000 annually	<ul style="list-style-type: none"> • General Fund
D.1.f	Certified Playground Safety Instructor	1-3	\$1,000 - \$5,000 bi-annually	<ul style="list-style-type: none"> • General Fund

Key:

DCNR – CCPP: Pennsylvania Department of Conservation and Natural Resources, Community Conservation Partnership Program

PENNDOT –TEG: Pennsylvanian Department of Transportation, Transportation Enhancement Grant

DCNR – LUPTAP: Pennsylvania Department of Conservation and Natural Resources, Land Use Planning and Technical Assistance Program

PRPS – RecTAP: Pennsylvania Recreation and Park Society, Recreation and Parks Technical Assistance Program

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

This page intentionally left blank.

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

D.1-100

Final Draft – January 9, 2009

Imagine West Shore

D.1 Recreation, Park, and Open Space

Table D.1.19. Ten-Year Capital Improvement Program – Facility Strategies

Strategy Number	Facility Name	Target Years	Cost Opinion	Improvements	Potential Funding Source(s)
D.1.c	Christian L. Seibert Memorial Park	1-3	\$4,500	Resurface basketball court	<ul style="list-style-type: none"> • General Fund • DCNR - CCPP
D.1.c	Beverly Park	1-3	\$4,500	Resurface basketball court	<ul style="list-style-type: none"> • General Fund • DCNR - CCPP
D.1.c	Lemoyne Borough Swimming Pool	1-3	\$722,000	Demolition of existing and construction of a new pool	<ul style="list-style-type: none"> • General Fund • DCNR - CCPP
D.1.c	Riverfront Park	1-3	\$598,000	Multi-use trail, lighting, benches, trash receptacles, landscaping, pedestrian shelters, and signage	<ul style="list-style-type: none"> • General Fund • DCNR - CCPP • PENNDOT – TEG
D.1.c	South Second Street Park	1-3	\$4,500	Resurface basketball court	<ul style="list-style-type: none"> • General Fund • DCNR - CCPP
D.1.c	Christian L. Seibert Memorial Park	4-7	\$125,000	Resurface ¼ mile running track	<ul style="list-style-type: none"> • General Fund • DCNR - CCPP
D.1.c	Lemoyne Borough Swimming Pool	4-7	\$327,000	Two tube slides, water playground, tot lot, water heater, ADA renovations to the bathhouse, lighting, winter cover, and shade umbrellas	<ul style="list-style-type: none"> • General Fund • DCNR - CCPP
D.1.c	Rupley Park	4-7	\$400,000	New two-lane vehicle access road, 65 vehicle parking lot, 4-foot wide pedestrian walkway, nature trail, benches, multi-purpose field, picnic areas, pavilion, lighting, restrooms, landscaping/screening, dog park, and canoe/kayak access to the Conodoguinet Creek. Replace the existing playground	<ul style="list-style-type: none"> • General Fund • DCNR - CCPP

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

Strategy Number	Facility Name	Target Years	Cost Opinion	Improvements	Potential Funding Source(s)
D.1.c	South Second Street Park	8-10	\$200,000	Acquisition of adjacent property and expand park amenities and parking lot	<ul style="list-style-type: none"> • General Fund • DCNR - CCPP
D.1.c	North Second Street Park	8-10	\$1,000,000 +	Replace restrooms, formal play fields, basketball court, and concession stands, convert tennis courts into another recreational activity, and construct a community center	<ul style="list-style-type: none"> • General Fund • DCNR - CCPP

Key:

DCNR – CCPP: Pennsylvania Department of Conservation and Natural Resources, Community Conservation Partnership Program

PENNDOT – TEG: Pennsylvanian Department of Transportation, Transportation Enhancement Grant

DRAFT

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Imagine West Shore

D. Recreation, Park, and Open Space

Imagine West Shore represents a collaborative planning effort among Camp Hill, Lemoyne, and Wormleysburg to build upon our location, promote our diversity, and encourage opportunities for revitalization to realize our vision of serving as the gateway to the West Shore.

Final Draft - January 9, 2009